

TOWN of WEST RUTLAND VERMONT

ANNUAL REPORT FOR THE YEAR ENDING DECEMBER 31, 1990

TOWN OF WEST RUTLAND SCHOOL DISTRICT West Rutland, Vermont

WARNING

The legal voters of the Town of West Rutland School District are hereby warned and notified to meet at the Multi Purpose Room of the High School in said town on Monday, March 4, 1991 at 7:00 P.M. to vote on the following matters, to wit:

- To hear and act upon the reports of the Town of West Rutland School District.
- To hear and discuss the proposed School District Budget. All
 citizens are invited to attend and provide the Directors with comments and
 ask questions concerning the proposed school district budget.
- To transact any other business that may legally come before said meeting.

At the close of business, the meeting shall be recessed by the Moderator until Tuesday, the 5th day of March, 1991 at 10:00 A.M. at the American Legion, 333 Pleasant St. (Upper Entrance), West Rutland to vote by Australian Ballot on the following matters, to wit:

- 1. To elect all School District officials as required by law.
- 2. To consider whether the Town School District shall vote a sum of money not to exceed the sum of two million, two hundred fifty-one thousand, nine hundred dollars (\$2,251,900) to operate the School District for fiscal year 1991-92. It is estimated that one million, thirty-seven thousand, four hundred thirty six dollars (\$1,037,436) will be raised by local taxes.

WEST RUTLAND VERMONT January 23, 1991

BOARD OF SCHOOL DIRECTORS

Mr. Thomas Johnson, Chairman

Mr. William Kelley

Mrs. June Atwood

Mr. Earle Goodrich

Mr. James Rodgers

TOWN OF WEST RUTLAND, VERMONT WARNING

The legal voters of the Town of West Rutland, Vermont are hereby warned and notified to meet at the nulti-purpose room of the West Rutland High School on Monday, March 4th, 1991 at 8:00 p.m. for an informational hearing and to act on Articles 1, 2, & 3. And to meet on Tuesday, March 5th, 1991 at 10:00 a.m. at the American Legion Hall, 333 Pleasant Street, to vote by Australian Ballot on Articles 4-18. Polls to close at 7:00 p.m.

- Article #1 To act on the reports of the Town Officers as submitted by the Town Auditors.
- Article #2 To discuss the proposed Selectmen's Budget for the expenses of the Town and Town Highway Department.
- Article #3 To transact any other legal and proper business, not involving Town funds or any other articles on this warning.

THE FOLLOWING ARTICLES TO BE VOTED ON BY AUSTRALIAN BALLOT

- ARTICLE #4 To elect by Australian Ballot all necessary Town Officers.
- ARTICLE #5 Shall the Town vote to pay its real estate and personal property taxes in two installments to the Town Treasurer on or about July 15, 1991 and November 15, 1991 with interest payable at the rate of 1% per month for each of the first three months, or portion thereof and 1 and 1/2 % per each month thereafter beginning from the due date of each installment?
- ARTICLE #6 Shall the Town vote to approve the Selectmen's Budget in the amount of \$504,550 to be raised by taxes?

ARTICLE #7	Shall the Town vote to appropriate the sum of \$3,147.00 for the support of Rutland Mental Health Services, Inc. so that these services can be maintained?
ARTICLE #8	Shall the Town vote to appropriate the sum of \$1,000 for the support of the programs of the Southwestern Versont Area Agency on Aging?
ARTICLE #9	Shall the Town vote to appropriate the sum of \$375.00 to support the Retired Senior Volunteer Program (RSVP)?
ARTICLE #10	Shall the Town vote to appropriate the sum of \$4,500.00 to support the Rutland Area Visiting Nurses Association,Inc?
ARTICLE #11	Shall the Town vote to appropriate the sum of \$735.00 to support the Bennington-Rutland Opportunity Council (BROC) in 1990?
ARTICLE #18	Shall the Town vote to appropriate the sum of \$15,397.00 (6.3825 per capita) to maintain the services of the Rutland Regional Ambulance?
ARTICLE #13	Shall the Town vote to appropriate the sum of \$55,000.00 for continuing repaying improvements?
ARTICLE #14	Shall the Town vote to authorize the Selectmen to contract with the West Rutland Fire District #1 and to appropriate the amount of \$64,550.00 for town-wide fire protection of which \$20,000.00 will be set aside for the sole purpose of purchasing a new fire engine?
ARTICLE #15	Shall the Town vote to appropriate the sum of \$2,853.00 to the Rutland Industrial Development Corporation (RIDC) for the purpose of development promotion?
ARTICLE #15	Shall the Town vote to appropriate the sum of \$500.00 to support the Steven R. Gaiko Memorial Foundation Alcohol and Drug Prevention Program ?

ARTICLE #17 Shall the Town vote to appropriate the sum of \$500.00 to support the Rutland Area Hospice, Inc. ?

ARTICLE #18 Shall the Town vote to adopt By Law Amendments relating to Section 400 [Signs] of the West Rutland Zoning By-Laws as approved by the Board of Selectmen on January 14, 1991 ?

Paul Kulig, Chairman

Robert Parkman

Joseph Baker

Daniel Pratt

Chester Brown, Jr.

BOARD OF SELECTMEN February 1, 1991

INSTRUCTIONS FOR VOTERS

Here is some basic information for you, the voter. If you have any question after reading this, or any time during the voting process, ask your Town Clerk or another election official.

CHECK-IN

- 1. Go to "in" checklist table.
- 2. Give your name, and if asked, your residence to the election official in a clear, audible voice.
- Wait until your name is repeated and checked off by the official.

ENTER

- Enter within the guardrail, and do not leave until you have voted.
- 2. An election official will hand you a paper ballot.
- 3. So to a vacant booth.

MARK YOUR BALLOT

- Make a cross (X) in the box to the right of the name of the candidate(s) you want to vote for. Follow the directions on the ballot as to how many to vote for. ("Vote for not more than two")
- WRITE-IN. To vote for someone whose name is not printed on the ballot, use the blank "write-in" lines on the ballot.

CHECK OUT

- 1. Go to the "out" checklist table.
- Give your name to the election official in a clear, audible voice.
- Wait until your name is repeated and checked off by the official.

VOTE

Deposit your ballot in the "Voted Ballots" box.

LEAVE

Leave the voting area by passing outside the quardrail.

YOU'RE NOT ON THE CHECKLIST

If your name has been dropped from the checklist and you think it was an error, explain it to your Town Clerk and ask that your name be put back on.

If the problem isn't cleared up to your satisfaction, have the Town Clerk, Selectman or other official call an immediate meeting of the members of your Board of Civil Authority who are present at the polls. They should check thoroughly and correct any error.

If you still aren't satisfied, call the Secretary of State's Office at 1-800-642-5155.

YOU SPOIL YOUR BALLOT

Ask an election official for another ballot. Three ballots is the limit.

YOU'RE DISABLED, VISUALLY IMPAIRED OR CAN'T READ

Tell an election official. You may bring a friend or relative to help you, as long as he or she is a registered voter, or you may have two election officials help you.

YOU CAN'T GET FROM YOUR CAR TO THE POLLING PLACE

Have a friend tell an election official. A ballot may be brought out to your car by two election officials so you can vote there.

IT IS ILLEGAL TO:

- Knowingly vote more than once, either in the same town or in different towns.
- Try to tell another person how to vote once you're inside the building where voting is taking place.
- Mislead the Board of Civil Authority about your own or another's person's eligibility to vote.
- Show your marked ballot to others in order to let them know how you voted.

Make a mark on your ballot which would identify it as yours.

PLEASE DON'T

- Chat or socialize in the voting area, especially when there
 are people in the process of voting.
- Leave brochures, buttons or other campaign literature in the voting booth.

ABSENTEE VOTING

A voter who expects to be an absent voter, or an authorized person in behalf, may apply for absent voter ballots not later than 12:00 NOON of the day preceding the election. (March 4, 1991) Applications will be accepted by the Town Clerk in the Town Hall during regular office hours Monday thru Friday.

APPLICATIONS FOR CHECKLIST

Applications for person's names to be placed on the checklist shall not be accepted after 12:00 NOON on the third Saturday preceding the day of the election. (Feb. 16, 1991). Applications will be accepted by the Town Clerk at the Town Hall during regular office hours Monday thru Friday and on Saturday February 16, 1991 from 10-12 AM.

TOWN OFFICERS

(Date after name indicates when term expires. Asterisk before name indicates office to be voted on this year.)

ary Kupferer ayne Pratt ichard Daley	1992 1992
ichard Daley	1992
sul Vulia	
hester Brown, Jr. obert Parkman oseph Baker	1991 1992 1991 1993 1991
une Atwood illiam J. Kelley ames Rodgers	1991 1992 1991 1993 1991
own Manager	
Town Manager	
Frank Baginski Frances Flynn Leonard DiGangi	1991 1993 1992
*Beverly Kupferer James Reynolds Mary Oczechowski	1991 1992 1993
*Dale A. Rooney	1991 1991 1991
*Robert J. Elrick	1991
*Douglas Norton	1991
Selectmen	
Selectmen	
Selectmen	
	*Beverly Kupferer James Reynolds Mary Oczechowski *Donna R. Perry *Dale A. Rooney *Mary Werbinski *Robert J. Elrick *Douglas Norton Selectmen Selectmen

To the Citizens of West Rutland.

1990 was a year of quiet, solid progress for West Rutland. During the summer we celebrated the designation of a part of Marble Street as a National Historic District. We utilized a state planning grant to have a design drawn for the rehabilitation of Marble Street. We entered an agreement with the owners of Westway Mall for a major drainage improvement project from the mall entrance to the Castleton River Drainage Channel. We completed major road rehabilitation projects on Pleasant Street, Whipple Hollow Road and South Lane. Our Wastewater Treatment Plant has continued to be recognized for excellence by the state and federal governments. The new Post Office opened in March, a new Price Chopper Supermarket opened in December and businesses both in the mall and elsewhere in town reported that business is generally good in spite of the national economic downturn. An active group of citizens is continuing seek ways to improve West Rutland's image. We believe that we have come a long way in the past several years. We thank everyone for their help in making progress.

ROADS

In 1990 we continued our program of road resurfacing improvements. We completed .9 miles on Pleasant Street, .5 miles on Whipple Hollow Road and all of South Lane. Our projects all involve extensive preparation of the road base and drainage. For the first time, we used a "BOMAG" process to recycle the old pavement into a stabilized and uniform roadbase. We hope that this process, in conjunction with drainage improvements, will provide a significantly longer lasting road surface. We entered a contract in the summer with Casella Construction to install a new drainage system from the Westway Mall entrance and the front of Bailey Motors and north on Proctor Street to discharge into the Upper Castleton River Drainage Channel, Due to some complications with the location of sewer, water, telephone utility lines and problems with the supply of materials, the construction of this drainage system has been delayed until the spring of 1991. Through the cooperation of Wayne Jarvis, District Transportation Administrator we will receive grant funding to upgrade the collapsed drainage system at the intersection of Main and Chapel Streets. We have also been informed that long awaited railroad crossing signals will be installed on Thrall Ave. and Marble and Barnes Streets in early 1991. Using equipment savings funds we purchased a 1991 Ford one ton dump truck with sander in October. This truck replaces one purchased in 1985. During the 1991 season we intend to concentrate on trouble spots on

several gravel roads. These roads are badly in need of major roadside brush cutting, ditch and culvert work, application of gravel and major regrading of the road surfaces.

DEVELOPMENT

During 1990, voters approved new sub-division regulations and a Sewer Allocation Ordinance was adopted by the Board of Selectmen. The sub-division regulations will give the town more review authority in planned developments. With sub-division regulations, certain developments of less than 10 acres will be exempt from Act 250 review. The sewer allocation ordinance sets a procedure for fairly allocating the remaining reserve capacity of the town's wastewater treatment plant. Several new businesses located in town in 1990 and two industrial expansions were completed. The economic downturn has intensified competition for the few industries that are seeking to establish new plants. We are confident that business expansion anywhere in the Rutland Region is beneficial to West Rutland, but we continue to seek new industrial tenants for the West Rutland Industrial Park. We are active in a consortium of Rutland. Pittsford and Proctor to encourage construction of a natural gas pipeline into the region. Such a pipeline could mean major benefits to West Rutland in sourring the development of a power plant and a steel manufacturing plant, both of which have been proposed in recent years. We submitted a resolution in support of the proposed merger of the Killington and Pico Ski Areas to the District 1 environmental commission in November. We were successful in convincing the state that West Rutland is a good location for a Travel Information Plaza. The plaza was installed at the Town Hall in November.

SOLID WASTE

We held two appliance pick ups in 1990. There were more than 150 appliances properly disposed of through this program. The Solid Waste District sponsored a Household Hazardous Waste Collection day that was well utilized by West Rutland residents. In the spring of 1991 we will build a shed to house a waste oil collection tank for disposal of waste motor oil . That facility will also accept car batteries which will be collected for recycling. The waste district has also established a transfer station and recycling collection facility at the former Rutland City landfill that can be used by West Rutland residents. The transfer station accepts nearly all items, including furniture and appliances. A plan for the final closure of the West Rutland Landfill has been completed by DuBois and King (\$12,000 funded by the state). This plan indicates that closure to state specifications will

cost more than \$300,000. We are supporting the state's 1991 capital budget which includes full funding for the closure. The landfarming of oil contaminated soil is continuing at the landfill. The dissipation of the oil is on schedule according to state experts. We were fortunate to get all of the scrap metal, piled for many years at the landfill, crushed and taken away free of charge. There were nearly 125 tons of material in the pile. It was estimated in 1989 that it would cost from \$10,000 to \$20,000 to have the pile removed. We have participated in the Solid Waste Alternative Partnership (SWAP) in an effort to get the Rutland incinerator back in operation. The partnership consists of the City of Rutland, Proctor, Pittsford, Poultney and Sherburne. We will be considering a proposed contract in early 1991.

TAX COLLECTION

In order to improve the town's cash flow and reduce the need for borrowing money, we are proposing that beginning in 1991 there will be two property tax due dates. One will be in July and one in November. We have noted a substantial increase in delinquencies and hope that two firm payment dates will make it easier for many people to budget their payments.

TOWN HALL

We continued to make progress on the Town Hall in 1990. The basement windows were completely rebuilt and have improved the appearance of the building. The cost of the windows was paid by a combination of budgeted funds and a generous contribution from the Friends of the West Rutland Town Hall, Inc. The "Friends" also totally funded a \$7,000 structural analysis of the building. The conclusion of the report is that the building is in generally very good condition. We are proceeding with plans for restoration work and appreciate the energy and generosity of many individuals who have contributed during the past year.

RECREATION

Sue Densmore conducted a very successful recreation program during the summer. It involved more than 100 children. We plan to construct a small parking area adjacent to the basketball and tennis courts in 1991. The recreation playgroup sponsored by the town has found a new home in the school. It has been named the Carousel Playschool and is ably directed by Gail O'Brien. We would like to create a Recreation Commission to begin planning for facilities and programs. Our recreation area (Sabotka's) is underutilized by town organized activities and therefore suffers from

frequent vandalism. Persons interested in serving on a Recreation Commission are urged to contact any selectman or the Town Manager.

NEIGHBORHOOD WATCH

Residents of West Rutland concerned about crime and vandalism, banded together in 1990 to form a Neighborhood Watch. This group tries to keep a watchful eye for unusual or suspicious activity in several neighborhoods. The group was addressed on two occasions by representatives of the Vermont State Police. The organization is independent but does have the support of town obvernment

Residents are urged to report <u>ANY</u> suspicious activity to the police immediately. The police have a much greater chance of apprehending criminals if activities are reported immediately.

A lot is happening in West Rutland! We appreciate your help and cooperation in 1990 and look forward to more progress in 1991.

Respectfully,

Paul Kulig, Chairman Chester Brown, Jr. Robert Parkman Joseph Baker Daniel Pratt William Finger Town Manager

SELECTMEN

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Respectfully,

Paul Kulig, Chairman Chester Brown, Jr. Robert Parkman Joseph Baker Daniel Pratt William Finger Town Manager

SELECTMEN

TOWN AUDITORS REPORT

We have read the Audited financial statement report and footnotes that were prepared by Sullivan and Powers, CPA's.

We feel that in future years the financial statement should be prepared on the accrual basis rather than on the cash basis. We also feel that the Town should prepare a schedule of it's fixed assets. (Trucks, Plows, Photocopier, Computer, etc.) and indicate the date acquired and amount paid or estimated amount paid for very old assets such as, the town hall and include the schedule in the Town Report.

We also feel that Exhibits III and IV are incomplete in that they do not show the opening fund balance and ending fund balance and that the footnote references are unclear with respect to those items.

Town Auditors

Beverly Kupferer Mary Oczechowski James Reynolds

Sullivan.Powers&Co.

CERTIFIED PUBLIC ACCOUNTANTS

A PROFESSIONAL CORPORATION

Independent Auditor's Report

James H. Powers, CPA Fred Duplessis, CPA Kathleen L. Blackburn, CPA VT Lic. #92-000180

Board of Selectmen Town of West Rutland P.O. Box 145 West Rutland, Vermont 05777

77 Barre Street

Montpelier, VT 05602

223-2352 / FAX 223-3578

P.O. Box 947

We have audited the financial statements of the Town of West Rutland, Vermont as of and for the year ended December 31, 1990, as listed in the Table of Contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The Town's policy is to prepare its financial statements on the basis of cash receipts and disbursements; consequently, certain revenue and related assets are recognized when received rather than when earned, and certain expenses and related liabilities are recognized when paid rather than when the obligation is incurred. Accordingly, the accompanying financial statements are not intended to present financial position and results of operations in conformity with generally accepted accounting principles.

In addition, the Town treats the Sewer Fund as a Special Revenue Fund rather than an Enterprise Fund. Generally accepted accounting principles require funds financed with user charges to be treated as Enterprise Funds. This principle requires accounting treatment similar to commercial enterprises, such as capitalization and depreciation of fixed assets. Accordingly, the accompanying financial statements of the Sewer Fund are not intended to present financial position and results of operations in conformity with generally accepted accounting principles.

A statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report because the Town has not maintained records as to costs of its general fixed assets.

In our opinion, except as noted above, the financial statements referred to above present fairly the assets and liabilities of the Town of West Rutland, Vermont at December 31, 1990, arising from cash transactions, and the revenue collected and expenditures paid by it during the year then ended.

January 23, 1991

Montpelier, Vermont

Members of The American Institute and Vermont Society of Certified Public Accountants

Exhibit I

Account

TOWN OF WEST RUTLAND, VERMONT AUDIT REPORT TABLE OF CONTENTS DECEMBER 31, 1990

Independent Auditor's Report

Independent Additor's Report
Combined Statement of Assets, Liabilities and Fund Balances (Arising from Cash Transactions) - All Fund Types and Account Groups
Combined Statement of Revenue, Expenditures and Changes in Fund Balances - (Arising from Cash Transactions) - All Governmental Fund Types
Statement of Revenue and Expenditures (Arising from Cash Transactions) - Budget and Actual - General Fund
Statement of Revenue and Expenditures (Arising from Cash Transactions) - Budget and Actual - Special Revenue Fund - Sewer Operating Account
Notes to the Financial Statements
Special Revenue Funds:
Combining Statement of Assets, Liabilities and Fund Balances (Arising from Cash Transactions)
Combining Statement of Revenue, Expenditures and Changes in Fund Balances (Arising from Cash Transactions)
Capital Projects Fund:
Combining Statement of Assets, Liabilities and Fund Balances (Arising from Cash Transactions)
Combining Statement of Revenue, Expenditures and Changes in Fund Balances (Arising from Cash Transactions)

	TOWN OF WEST RUTLAND, VERMONT
COMBINED	STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCES
	(ARISING FROM CASH TRANSACTIONS)
	ALL FUND TYPES AND ACCOUNTS GROUPS
	DECEMBER 31, 1990

Fiduciary

		Govern	mental Fun	d Types	Fund Type	Groups	Totals
Exhibit I	ASSETS	General		Capital Projects	Agency - Lovullo Fund	Long-Term Debt	(Memorandum Only)
	Cash - Checking Cash - Savings	\$127,595 0	\$ 3,450 64,587	11,994	\$ 0 4,302 0	\$ 0	\$131,045 80,883
Exhibit II	Due from Other Funds Coan Receivable - Note 7 Reimbursements Receivabl		168,421	0	0	0	16,217 168,421 3,275
Exhibit III	Prepaid Withholdings Amount to be Provided for Retirement of General	13 or	0	0	0	120,000	13
	Long-Term Debt	0	<u>0</u>	1	-	3,000	M. F. S. A. S. A.
Exhibit IV	TOTAL ASSETS	\$147,100	\$236,458	\$ 11,994	\$4,302	\$120,000	\$519,854
	LIABILITIES AND FO	JND BALANCE	2				
		313	\$ 0	\$ 0	\$ 0	\$ 0	\$ 313
	Due to School District	201,671	0	0	0	0	201,671
Schedule A-1	Due to Other Funds Due to Developers Due to Economic Development Administration -	0	16,217	0	4,302	0	16,217 4,302
Schedule A-2	Note 16	0	65,490	0	0	0	65,490
	Deferred Revenue - Note 3 Notes Payable -	0	102,931	0	0	0	102,931
Schedule B-1	Note 4	0	0	0	0	120,000	120,000
Schedule P-1	Total Liabilities	201,984	184,638	0	4,302	120,000	510,924
Schedule B-2	Fund Balances: Restricted - Note 5 Unrestricted:	0	42,779	0	Ō	٥	42,779
	Designated - Note 6 Undesignated	49,667 (104,551)	9,041	11,994	0	0	70,702 (104,551)
	Total Fund Balances/ (Deficits)	(54,884)	51,820	11,994	0	0	8,930
	TOTAL LIABILIT AND FUND BALANCES	1ES \$147,100	\$236,458	\$ 11,994	\$4,302	\$120,000	\$ 519,854

TOWN OF WEST RUTLAND, VERMONT
COMBINED STATEMENT OF REVENUE, EXPENDITURES
AND CHANGES IN FUND BALANCES
(ARISING FROM CASH TRANSACTIONS)
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 1990

	Governm	ental Fund	Types	Totals
	General	Special Revenue	Capital Projects	(Memorandum Only)
Revenue:				
Property Taxes	\$ 774,103	\$ 17,621	\$ 0	\$ 791,724
Interest and Penalties	17,204	0	0	17,204
State of Vermont	103,296	0	0	103,296
Interest Income	9,582	6,922	802	17,306
Miscellaneous Receipts	22,211	2,310	0	24,521
Charges for Services	74,627	215,165	0	289,792
Licenses, Fees & Fines	1,801	0	0	1,801
Loan Principal Repayment	0	1,899	0	1,899
Planning Grant Revenue	0	18,239	0	18,239
Total Revenue	1,002,824	262,156	802	1,265,782
Expenditures:				
General Government	240,652	0	0	240,652
Highway	224,725	0	0	224,725
Sewer	221,832	236,408	0	458,240
Auxiliary Services	43,064	0	0	43,064
Recreation	17,191	0	0	17,191
Law Enforcement	17,200	0	0	17,200
Interest	23,322	0	0	23,322
Appropriations - Note 8	81,600	0	0	81,600
Fire District	64,555	ō	0	64,555
Town Debt Principal	20,000	o o	0	20,000
Community Development	18,250	0	0	18,250
Equipment	0	0	19,963	19,963
Planning	0	18,239	0	18,239
Total Expenditures	972,391	254,647	19,963	1,247,001
Excess/(Deficiency) of Revenue				
Over Expenditures	30,433	7,509	(19,161)	18,781
Other Financing Sources/(Uses):				
Operating Transfers In	0	7,440	15,000	22,440
Operating Transfers Out	(22,440)	0	0	(22,440)
Total Other Financing				
Sources/(Uses)	(22,440)	7,440	15,000	0

The accompanying notes are an integral part of this financial statement.

TOWN OF WEST RUTLAND, VERMONT
COMBINED STATEMENT OF REVENUE, EXPENDITURES
AND CHANGES IN FUND BALANCES
(ARISING FROM CASH TRANSACTIONS)
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 1990

	Governm	ental Fund	Types		Totals
	General	Special Revenue	Capital Projects	(Me	Only)
Excess/(Deficiency) of Revenue and Other Financing Sources Over Expenditures and Other Financing Uses	\$ 7,993	\$ 14,949	\$ (4,161)	\$	18,781
Fund Balances/(Deficits) - January 1, 1990 - Note 7	(65,475)	36,871	18,753		(9,851)
Residual Equity Transfer - Note 15	2,598	0	(2,598)	_	0
Fund Balances/(Deficits) December 31, 1990	(54,884)	\$_51,820	\$_11,994	\$_	8,930

The accompanying notes are an integral part of this financial statement.

Exhibit III Page 1 of 2

TOWN OF WEST RUTLAND, VERMONT
STATEMENT OF REVENUE AND EXPENDITURES
(ARISING FROM CASH TRANSACTIONS)
BUDGET AND ACTUAL
GENERAL FUND

FOR THE YEAR ENDED DECEMBER 31, 1990

	Budget	Actual	Variance Favorable (Unfavorable)
Revenue;			
General Government:			
Property Taxes	\$455,294	\$487,721	\$ 32,427
Dog Licenses	1,000	928	(72)
Liquor Licenses	800	755	(45)
Fines	1,500	585	(915)
Dog Fines	150	40	(110)
Railroad Tax	1,800	1,493	(307)
Delinquent Tax Interest & Penalty	10,000	17,204	7,204
Rentals	2,400	2,400	0
State Aid	56,650	55,315	(1,335)
Plowing & Mowing	2.250	2,250	0
Crash Program	0	419	419
Interest	3,000	9,582	6,582
Zoning	5,000	4,187	(813)
Sewer	12,000	12,000	0
State of Vermont Dewey Avenue	0	20,272	20,272
School District Treasurer	9,400	9.977	577
Clerk Fees	11,000	9,991	(1,009)
Phone Reimbursement	200	389	189
Copier	600	485	(115)
Gas & Diesel Reimbursement	0	1.196	1.196
Miscellaneous	4.000	8,844	4,844
Act 200 Planning	6,625	5,114	(1,511)
Permits	0	1,392	1,392
Summer Recreation	2,000	1,929	(71)
Play School	11,540	9,680	(1,860)
Solid Waste	1,000	1,022	22
Mall Drainage	0	18,500	18,500
Window Grant	0	1.860	1.860
Friends of Town Hall	0	8,218	8,218
Bridge Account - Equity Transfer	3,000	2,598	(402)
VSAC Recreation	500	0	(500)
TACATO AND DE DES DES DE DES DE LA COLONIA D			
Total Revenue	601,709	696,346	94,637

The accompanying notes are an integral part of this financial statement.

TOWN OF WEST RUTLAND, VERMONT
STATEMENT OF REVENUE AND EXPENDITURES
(ARISING FROM CASH TRANSACTIONS)
BUDGET AND ACTUAL
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 1990

	Budget	Actual	Variance Favorable (Unfavorable)
Expenditures:			
Tax Abatements	\$ 500	\$ 193	\$ 307
Notes & Interest General Administration	38,600 142,346	43,323 142,843	(4,723) (497)
Insurance	61,624	53,645	7,979
Highways	200,500	211,646	(11,146)
Truck & Maintenance	28,500	24,199	4,301
Auxiliary Services	50,700	43,064	7,636
Recreation	25,990	17,191	8,799
Town Hall	18,500	22,137	(3,637)
Town Garage	7.350	6,878	472
Law Enforcement	14,000	17,200	(3,200)
County Tax	7.500	9,276	(1,776)
Cemeteries	1,000	6,105	(5,105)
Appropriations - Note 8	81,600	81,600	0
Town Hall - Structural	0	6,455	(6,455)
Totals Expenditures	678,710	685,755	(7,045)
Excess/(Deficiency) of Revenue			
Over Expenditures - Note 9	\$ (77,001)	\$ 10,591	\$ 87,592

The accompanying notes are an integral part of this financial statement.

TOWN OF WEST RUTLAND, VERMONT STATEMENT OF REVENUE AND EXPENDITURES (ARISING FROM CASH TRANSACTIONS BUDGETARY BASIS) BUDGET AND ACTUAL SPECIAL REVENUE FUND - SEMER OPERATING ACCOUNT

FOR THE YEAR ENDED DECEMBER 31, 1990

	Budget	Actual	Variance Favorable (Unfavorable)	
Revenue:				
User Fees	\$195,532	\$195,532	\$ 0	
Miscellaneous	1,000	3,222	2,222	
Sludge Press Fee	10,000	10,042	42	
Bond Fee	8,679	8,679	0	
Bond Tax	17,621	17,621	0	
Total Revenue	232,832	235,096	2,264	
Expenditures:				
Salaries	47,600	48,603	(1,003)	
Health Insurance	7,858	7,033	825	
Disability Insurance	300	176	124	
Workers Compensation	900	900	0	
Unemployment	300	180	120	
Administrative Reimbursement	12,000	12,000	0	
FICA	3,641	3,770	(129)	
Vehicle Maintenance	2,500	1,434	1,066	
Vehicle Insurance	3,000	3,338	(338)	
Lab Chemicals	1,000	1,095	(95)	
Sulfur Dioxide	900	792	108	
Chlorine	1,800	3,042	(1,242)	
Plant Maintenance	5,000	6,467	(1,467)	
Plant Insurance	3,200	2,879	321	
Pumpstation Maintenance	11,000	16,988	(5,988)	
Sewer Line Maintenance	3,000	5,694	(2,694)	
Emergency Maintenance	1,500	271	1,229	
Equipment Account	10,000	10,000	0	
Lab Equipment	1,000	537	463	
Electricity	16,500	19,816	(3,316)	
Contract Services	3,000	1,058	1,942	
Fuel - Vehicles	1,500	1,278	222	
Fuel - Heating	1,400	1,523	(123)	
Telephone	1,000	1,111	(111)	
Office Supplies	250	75	175	
Miscellaneous	3,000	2,971	29	
Sludge Management	50,500	55,486	(4,986)	
Bond & Interest	26,300	26,300	0	
Retirement	2,380	2,353	27	
Uniforms	832	_1,022	(190)	
Total Expenditures	223,161	238,192	(15,031)	
Excess/(Deficiency) of Revenue			iniani	
Over Expenditure - Notes 10 and 13	\$ 9,671	\$ (3,096)	\$(12,767)	

The accompanying notes are an integral part of this financial statement.

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of West Rutland, Vermont operates under a selectmen/town manager form of government and provides the following services: public safety, highways and streets, recreation, public improvements, planning and zoning, and general administrative services.

The Town, for financial purposes, includes all of the funds and account groups relevant to the operations of the Town of West Rutland. The financial statements presented herein do not include agencies which have been formed under applicable state laws or separate and distinct units of government apart from the Town of West Rutland.

The financial statements of the Town include those of separately administered organizations that are controlled by or dependent on the Town. Control or dependence is determined on the basis of budget adoptions, taxing authority, funding and appointment of the respective governing board.

The accounting policies of the Town of West Rutland, Vermont conform to generally accepted accounting principles as applicable to governments, except as noted below. The following is a summary of the more significant policies.

A. FUND ACCOUNTING

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into four (4) generic fund types and two (2) broad fund categories as follows:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

<u>Capital Projects Funds</u> - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Trust Funds).

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 1: FIDUCIARY FUNDS (Cont'd)

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the Town as an agent for individuals, private organizations other governments and/or other funds. These include Expendable Trust, Nonexpendable Trust and Agency Funds. These financial statements include an Agency Fund. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

B. BASIS OF ACCOUNTING

Basis of accounting refers to when revenue and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The Town's policy is to prepare its financial statements on the basis of cash receipts and disbursements, consequently, certain revenue and related assets are recognized when received rather than when earned, and certain expenditures and related liabilities are recognized when paid rather than when the obligation is incurred.

C. FIXED ASSETS AND LONG-TERM LIABILITIES

The accounting and reporting treatment applied to the fixed assets associated with a fund are determined by its measurement focus. The General Fund is accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. The reporting fund balance (net current assets) is considered a measure of "available spendable resources". The operating statement presents increases (revenue and other financing sources) and decreases (expenditures and other financing uses) in net of current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

Fixed assets used in the General Fund type operations (general fixed assets) should be accounted for in the General Fixed Assets Account Group.

The Town of West Rutland, Vermont does not maintain the historical cost information needed for establishment of a statement of General Fixed Assets.

Because of their spending measurement focus, expenditure recognition for Governmental Fund types is limited to exclude amounts represented by noncurrent liabilities. Since they do not affect net current assets, such long-term amounts are not recognized as Governmental Fund type expenditures or fund liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

The two account groups are not "funds". They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations.

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 1: D. OPERATING TRANSFERS (Cont'd)

Operating transfers are legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

E. TOTAL COLUMNS ON COMBINED STATEMENTS - OVERVIEW

Total Columns on Combined Statements - Overview are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

Note 2: LOAN RECEIVABLE

Loan Receivable consists of the following at December 31, 1990:

Loan Receivable, Daamen, Inc., Due September, 2007, at 6% Interest, Secured by a Mortgage

\$ 68,421

Loan Receivable, to West Rutland Neighborhood Housing Services (NHS) with the express purpose of reloaning to individuals or entities for Community Development purposes. In exchange for revolving loan fund and project management services provided to the Town by NHS, the Town agrees that any and all interest accruing from either loan repayments or funds available to be loaned shall be specifically assigned to NHS in support of the above referenced services.

\$100.000

Total Loan Receivable

168,421

Note 3: DEFERRED REVENUE

Special Revenue Funds:

Deferred Revenue in the Industrial Development Revolving Loan Fund consists of the difference between the loan receivable from Daamen Inc. as described in Note 2 and the amount owed back to EDA.

\$ 2,931

Deferred Revenue in the Community Development Fund consists of Grant funds loaned out as described in Note 2

100,000

Total

\$102,931

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 4: NOTES PAYABLE

Notes Payable at December 31, 1990 consist of the following:

Notes Payable

Note Payable to Vermont National Bank. Interest at 6.0%, Due January 10, 1991, will refinance with Principal Payments of \$20,000 per year.

\$120,000

Total Notes Payable

\$120,000

The annual requirements to amortize the general long-term debt is as

Year Ending December 31,	Debt Retirement
1991	\$ 20,000
1992	20,000
1993	20,000
1994	20,000
1995	20,000
Thereafter	20,000
Total	\$120,000

Note 5: RESTRICTED FUND BALANCE

The Restricted Fund Balance in the Special Revenue Funds is as follows:

Restricted for Industrial Development Revolving Loan Fund	\$21,709
Restricted for Sewer Impact Fund	21,070
Total Restricted Fund Balance	\$42,779

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 6: DESIGNATED FUND BALANCES

The Designated Fund Balances in the Special Revenue and Capital Project Funds are as follows:

¢ 31 167

General Fund

Designated	for State of Vermont Reserve	\$ 51,107
	for Westway Mall	18,500
Total	General Fund	49,667
Special Revenue	Funds	
Designated	for Sewer Fund Expenses	(32)
Designated	for Sidewalk Fund Expenses	6,255
	for West Rutland Development Fund	2,818
Expenses		
Total	Special Revenue Funds	9,041
Capital Project	Funds	
Designated	for Equipment Fund Expenses	11,994
Total	Capital Project Fund	11,994
Total	Designated Fund Balance	\$ 70,702

Note 7: RESTATEMENT OF FUND BALANCE

		Industrial Development Revolving Loan Fund	Other Special Revenue Funds	Total Special Revenue Funds
January	ance/(Deficit) - 1, 1990 - Lously Reported	\$ 20,190	\$ 21,511	\$ 41,701
Deduct:	Deferred Revenue Not Previously Recorded	(4,830)	0	(4,830)
Fund Bala January Restate	ance/(Deficit) - 1, 1990 - As d	\$ <u>15,360</u>	\$ <u>21,511</u>	\$ <u>36,871</u>

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 30. 1990

Note 8: APPROPRIATIONS

Appropriations paid from the General Fund in 1990 were approved at the town meeting as follows:

Article	Appropriation	Amount
7	Rutland Mental Health Services, Inc.	
8	Southwestern Vermont Area Agency on	\$ 3,147
9	Aging Rutland County Retired Senior Volunteer	1,000
10	Program	325
10	Rutland Area Visiting Nurse Association, Inc.	4 55
12		3,896
13	Rutland Regional Ambulance Service Paving	14,879
15	Rutland Industrial Development	55,000
16	Corporation	2,853
10	Alcohol and Drug Prevention Program	500
	Total	\$ 81,600

Note 9: BUDGETED DEFICIT - GENERAL FUND

The Town of West Rutland budgeted \$77,001 of the prior year's Fund Surplus as an expenditure. This results in the current year's budgeted deficiency of revenue over expenditures of \$77,001 to use up that surplus.

Note 10: BUDGETED SURPLUS - SEWER FUND

The Town of West Rutland budgeted \$9,671 of the prior year's Fund Deficit as a revenue. This results in the current year's budgeted surplus of revenue over expenditures of \$9,671 to make up that deficit.

Note 11: PROPERTY TAXES

Property taxes are due in three equal installments, on May 15, August 15, and become delinquent on November 16. The Town of West Rutland, Vermont bills and collects its own property taxes and also taxes for the School District, Sewer, Fire Protection and Appropriations. Town tax revenue is recognized when cash is received. For the fiscal year ended December 31, 1990, the tax rate is as follows:

School	
Town	\$1.1162
Sewer Bond	.5151
Fire Protection	-0199
Appropriations	.0730
Paving	.0301
raving	0622
Total Tax Rate/Per \$100	
of Assessed Valuation	\$1.8165

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 12: CONTINGENT LITIGATION

There is potential litigation against the Town of West Rutland, Vermont. It is too early to estimate the outcome or amount of monetary damages, if any, at this point in time.

Note 13: SEWER FUND - BUDGETARY BASIS

The Budget and Actual Statement of the Sewer Fund (Exhibit IV) is prepared based on the operating budget without the activity of the Sewer Equipment savings account. A reconciliation of the excess (deficiency) of revenue over expenditures is as follows:

Excess of Revenue Over Expenditures - Schedule A-2	\$ 3,153
Interest Earned on Equipment Savings	(369)
Equipment Purchased from Equipment Savings	4.720
Budgeted Transfer from Operating Account to Equipment Savings	(10,000)
Transfer of Proceeds of Sale of Equipment to Equipment Savings	(600)
(Deficiency) of Revenue Over Expenses - Budgetary Basis - Exhibit IV	\$ (3,096)

Note 14: RETIREMENT PLAN

All employees of the Town of West Rutland, who have been employed for three years and have elected to join, are covered under the State of Vermont Municipal Employees' Retirement Plan. One employee contributes 3% of gross wages, while the Town contributes 4.2%. All others contribute 5% while the Town contributes 5.6%.

The Town of West Rutland pays all costs accrued each year for the plan. The premise of this plan is to provide a retirement plan covering municipal employees at a uniform state-wide contribution rate based upon an actuarial valuation of all State of Vermont municipal employees. Activity in this plan is done in the aggregate, not by municipality. Due to the nature of this pension plan, net assets available for benefits as well as present value of vested and nonvested plan benefits are not determinable.

The Town contribution for 1990 was \$5,049.

TOWN OF WEST RUTLAND, VERMONT NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 1990

Note 15: RESIDUAL EQUITY TRANSFERS

During 1990, the Town of West Rutland closed the River Project Fund and the Bridge Fund. The fund balances which consisted of cash were transferred to the General Fund.

Note 16: DUE TO ECONOMIC DEVELOPMENT ADMINISTRATION

This fund was established by Economic Development Administration (EDA) Grant Funds awarded to West Rutland in 1984. A loan of \$75,000 was made to Daamen, Inc. at 6% for 20 years, of which \$65,490 is to be paid back to EDA upon payment of the Daamen Loan. The remainder of the loan will be available to the Town to reloan.

TOWN OF WEST RUTLAND, VERMONT SPECIAL REVENUE FUNDS COMBINING STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCES (ARISING FROM CASH TRANSACTIONS) DECEMBER 31, 1990

	Sewer Fund	Sidewalk Fund	West Rutland Development Fund	Industrial Development Revolving Loan Fund	Community Development Fund	Sewer Impact Fund	Totals (Memorandum Only)
ASSETS							
Cash - Checking Cash - Savings Loan Receivable - Note 2	\$ 3,350 12,735 0		\$ 0 2,818 0	\$ 0 21,709 68,421	\$ 100 0 100,000	\$ 0 21,070 0	\$ 3,450 64,587 168,421
TOTAL ASSETS	\$16,085	\$6,255	\$2,818	\$ 90,130	\$100,100	\$21,070	\$236,458
LIABILITIES AND FUND	BALANCES						
Liabilities: Due to Economic Development Administration						2. 2.	4.75.164
Note 16	\$ 0	. \$ 0	\$ 0	\$ 65,490	\$ 0	\$ 0	\$ 65,490
Deferred Revenue - Note 3	0	0	0	2,931	100,000	0	102,931
Due to General Fund	16,117		0	0	100	0	16,217
Total Liabilities	16,117	0	0	68,421	100,100	0	184,638
Fund Balances: Restricted - Note 5 Unrestricted - Designate		0	0	21,709	0	21,070	42,779
- Note 6	(32	6,255	2,818	0	0	0	9,041
Total Fund Balances	(32		2,818	21,709	0	21,070	51,820
TOTAL LIABILITIES AND FUND BALANCES	\$16,085	\$6,255	\$2,818	\$90,130	\$100,100	\$21,070	\$236,458

The accompanying notes are an integral part of this financial statement.

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TOWN OF WEST RUTLAND, VERMONT SPECIAL REVENUE FUNDS COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (ARISING FROM CASH TRANSACTIONS) FOR THE YEAR ENDED DECEMBER 31, 1990

	Sewer Fund	Sidewalk Fund	West Rutland Development Fund	Industrial Development Revolving Loan Fund	Community Development Fund	Sewer Impact Fund	Totals (Memorandum Only)
Revenue:	4 940	4 000	* 210	\$ 976	\$ 0	\$ 1,630	\$ 3,448
Interest Income User Fees	\$ 369 204,211	\$ 255	\$ 218 0	\$ 970	0	0	204,211
User Fees Miscellaneous	2,310	0	0	0	0	0	2,310
Sludge Fee	10,954	0	0	0	0	0	10,954
Property Taxes	17,621	0	0	0	0	0	17,621
Loan Repayment -	20,000			4.5	4		4 191
Interest	0	0	Q	3,474	0	0	3,474
Loan Repayment -			2			0	1,899
Principal	0	0	O	1,899	0	0	
Planning Grant Revenue	0	0	0	0	18,239		18,239
Total Revenue	235,465	255	218	6,349	18,239	1,630	262,156
Expenditures:						100	20 055
Maintenance	30,855	0	0	.0	0	0	30,855
Salaries	48,603	0	0	0	0	0	48,603 9,562
Benefits	9,562	0	0	0	0	0	900
Workmen's Compensation	900	0	0	0	0	0	179
Unemployment	179	0	U	U			
Administrative Reimbursement	12,000	0	0	0	0	0	12,000
FICA	3,770	0	0	.0	0	0	3,770
Insurance	6,217	0	0	0	0	0	6,217
Chemicals	4,929	0	0	0	0	0	4,929
Equipment	5,257	0	0	0	0	0	5,257
Utilities	22,451	0	.0	0	0	0	22,451
Contract Services Fuel Office Supplies Miscellaneous Bond & Interest Sludge Management Planning Total Expenditures	1,058 1,278 75 3,992 26,300 55,486 0	0 0 0 0 0 0	0 0 0 121 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 18,239	0 0 0 3,375 0 0 0	1,058 1,278 75 7,488 26,300 55,486 18,239
	Location		4-1-1				
Excess/(Deficiency) of Revenue Over Expenditures	2,553	255	97	6,349	0	(1,745)	7,509
Other Financing Sources: Operating Transfers - Transfer from General Fund	600	3,000	0	0	0	3,840	7,440
Excess of Revenue and Other							
Sources Over Expenditures and Other Uses	3,153	3,255	97	6,349	0	2,095	14,949
Fund Balances/(Deficit) - January 1, 1990 - Note 7	(3,185)	3,000	2,721	15,360	0	18,975	36,871
Fund Balances/(Deficit) - December 31, 1990	\$(32)	\$ 6,255	\$ 2,818	\$ 21,709	\$ <u> </u>	\$ 21,070	\$_51,820

Schedule B-1

TOWN OF WEST RUTLAND, VERMONT CAPITAL PROJECTS FUNDS COMBINING STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCES (ARISING FROM CASH TRANSACTIONS) DECEMBER 31, 1990

	Pro	ver ject nd		idge und		pment	(Memo	tal randur ly)
ASSETS								
Cash - Savings	\$	0	\$	0	\$11,	994	\$ 11	,994
TOTAL ASSETS	\$	0	\$_	0	\$ <u>11</u> ,	994	\$ 11	.994
LIABILITIES AND FUND BALANCES								
Liabilities	\$	0	\$	0	\$	0	\$	0
Fund Balances: Designated - Note 6		0		0	11,	994	11	,994
TOTAL LIABILITIES AND FUND BALANCES	\$	0	\$	0	\$11,	994	\$ 11	,994

The accompanying notes are an integral part of this financial statement.

TOWN OF WEST RUTLAND, VERMONT CAPITAL PROJECTS FUNDS COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (ARISING FROM CASH TRANSACTIONS) FOR THE YEAR ENDED DECEMBER 31, 1990

	River Project Fund	Bridge Fund	Equipment Fund	Total (Memorandum Only)
Revenue: Interest Income	\$0	\$ 108	\$ 694	\$802
Total Revenue	0	108	694	802
Expenditures: Equipment	0	0	19,963	19,963
Total Expenditures	0	0	19,963	19,963
Excess/(Deficiency) of Revenue Over Expenditures	0	108	(19,269)	(19,161)
Other Financing Sources: Operating Transfers: Transfer From General Fund	0	0	15,000	15,000
(Deficiency) of Revenue and Other Financing Sources Over Expenditures and Other Financing Uses	0	108	(4,269)	(4,161)
Fund Balances - January 1, 1990	293	2,197	16,263	18,753
Residual Equity Transfers/(Out) - Note 15	(293	(2,305)	0	(2,598)
Fund Balances - December 31, 1990	\$0	\$0	\$ 11,994	\$_11,994

The accompanying notes are an integral part of this financial statement.

WEST RUTLAND BRIDGE ACCOUNT

	1990	1989
Opening Balance January 1	\$2,197.15	\$2,084.78
Interest	108.13 \$2,305.28	<u>112.37</u> \$2,197.15
Less Disbursements Transferred to General Acct. 12/21	\$2,305.28	<u>-0-</u>
Closing Balance December 31	<u>-0-</u>	

LANDFARMING ESCROW ACCOUNT (Michael Lovullo/Mead St.)

This account has been established as part of an agreement between Michael Lovullo, the Town of West Rutland, and the State of Vermont to assure that fuel oil contaminated soil removed from the Lovullo property on Mead Street is properly landfarm processed at the former town landfill. When the processing is completed, the town will use the approximately 1000 cy of decontaminated soil for part of the final landfill closure cover material.

	1990	1989
Opening Balance November 9	\$7,500.00	\$7,500.00
Interest	622.07	-0-*
	\$8,122.07	\$7,500.
Partial Release of Funds	3,819.83	<u>-0-</u>
Balance December 31 *90 Day Account	\$4,302.24	\$7,500.00

SUMMARY OF CAPITAL EQUIPMENT ACCOUNT

	1990	1989
Opening Balance Jan. 1	\$16,262.01	\$ 8,001.64
Deposit from Gen'l Account Interest	15,000.00 <u>693.55</u>	10,000.00 <u>333.87</u>
Total	\$31,955.56	\$18,335.51
Disbursements Plow One Ton		\$ 2,073.50
Sander International Ford One Ton Truck	\$ 1,604.79 18,356.30	
Total Disbursements	\$19,961.09	\$ 2,073.50
Ending Balance Dec. 31	\$11,994.47	\$15,262.01

WEST RUTLAND DEVELOPMENT PROMOTION ACCOUNTS

Popular	Time	
		Total
Savings	29411192	10.01
		4.0 941 95
\$273.43	\$2,458.45	\$2,731.88
8.25	184,35	192.60
112.00		
9.00		
\$160.68	\$2,642.80	\$2,924.48
	8.25 112.00 <u>9.00</u>	\$273.43 \$2,458.45 8.25 184.35

RICHARD DODDS ESCROW ACCOUNT December 31

	5.440	444.0	
	1990	1989	
Opening Balance January 1	\$2,341.76	\$2,206.15	
Interest	127.88	135.61	
	\$2,469.64	\$2,341.76	
Transferred to General Acc't 12/14	\$2,469.64	<u>-0-</u>	
Balance	-0-	\$2,341.76	

WEST RUTLAND SIDEWALK ACCOUNT

This account was established with 1989 budgeted funds for repair and replacement of deteriorated sidewalks. 1990 budgeted funds will be added t fund a significant sidewalk improvement project in the summer of 1990. We anticipate that new sidewalks may be installed on Elm and Proctor in conjunction with the Post Office Drainage project.

1990 \$3,000,00	1989 \$3,000.00
+5,000.00	#3,000.00
3,000.00	-0-
234,19	
\$6,234.19	\$3,000.00
	\$3,000.00 3,000.00 234.19

WEST RUTLAND INDUSTRIAL DEVELOPMENT REVOLVING LOAN FUND

BALANCE SHEET DECEMBER 31

	1990	1989
Assets		
Savings Account (Mortgage Payments)	\$21,709.14	\$15,360.19
Principal Receivables	67,633.83	69,947.80
Total Assets	\$89,342.97	\$85,307.99
<u>Liabilities</u>		
Repayment due EDA	\$65,490.00	\$65,490.00
Total Liabilities	\$65,490.00	\$65,490.00
Fund Balance 12/31/90	\$23,852.97	\$19,817.99
Total Liabilities & Fund Balance	\$89,342.97	\$85,307.99

N.B. This fund established by EDA grant funds awarded to West Rutland in 1984. \$75,000.00 was loaned to Daamen, Inc. at 6% for 20 years. \$65,490.00 plus interest be repaid to the EDA. The remainder of the total mortgage payments will be available to the town and WRDC for reloan.

TOWN OF WEST RUTLAND BALANCE SHEET DECEMBER 31 1990

SELECTMEN'S PROPOSED 1991 BUDGET

ASSETS DECEMBER 31, 1990	
CASH - Checking Account	\$127,594.59
DELINQUENT TAXES RECEIVABLE	
1990 Prior Years TOTAL Delinquent Taxes Receivable	\$104,348.83 \$16,865.46 \$121,214.29
OTHER RECEIVABLES	
Due from Sewer Account Due from Sewer Billings (Error) Travel Info Council West Rutland Fire Dist (Skyline Repair) West Rutland School District (Signs) Ins Claim & Truck Refund Due From RCSWD (OIL TANK)	\$16,217.00 \$411.68 \$201.09 \$591.43 \$74.00 \$1,494.00 \$483.26
TOTAL ASSETS	\$268,301.34
LIABILITIES AND FUND BALANCE	
Balance Due School District	\$201,671.00
Designated Fund Balance:	
State of Vermont - Main Street 4-R Planning Commission ACT 200 Reserve Westway Mall Drainage Project	\$31,144.50 \$5,114.00 \$18,500.00
Other Payables 12/31/90 :	
Ray Beane (Tires) Edward Fabian (Sand) Detlef's Custodial Edward Fabian (Landfill Grading) Cargill (Road Salt) Linda Reis (Att'y Fees Chamberland)	\$827.36 \$2,278.40 \$300.00 \$1,000.00 \$4,512.69 \$660.00

REVENUE					
CODE	ITEM	90 BUDGET	12/31/90 ACTUAL	VARIANCE favorable (unfavorable)	PROPOSED 91 BUDGET
4000 4010 4016 4017 4018 4019 4020 4021 4022 4025 4027 4028 4027 4028 4027 4030 4031 4038 4040 4040 4040 4040 4050	FUND BALANCE PROPERTY TAXES ST AID HIGHWAY CRASH RAILROAD TAX SEWER ADMIN ORDIN. FINES BRIDGE ACC'T SOLID WASTE PLOWING/MOWING CLERK FEES ZONING COPIER DOG LICENSES TREAS SAL SCH INTEREST St of VT Bridge TOWN HALL RENT LIQUOR LICENSES DEL TAX INT/PEN ACT 200 PLNG VSAC RECREATION FOREST FIRES PERMITS FUEL REIMBURSE PHONE REIMBURSE MISCELLANEOUS REC PLAYGROUP REC SUMMER MARBLE ST GRANT SEWER FEES TOWN HALL FRIENDS	(\$4,599,00) \$455,294.00 \$56,650.00 \$1,800.00 \$1,500.00 \$1,500.00 \$1,000.00 \$2,250.00 \$1,000.00 \$600.00 \$400.00 \$1,000.00 \$100.00 \$100.00 \$2,400.00 \$150.00	(\$4,599.00) \$455,294.00 \$55,314.84 \$418.65 \$12,000.00 \$2,305.28 \$539.00 \$2,250.00 \$2,773.72 \$4,181.50 \$9,777.25 \$4,181.69 \$9,777.25 \$9,112.69 \$9,977.25 \$9,112.69 \$1,394.90 \$17,203.53 \$5,114.00 \$1,344.97 \$1,394.97 \$1,394.97 \$1,394.97 \$1,394.97 \$1,771.21 \$1,	(\$1,335.16) \$418.65 (\$307.32) (\$715.00) (\$694.72) (\$461.00) (\$1,426.28) (\$126.00) (\$126.00) (\$77.25 \$6,112.69 (\$45.00) (\$131.00) (\$1,511.00) (\$1,392.40 \$1,394.97 \$1,894.5 \$6,771.21 (\$1,860.00) \$1,394.97 \$1,860.00) \$1,394.97 \$1,860.00) \$1,394.97 \$1,860.00) \$1,394.97 \$1,860.00) \$1,394.97 \$1,917.50	\$2,271.39 \$504,549.88 \$56,000.00 \$1,500.00 \$1,500.00 \$1,000.00 \$7,000.00 \$3,500.00 \$5,000.00 \$1,000.00 \$1,000.00 \$1,000.00 \$1,000.00 \$150.00 \$10,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$2,000.00
REVENUE-	ACCOUNTS CLOSED PROPERTY TAXES	\$148,271.00	\$2,469.64 \$212,770.56	\$2,469.64 \$44,227.98	\$140,056.26
TOTAL RE	VENUE	\$603,565.00	\$665,594.92	\$62,029.92	\$544,506.14

\$246,029.95

\$2,271.39

\$268,301.34

TOTAL LIABILITIES

Fund Balance 12/31

TOTAL LIABILITIES AND FUND BALANCE

		RES

CODE ITEM		12/31/90 PROJ.	VARIANCE favorable (unfavorable)	PROPOSED 91 BUDGET
2050 TAX ABATEMENTS	\$500.00	\$197.91	\$302.09	\$500.00
NOTES			30,500	254652
2300 TN DEBT PRIN	\$20,000.00	\$20,000.00		\$20,000.00
SUBTOTAL/DEBT & ABATE	\$20,500.00		\$302.09	\$20,500.00
981.41.75.75.5.79		- Y		
ADMINISTRATION				
5010 MBR's SALARY 5012 MGR's EXPENSE 5014 TREAS SALARY 5014.1 TREAS ADJ	\$30,740.00 \$2,000.00 \$12,550.00	\$30,740.00 \$2,000.00 \$12,550.00 \$753.00		\$32,584.40 \$2,000.00 \$14,101.18
5016 TREAS EXPENSE 5017 TN CLERK SAL 5018 TN CLERK SUPP PURC NEW COPIER	\$500.00 \$14,840.00 \$1,828.00	\$500.00 \$14,840.00 \$1,644.19	\$183.81	\$500.00 \$15,730.40 \$1,600.00
5019 BCA ASS'T 5020 TN DFFICIAL EXP 5032 LISTERS 5034 SELECTMEN SAL 5036 PLANNING/ZONING 5038 ZONING ADMIN 5040 HEALTH OFFICER	\$1,872.00 \$500.00 \$4,500.00 \$2,750.00 \$2,000.00 \$7,420.00 \$911.60	\$469.02 \$299.00 \$5,940.27 \$2,750.00 \$617.45 \$7,420.00 \$911.60	\$201.00 (\$1,440.27) \$1,382.55	\$500.00 \$4,800.00 \$2,750.00 \$2,000.00 \$7,865.20
5048 BOOKKEEPER/SEC 5051' AUDITING 5052 ELECTIONS 5054 TAX BILLING 5055 DATA PROCESSING 5056 LEGAL FEES	\$18,720.00 \$5,400.00 \$3,600.00 \$4,500.00 \$5,500.00	\$18,720.00 \$5,613.70 \$4,128.78 \$165.74 \$3,517.68	(\$213.70) (\$528.78) (\$165.74) \$982.32	\$766.30 \$19,843.20 \$5,400.00 \$1,300.00 \$150.00 \$4,500.00
5058 ENGINEERING SVC 5060 OFFICE SUPPLIES 5061 COPIER 5062 TELEPHONE 5064 POSTAGE 5066 TOWN REPORT	\$2,000.00 \$2,500.00 \$500.00 \$2,250.00 \$1,700.00 \$2,200.00	\$97.35 \$1,441.76 \$558.00 \$2,104.12 \$1,781.80 \$2,271.57	(\$677.15) \$1,902.65 \$1,058.24 (\$58.00) \$145.88 (\$281.80) (\$91.57)	\$6,500.00 \$2,000.00 \$1,800.00 \$575.00 \$2,250.00 \$2,040.00 \$2,288.00
5068 ADVERTISING 5070 DEL TAX EXPENSE 5080 REGIONAL PLNG 5082 VLCT DUES 5090 MISCELLANEOUS	\$2,600.00 \$500.00 \$500.00 \$764.00 \$4,500.00	\$3,790.16 \$225.39 \$500.00 \$964.00 \$17,748.59	(\$1,190,16) \$274.61 (\$15,448.59)	\$3,200.00 \$500.00 \$500.00 \$1,013.00 \$4,500.00
5091 BCA & STATE BD 5095 TOWN FARM WATER 5096 SEWER IMPACT ACCT 5097 SEWER REFUND	\$2,000.00	\$3,427.32 \$3,840.00 \$2,705.00	(\$1,427.32) (\$3,840.00) (\$2,705.00)	\$7,000.00 \$2,000.00
SUBTOTAL/ADMIN.	\$142,345.60	\$163,632.64	(\$21,937.02)	\$152,756.68

CODE	ITEM	90 PROPOSED	12/31/90 PROJ.	VARIANCE	PROPOSED
TOWN HIS	HWAYS				91 BUDGET
5105 5110 5115 5125 5125 5130 5134 5135 5145 5145 5155 5165 5170 5170	EQUIP SAVINGS LABOR SALT SAND CULVERTS GRAVEL HOT MIX RESURFACING CHLORIDE COLD PATCH ROADSIDE MOWING TREE WORK TRAFFIC SIGNS TOOLS AND MISC. EQUIP RENTAL MAIN ST REPAIR	\$15,000.00 \$65,800.00 \$14,000.00 \$7,000.00 \$5,500.00 \$10,000.00 \$2,500.00 \$45,000.00 \$6,000.00 \$8800.00 \$1,000.00 \$2,000.00 \$10,000.00	\$15,000.00 \$59,525.77 \$23,451.37 \$44,400.00 \$10,743.20 \$17,307.09 \$326.48 \$16,989.41 \$3,899.49 \$7,255.76 \$158.98 \$825.00 \$977.32 \$2,206.71	\$6,274.23 (\$9,451.37) \$2,600.00 (\$5,243.20) (\$7,307.09) \$2,173.52 \$28,010.59 (\$1,199.49) (\$1,255.76) \$641.02 \$175.00 (\$177.32) (\$206.71) (\$6,151.68)	\$20,000.00 \$65,800.00 \$20,000.00 \$5,500.00 \$2,500.00 \$2,500.00 \$35,000.00 \$35,000.00 \$1,200.00 \$1,200.00 \$1,200.00 \$1,200.00 \$1,200.00
5175 5180	EQUIP PURCHASE BRIDGES	\$500.00	\$350.00	\$150.00	\$500.00
5180.1 5190 5192 5194 5195	BRIDGE 11/DEWEY CHANNEL MAINT SIDEWALK REPAIR STREET CLEANING MARBLE ST GRANT	\$1,900.00 \$3,000.00 \$3,000.00 \$4,000.00	\$22,244.66 \$2,627.50 \$3,000.00 \$4,206.00 \$18,239.17	(\$20,344.66) \$372.50 (\$206.00)	\$3,000.00 \$6,000.00 \$4,500.00
SUB	TOTAL/TOWN HIGHWAY	\$200,500.00		(\$11,146.42)	\$219,200.00
CODE	ITEM	90 PROPOSED	12/31/90 PROJ.	VARIANCE	PROPOSED 91 BUDGET
INSURANC	E				
5210 5212 5214 5216 5218 5220 5222 5224 5226 5228 5229	BC/BS FICA VEHICLES WORKERS COMP. LIAB & BLDGS VMERS UNEMP COMP DISABILITY BOND PUBLIC OFF LIAB LAW ENF LIABILITY	\$15,000.00 \$14,075.00 \$8,000.00 \$6,300.00 \$8,000.00 \$5,804.40 \$545.00 \$700.00 \$1,000.00 \$2,200.00	\$13,434.78 \$14,158.04 \$8,299.14 \$6,164.00 \$5,024.68 \$5,048.66 \$365.14 \$674.91 \$1,602.00 \$352.98	\$1,565.02 (\$83,04) (\$299.14) \$136.00 \$2,975.32 \$755.74 \$179.86 \$25.09 (\$602.00) \$1,847.02	\$16,701.64 \$14,717.50 \$13,000.00 \$7,054.57 \$8,000.00 \$6,181.26 \$545.00 \$700.00 \$1,100.00 \$2,200.00 \$4,500.00
SUB	TOTAL/INSURANCE	\$61,624.40	\$55,124.53	\$6,499.87	\$75,101.97

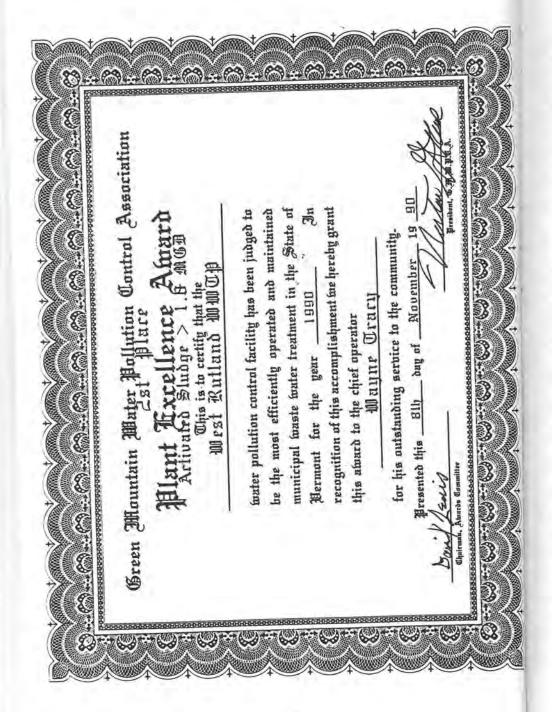
						CODE	METI	90 PROPOSED	12/31/90 PROJ.	VARIANCE	PROPOSED
TRUCKS	AND MAINTENANCE					TOWN	GARAGE				91 BUDGET
5255 5260 5265 5270	GAS, DIL, DIESEL REPAIR PARTS DUTSIDE REPAIRS TIRES/CHNS/BATT	\$11,000.00 \$5,000.00 \$5,000.00 \$3,500.00	\$9,477.75 \$6,840.41 \$2,690.27 \$1,250.46 \$1,549.39	\$1,522.25 (\$840.41) \$2,309.79 \$2,249.54 (\$49.39)	\$11,000.00 \$6,000.00 \$5,000.00 \$3,500.00 \$1,500.00	5455 5460 5465 5470	FUEL DIL REPAIRS TELEPHONE CVPS	\$2,500.00 \$4,000.00 \$600.00 \$250.00	\$1,154.46 \$4,508.21 \$880.16 \$335.32	\$1,345. (\$508. (\$280.) (\$85.	(4) \$600.00 (32) \$250.00
5275 5280 5285	PLOW BLADES TOOLS & EQUIP RADIOS	\$1,500.00 \$1,000.00 \$500.00	\$1,849.75 \$541.00	(\$849.75) (\$41.00)	\$1,000.00 \$600.00		SUBTOTAL/TOWN GARAG	£ \$7,350.00	\$6,878.15	\$0.(\$471.	95 \$7,350.00
	SUBTOTAL/TRUCKS & MAIN	\$28,500.00	\$24,199.03	\$4,300.97	\$28,500.00		NFORCEMENT	200 cup ut			
						5510	OFFICER SVCS	\$14,000.00	\$17,200.40	(\$3,200.4	0) \$16,000.00
CODE	ITEM	90 PROPOSED	12/31/90 PROJ	VARIANCE	PROPOSED 91 BUDGET	å	SUBTOTAL/LAW ENFORC	\$14,000.00	\$17,200.40	(\$3,200.4	0) \$15,000.00
AUXIL	IARY SERVICES					COUNT	Y TAX				
5310	ST/TRAFF LITES	\$31,000.00	\$30,811.30	\$188.70	\$31,000.00 \$12,000.00	5550	COUNTY TAX	\$7,500.00	\$9,276.44	(\$1,775.4	4) \$9,647.50
5315 5320 5325	SOLID WASTE MGT LIBRARY HUMANE SOCIETY	\$10,000.00 \$8,500.00 \$400.00 \$100.00	\$3,016.71 \$8,500.00 \$694.17 \$42.00	\$6,983.29 (\$94.17) \$58.00	\$8,500.00 \$600.00 \$100.00	INTERE	SUBTOTAL/COUNTY TAX	\$7,500.00	\$9,276.44	(\$1,775.4	4) \$9,647.50
5330 5335	MEMORIAL DAY SWAP MBRSHP		412.00		\$500.00						
5340	FOREST FIRES	\$500.00		\$500.00		5610 5620	TAX ANTICIP TOWN DEBT	\$9,000.00	\$14,206.58 \$9,115.62	(\$5,206.5 \$484.3	8) \$9,000.00 8 \$9,600.00
	SUBTOTAL/AUX SVCS	\$50,700.00	\$43,064.18	\$7,635.82	\$52,700.00	9	SUBTOTAL/INTEREST	\$18,600.00	\$23,322.20	(\$4,722.2	Contract of the contract of th
DECOSE	ATIDU				- 1	CEMETE		7.040.00.00	720,002120	14111222	V/ 410,000100
	ATION	A/AA AA	A11 1A	\$388.40	\$400.00	5650	MAINTENANCE	41 000 00	41. 140. 80		
5350 5355	CVPS LABOR	\$400.00 \$5,000.00	\$5,117.39	(\$117.39)	\$5,300.00 \$2,550.00			\$1,000.00	\$6,104.78	(\$5,104.7	
5360 5361	SUPPLIES PLAYGROUP	\$2,550.00 \$11,540.00	\$9,568.87	\$920.44 \$1,971.13	\$10,000.00	2	SUBTOTAL/CEMETERIES	\$1,000.00	\$6,104.78	(\$5,104.7	8) \$1,000.00
5365 5370 5375	FACILITY MAINT DISC JOCKEY LITTLE LEAGUE	\$6,000.00 \$400.00 \$100.00	\$563.70 \$200.00	\$5,436.30 \$200.00	\$5,000.00 \$400.00 \$100.00	6	RAND TOTAL	\$603,565.00	\$645,180.23	(\$41,615.2	3) \$644,606.14
	SUBTOTAL/RECREATION	\$25,990.00	\$17,191.12	\$8,798.88	\$24,750.00						
TOWN	HALL					COD	E 5090 DETAIL	isc. Expenses	CODE 5054	DETAIL M	isc, Revenue
5415 5420	CLEANING SVC	\$4,000.00 \$2,500.00	\$2,711.33	\$1,192.00 (\$211.33) \$300.89	\$3,500.00 \$2,900.00 \$1,200.00	Tax	Refunds (BCA)	\$11,571.33	Fire Dist/S Town Report		\$1,051.42
5425 5430	ENERGY CONSERV. MISCELLANEOUS	\$500.00 \$2,000.00	\$6,759.18	(\$4,759.18)	\$2,000.00		Overpayments	537.99	Tree Remova	1	562.50
5431	WINDOW REHAB	\$3,000.00	\$4,760.00 \$2,505.04	(\$1,760.00) \$494.96	\$1,800.00		ers/Postage	539.78	Insurance R	efunds	330.80
5433 5435	CARPET & PAINT FUEL OIL	\$3,000.00 \$3,500.00	\$2,505.04 \$2,905.60	\$594.40	\$4,000.00		ullo Sewer Refund ley Assoc.(Listers)	2,700.00	Scrap Metal		232,33
5436 5437	ELECTRICAL STRUCTURAL REPORT	\$6,455.00	\$6,455.00		\$3,000.00	Dai	tek usanci/classis/	1,214.95	Friends of S Town Hall	the W.K.	2,025,08
	SUBTOTAL/TOWN HALL	\$24,955.00	\$29,103.26	(\$4,148.26)	\$18,400.00	Mis	cellaneous	3,384.54	BC/BS Reimbu	irsement	1,367.47
	משוחומביו האנו עצרר	4574100000	***********	Colorenza	-355 Nove 350				Miscellaneou		5,191.61
						TOT	AL	\$19,948.59		\$1	0,771.21

WASTEWATER TREATMENT PLANT REPORT

1990 marked the 20th anniversary of the construction of your Wastewater Treatment Facility. A lot has changed since 1970 in both technology and environmental regulation. We are pleased to report that both the treatment plant and seven pump stations are in very good condition and we are able to fully comply with state and federal permit conditions. The choice of a basic, no frills "package plant" in 1970 has enabled it to withstand the rigors of time and varying maintenance procedures better than many plants that are much newer. In November we were awarded the Green Mountain Water Pollution Control Association's annual second place Plant Excellence Award. This award recognizes plant operators for outstanding performance, technical competence and the absence of permit violations.

During 1990 we made a major effort to certify our "Sludge Management Program". Sludge is the solid material that remains after the biological process in the plant is complete. The sludge is rich in nutrients and can be used to fertilize farmers' fields for crop production. We have several fields at the Llewella Day farm in Ira available for use and are working with Cliff Cressy to get several fields in Whipple Hollow certified. Unfortunately, state regulation has become so stringent that certification becomes very expensive. We are required to have fields surveyed, soils bored and tested by a professional Soils Scientist and have all of the results reviewed and approved by a professional engineer. Most of the regulations are designed to protect the public from any possible negative environmental impact. However. the sludge generated by our facility is "clean", free of large amounts of heavy metals and contaminants, but we must comply fully with regulations designed to deal with "contaminated" sludge. As part of our certification we will be required to build a roof over our drying beds at the plant and to "lime stabilize" our sludge. Stabilization is required to reduce or eliminate any disease causing organisms that might remain after the treatment process. We have completed a lime addition system that will enable us to meet permit requirements. This system operates in conjunction with our belt filter press. The entire cost of the system which we designed and fabricated is less than \$100.00. The engineers had estimated that an adequate liming system would cost between \$20,000 and \$30,000 !

During 1990 we continued to provide laboratory, sludge dewatering and other technical assistance to several other towns. We are continuing to rehab manholes and sewer lines to minimize sources of infiltration to the system. Using sewer equipment fund money we were able to have a concrete floor installed and a new overhead door installed on the "Butler" building at the



plant. These improvements vastly improve our working environment for dewatering sludge and for other pump and equipment maintenance activities.

In 1991 we plan to install a new system of controls in our main pump station on Elm Street. New controls will help the twin pump system to operate more efficiently with fewer high water alarms.

Our success and recognition as one of the best treatment facilities in the northeast is directly attributable to your cooperation as sewer users. We appreciate your help in all that we do.

Respectfully,

Wayne Tracey, Chief Operator Edward Tracey, Assistant Operator

1991 SEWER BUDGET

		and servery leader			
REVEN	UES ITEM	1990 PROPOSED	ACTUAL DEC 31	OVER (UNDER)	1991 PROPOSED
2150	USER FEES	\$195,531.90	\$195,532.00	\$0.10	\$202,001.00
2400 2450 2500 3100 3200	SLUDGE APP SLUDGE PRESS MISC BOND FEE BOND TAX	\$10,000.00 \$1,000.00 \$8,679.00 \$17,621.00	\$912.00 \$10,041.70 \$2,310.00 \$8,679.00 \$17,621.00	\$912.00 \$41.70 \$1,310.00	\$10,000.00 \$1,000.00
3300	EQUIPMT SVGS				\$5,000.00
TOTAL	REVENUE	\$232,831.90	\$235,095.70	\$2,263.80	\$218,001.00
	DITURES ITEM	1990 PROPOSED	ACTUAL DEC 31	(OVER) UNDER	1991 PROPOSED
	SALARIES HEALTH INS DISABILITY INS WORKER'S COMP UNEMP INS ADMIN REIMBURSE FICA VMERS UNIFORMS VEH MAINT VEH INSURANCE LAB CHEMICALS CHLORINE SULF DIOXIDE PLANT MAINT 1PLANT INSURANCE 2BOILER/MACH INS FLOOD INSURANCE	\$47,600.00 \$7,857.50 \$300.00 \$900.00 \$300.00 \$12,000.00 \$3,641.40 \$2,380.00 \$3,000.00 \$3,000.00 \$1,000.00 \$1,000.00 \$3,000.00 \$3,000.00	\$48,602.50 \$7,033.44 \$176.38 \$900.00 \$179.86 \$12,000.00 \$3,770.30 \$2,352.61 \$1,022.32 \$1,433.78 \$1,433.78 \$1,095.22 \$3,042.15 \$792.00 \$6,467.34 \$2,879.32	(\$1,002.50) \$824.06 \$123.62 \$120.14 (\$128.90) \$27.39 (\$190.32) \$1,056.30 (\$95,22) (\$1,242.15) \$108.00 (\$1,467.34) \$320.68	\$7,635.00 \$300.00 \$950.00 \$200.00 \$12,000.00 \$4,431.00 \$2,488.00 \$3,500.00 \$3,500.00 \$1,200.00 \$3,420.00 \$3,500.00 \$1,200.00 \$1,200.00 \$1,126.00 \$1,126.00
0180 0185 0190 0200 0210 0211 0220 0230 0240	PUMP STA MAINT SEMER LINE MT EMERG MAINT LAB EQUIP EQUIP SAVINGS CVPS/PLANT CONT SERVICE FUEL VEHICLES FUEL HEATING TELEPHONE OFFICE SUPPLIES MISCELLANEOUS SLUDGE MGT DUE TO GEN ACCT	\$11,000.00 \$3,000.00 \$1,500.00 \$10,000.00 \$10,000.00 \$14,500.00 \$1,500.00 \$1,400.00 \$1,400.00 \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 \$7,571.00	\$16,988.29 \$5,694.26 \$271.05 \$537.15 \$10,000.00 \$17,816.34 \$1,057.99 \$1,277.88 \$1,523.17 \$1,111.16 \$75.00 \$2,997.22 \$55,486.38 \$9,671.00	(\$5,988.29) (\$2,694.26) \$1,228.95 \$462.85 (\$3,316.34) \$1,942.01 \$222.12 (\$123.17) (\$111.16) \$175.00 \$2.78 (\$4,986.38)	\$5,000.00 \$1,500.00 \$10,000.00 \$20,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$3,000.00 \$3,000.00
	SUB TOTAL	\$206,531.90	\$221,591.89	(\$15,059.99)	\$218,001.00
0310	BOND & INT	\$26,300.00	\$26,300.00		
	TOTAL	\$232,831.90	\$247,891.89	(\$15,059.99)	\$218,001.00

SEWER EQUIPMENT SAVINGS ACCOUNT

		1990	1989
Opening	Balance Jan.1	\$6,486.59	\$8,403.17
Plus Rec	ceipts		
	Voted Budget Interest Sale of Nissan	\$10,000.00 369.32 600.00	\$7,000.00 420.90 900.00
Opening	Bal. + Receipts	\$17,455.91	\$16,724.07
	bursements Toyota Purchase 3" Trash Pump Filtrate Pump 10" Sate Valve Blower Motors (2) Garage Floor Overhead Door Garage Furnace	-0- -0- -0- -0- 916.69 1,250.00 1,430.00 1,123.62	\$7,675.00 1,495.00 463.05 604.43 -0- -0- -0-
Total Di	sbursements	\$4,720.21	\$10,237.48
Ending B	alance Dec.31	\$12,735.60	\$6,486.59

SEWER CAPITAL IMPROVEMENT ACCOUNT

This account has been established as recommended by the State of Vermont. Its purpose is to begin building a reserve for Wastewater Treatment Plant upgrades that will become necessary as the Town grows. It is funded by a \$2.25 per gallon connection fee which was established in January 1989. This fee requires new development to bear part of its share of the original construction costs that have been borne by the taxpayers by bond since 1970.

		1990	1989
Opening I	Balance Jan.1	\$18,974.79	\$19,288.25
	Deposits	3,840.00	1,387.50
	Interest**	1,628.60	-0-
		\$24,443.39	\$20,675.75
Less Dist	oursements		
F	Refunds*	3,375.00	1,700.96
I	Balance 12/31	\$21,068.39	\$18,974.79

^{** 90} Day Account

^{*} Refund for abandoned project

UNCOLLECTED PROPERTY TAXES December 31, 1990

		US

	PREVIOUS			
NAME	YEARS	1989	1990	
Ames, William			\$4,779.44	
Baker, Daniel & Anita			1,454.54	
Bartlett, Maurice & Barbara			885.23	
Bartlett, Philip J.			363.90	
Beane, Edwin & Nancy			1,289.47	
Bennett, William & Mary			186.49	
Biathrow, Howard & Deborah			2,239.08	
Bisson, Eugene			2,024.36	
Boyce, Raymond & Elizabeth		969.59	1,717.93	
Brown, Richard & Gertrude			835,59	
Bullock, William & Donna and				
Loso, Francis & Beverly			3,474.45	
Cain, John & Kathleen			1,661.62	
Carrara, Richard & Dawna			2.22	
Considine, Josephine			144.54	
Cornelius, Robert & Barbara			385.10	
Cox, Gregory & Sharon			3,874.59	
Dauphanais, Joseph & Janice			4.36	
Densmore, Richard & Susan			1,719.75	
Dlugasz, Duane & Susan			1,528.83	
Dorman, Richard & Cecelia			1,776,35	
Duprey, Steven & Nancy			1,222.50	
Dutko, Patricia			1,579.87	
Ellsmore, Glenn & Joni			262.67	
Farley, David & Linda			1,577.47	
Fay, Donald/Edelman, J			554,03	
Fowler, James & Kathleen		931.98	1,643.45	
Fredette, Larry & Ella			1,441.64	
Gage, Susan			1,076.70	
Gawet, Marie			2,428.59	
Gilmors, Arabie & Robert			6.21	
Glidden, Charles & Mona			145.32	
Glidden, Charles & Mona			2,062.98	
Gudelis, James & Barbara			1,307.86	
Heck, Virginia			2,075.78	
Holden, Richard & Carolyn	89.98			
Hubbard, Marcelle			1,141.64	

UNCOLLECTED PROPERTY TAXES - continued

	PREVIOUS		
NAME	YEARS	1989	1990
Lawrence, Constance			268.04
Loso, Mark & Cherie			683,02
Loyzelle, Julie			700.90
Marshall, Patrick & Bernadet	te		3,593.04
McCullough, Danny & Judith		881.35	1,942.99
McCullough, Peter & Wendy			2,056.95
McDermott, Karen			3,429.96
Montagno, Thomas R.			1,405.49
Nartowicz, Joseph & Carol		184,20	1,601.67
Pearo, Robert & Nancy			1,229.29
Pellerin, Daniel			1,202.04
Pierce, Carlton & Deborah			1,332.83
Pietryka, Richard & Anne			1,568.26
Pillon, Jeffrey & Patrick			1,225.66
Pillon, Patick & Dale			427.93
Pinney, Erwin/Sulham, Jeanni	e	215.11	1,387.33
Prevendoski, Charles & Mary			1,409.12
Proctor Gas Inc.			663.02
Ray, John & Mary		677.61	1,218.87
Rogers, John & Mary Ann			3,526.98
Rorden, Harold & Nadine		202.01	1,719.75
Rosen Berger Auto Parts Inc.			726.60
Rosen Berger Auto Parts Inc.			1,213.42
Ryan, Richard & Marie			2,139.36
Sabo, Stephen & Craig			388.73
Sherman, Cecil			345.72
Smith, Dennis	106.90		
Springer, Neil, Hannah & Sta	icey		466.84
Springer, Neil & Hannah			1,260.65
Stanislaus Associates		3,217,27	4,484.46
Stanislaus Associates		1,012.50	1,118.49
Stanislaus Associates		1,083.03	1,194.79
Stanislaus Associates		5.29	412.35
T.R.M. Realty Const. Inc.			1,470.88
Werbinski, Walter & Mary			3,030.33
Werbinski, Walter & Mary			1,020.39
Williams, Ronald & Beth			1,667.07
Wysolmerski, Sigismund			546.77
	\$196.88	\$9,379.94	\$102,954.43

UNCOLLECTED PERSONAL PROPERTY TAXES December 31, 1990

WALE	PREVIOUS		
NAME	YEARS	1989	1990
Ames, William		100	12.72
Brian's Transmission	96.81		2007.5
Carrara Electric		25.19	
Elnicki, Frank	56.37	2011)	
Green Mt. Awning	2775		46 04
Meeting Place	387.22		64.96
N. E. Supply	55.08		
Perry, Ralph Jr.	******	8.40	9.08
Pettit, Lawrence	2,298.39	503.79	7.00
Prime Container	2,923.48	283.80	
Proctor Gas Inc.	2,120110	F07.04	1 000 01
Rutland Kawasaki			1,023.96
St. Peter, Stuart	19.33		258.25
Vesco			
Vt. Manufacturing	70.83	12567	
	462.25	97.70	
Werbinski, Walter	3.77 2.47 3		25.43
Total	\$6,369.76	\$918.88	\$1,394.40
			A Company of the Comp

WEST RUTLAND FREE LIBRARY CORPORATION Expense and Income Statement as of December 31, 1990

Balance on Hand 12/31/89	\$ 898.31
Deposits	
Proctor Memorial Fund - Regula	5,281.00
Proctor Memorial Fund - Renova	
Town of West Rutland	8,500.00
Anonymous Sift	2,006,89
1989 Renovation 7-Day CD Inter	
1990 Renovation 7-Day CD Inter	est 323.32
Community Room Rentals	135.00
Miscellaneous	257.84
Total Deposits	\$41,881.38
Disbursements	
Wages and Services	\$9,950.62
Fuel	1,163.12
Electricity	659.28
Telephone	548.64
Books	565.99
Magazines	510.14
Insurance	1,454.00
Payroll Taxes	564.44
Water Rent	165.00
Contributions	15.00
Supplies and Postage	408.86
Safe Deposit and Post Office Bo	ox Rent 31.00
Maintenance and Repairs	676.45
Sewer	199.63
Children's Events	270.76
Community Room Rental Refunds	20.00
Proctor Memorial Fund Renovation	ns <u>24,028.76</u>
Total Disbursements	\$41,431.89
Balance on Hand 12/31/90	\$1,347.80

WEST RUTLAND FREE LIBRARY CORPORATION

<u>SPECIALACCOUNTS</u>	Renovation Fund 7-Day CD
Balance on Hand 12/31/89	\$26,124.99
Deposits	
1990 Interest	754.13
Total Deposits	\$26,879.12
Withdrawals	
Renovations-transferred to Checking	24,028.96
1989 Interest-transferred to Checking	1,348.37
1990 Interest-transferred to Checking	323.32
1990 Interest-transferred to Savinos	430.81
Refunded to Proctor Memorial Fund	747.66
Total Disbursements	\$26,879.12
Balance on Hand 12/31/90	-0

	Dr. C.B. Ross <u>Memorial Fund (CD)</u> (Principal is
	non-expendable)
Balance on Hand 12/31/89	\$ -0
<u>Deposits</u>	
Donald Ross Bequest 1990 Interest	32,333.26 <u>893.87</u>
Balance on Hand 12/31/90	\$33,227.13

WEST RUTLAND FREE LIBRARY CORPORATION

	Savings
Balance on Hand 12/31/89	-0
Deposits	
Donald Ross Interest	4,376.98
Proctor Memorial Fund-Regular	1,746.00
1990 Renovation CD Interest	430.81
1990 Interest	118.40
Total Deposits	6,692,19
Withdrawals	
Transferred to Harriet Ross CD	44.33
Total Disbursements	44.33
Balance on Hand 12/31/90	<u>\$ 6,547.85</u>
	Harriet Ross Bequest (CD)
	(Principal restricted to
	the purchase of books and furnishings)
Balance on Hand 12/31/89	-0
<u>Deposits</u>	
Principal Bequest	\$49,955.67
Transferred from Savings	44.33
Total Deposits	\$50,000.00

Renovations of just over \$50,000.00 made possible by monies provided by the Proctor Menorial Fund have been completed. These included exterior and interior painting, carpeting throughout, replacement and repositioning of the incoming water line, upgrading of rest room plumbing and fixtures, upgrading

of electrical service, installation of a fire warning system, and refinishing of table tops. It also included the purchase of new encyclopedias, books, magazines, newspapers, tables, chairs, stove and refrigerator for the Community Rooms, and an exterior sign which denotes the library hours and upcoming special events.

The Library is open Monday through Friday from 1:30 pm to 5:00 pm and on Saturday from 9:00 am to 1:00 pm. The Community Rooms are available for rental by contacting the Librarian.

Respectfully submitted, Joan C. Phalen Treasurer

WEST RUTLAND PUBLIC LIBRARY THE SIXTY-SECOND ANNUAL REPORT YEAR ENDING DECEMBER 31, 1990

BOOKS	1990	1989
In the library January 1, 1990	8,824	8,933
Number of Books acquired during 1990	599	96
Number of Books Discarded	923	195
Number of Books in the library 1/1/91	8,500	8,824

CIRCULATION OF BOOKS AND F	EDIANICALC	
	2,752	2,105
Contract of the contract of th	2,630	1,782
Largest Daily Circulation	57	58
Smallest Daily Circulation	1	1
Average Daily Circulation	19	16
Number of Registrations	45	107
Number of Days Open	276	233
Number of Periodicals Subscribed to	53	23
No.of Books borrowed from the Regional Library	179	184

The Community Rooms were used 7 times during the year by various clubs and private parties.

The Open House held on September 23 proved to be successful and was largely attended.

Mary White Librarian

WEST RUTLAND PLANNING COMMISSION

The Planning Commission met on a regular basis during 1990, usually every two weeks. In addition to many site plan review hearings, a major part of the Commission's time was spent on preparing Subdivision Regulations. These regulations were approved by the voters, and adopted. With these regulations in place there will be a greater amount of local control over development in West Rutland.

Two revisions were made to our Zoning By-Laws. One was approved by the voters in 1990, and the second will be on the ballot in March 1991.

There were three Planned Unit Developments which were approved during the year. These were the first PUDS in West Rutland. A Planned Unit Development gives the developer and the commission an excellent opportunity to be flexible and make the best possible use of a site.

There were some personnel changes on the Planning Commission during the year. Dan Pratt, who served well and ably as Chairman from July 1980 to June 1990, stepped down as Chairman but remains a Commission member. The Town of West Rutland owes Dan a great deal of thanks for a great job during the past ten years. - The Commission thanks Dan for agreeing to continue as a member, and also for agreeing to serve as West Rutland's representative to the Rutland Regional Planning Commission.

Larry Dodds resigned from the Commission to take time to continue his education. We thank Larry for his help in the past, and we welcome Frank Gorham and Brian Harrington as new members.

Our Town Plan will expire in November 1992. A great deal of the Planning Commission's time this year will be spent on preparing a revised Town Plan. To aid us in this task, we will be asking for a lot of help and input from many folks in town. The degree to which our plan is revised, and the goals which it will strive to reach depend a great deal on what the Vermont Legislature does with revisions to Act 200 during the current session.

Respectfully submitted,

William Harvey, Chairman
Judy Bloomer Frank Gorham
Merritt Budd Brian Harrington
Leo DiGangi Dan Pratt

ZONING ADMINISTRATRIX'S REPORT

On November 6, 1990, the Town voted to adopt Subdivision Regulations. Subdivision Regulations enables the Town to implement its Town Plan, to give depth and some flexibility to its zoning, and to achieve orderly growth and development. Copies of the Subdivision Regulations are available at the Town Clerk's Office and Zoning permits are required when subdividing land.

Zoning Permits are a reflection of the economy. I processed only 73 Zoning permits this year to 108 Zoning Permits in 1989

The breakdown of these permits are as follows:

11 Change of Use 12 Land Subdivisions 15 Decks 1 Mobile Home

4 Commercial Additions 1 Commercial Building 7 Signs 2 Residential Additions

8 Single Family Homes 2 Fences 2 Planned Unit Developments 1 Garage

2 Demolitions 5 Miscellaneous Permits

A Zoning permit is required if you are planning to build new, destroy a structure, add on to an existing building or change the use of a building or land. If you have any questions, please feel free to call me at 438-2204. My office hours are 8:00 AM to 4:00 PM or by appointment if these times are inconvenient for you.

Respectfully submitted,

Jayne L. Pratt Zoning Administratrix

CARBUSEL PLAYSCHOOL REPORT

The Carousel Playschool is a playgroup for three and four year olds. It is a recreation program, and is supported totally through the parents. This year it is located in the West Rutland School. We have thirteen 4 year olds and eight 3 year olds attending this year. The 4 year olds attend three times a week and the 3 year olds attend twice a week. We begin in September and our year ends in May. We follow most of the West Rutland School calendar. I encourage any input from the towns-people regarding this program.

Submitted by Gail O'Brien, Director

Income

Tuition (Paid by Parents)	\$7,074.00
Total Income	\$7,074.00

Expenses

Salaries (Director and 2 assistants)	\$5,163.00
Liability Insurance	150.00
Supplies	700.00
Extracurricular Fund	<u>61.00</u>
Total Expenses	\$7,074.00

CONSTABLE'S REPORT 1990

During 1990, our Constabulary continued to provide valuable services to the Town of West Rutland. We are fortunate to have well trained and knowledgeable officers that we can call upon, both for emergencies and patrol work.

We would like to express appreciation to Town Manager Bill Finger and our Board of Selectmen for their cooperation in the many police matters that arose during the past year. Also, many thanks to the Vermont State Police, Rutland City Police Department and local police from nearby towns for their assistance at various times.

Throughout the year, our officers handled a variety of matters, most important of which are listed below:

Complaints

All Terrain Vehicle	1	Larceny	5
Animal	5	Liquor Law Violation	6
Arrest on Warrant	5	Littering	5
Arson	1	Loitering	5
Assault	4	Miscellaneous	14
Assist Court	5	Motor Vehicle Disturbance	5
Assist Fire Department	6	Motor Vehicle Theft	5
Assist Lock Out	2	Noise	15
Assist Motorist	6	Open Door/Window	5
Assist Other Police Departme	ent14	Parking Violation	13
Assist Rescue/Ambulance	5	Recovered Stolen Property	1
Assist Sheriff's Department	2	Recovered Stolen Vehicle	4
Assist Vermont State Police	40	Request Deliver Message	3
Burglar Alara	9	Shoplifting	3
Burglary	4	Suspicious Activity	15
Child Disturbance	9	Suspicious Person	5
Civil	7	Suspicious Phone Calls	4
Disorderly Conduct	9	Suspicious Vehicle	15
Domestic	16	Trespassing Violation	3
Escort	5	Truancy	1
Fireworks	1	Vacancy House Check	4
Incapacitated Person	7	Vandalism	7
Juvenile	5	Village Ordinance	1

CONSTABLE'S REPORT

Complaints(continued)	Sentra Maca	
VIN Verification Request	7	
Accidents		
Fixed Object	2	
Non-Reportable	2	
were very structure and all of		

<u>Citations to Appear in Court</u> Driving While Intoxicated 8 Driving While License Suspended3

Traffic Tickets	
Defective Equipment	62
Improper Use of Plates	3
Miscellaneous	6
No License	9
No Registration	14
Speeding	274
Stop Sign	8
Traffic Light	10
Vehicle Not Inspected	25
Violation of Law of Road	8

Respectfully Submitted,

Veronica Geryk, First Constable Douglas Norton, Second Constable Robert Geryk, Special Officer James Rajda, Special Officer R. J. Elrick, Special Officer Linda Elrick, Special Officer 1990

BIRTHS -----42

DEATHS ---- 34

MARRIAGES --32

Due to the Town's liability exposure because of errors and the possible use of information fraudently, the Vermont Department of Health has recommended against the printing of names in the Vital Statistic Section of the Town Report.

Respectfully submitted,

Jayne L. Pratt TOWN CLERK

DOG LICENSE REPORT 1990

305 DOGS WERE RESISTERED

TOTA	1 0011507	D AND REMITTED TO TREASURER	1.553.00
5		issued at \$12.00	60.00
4	Licenses	issued at \$ 9.00	36.00
50	Licenses	issued at \$ 8.00	160.00
99	Licenses	issued at \$ 6.00	594.00
174	Licenses	issued at \$ 4.00	696.00
1	License	issued at \$ 3.00	3.00
5	E. C. Carlotte, and the second	issued at \$ 2.00	\$ 4.00

-NOTE-

A person who owns or keeps a dog more than six months old shall annually, on or before April 1st cause it to be licensed and shall pay \$4.00 for each neutered male or spayed female dog, \$6.00 for each male dog and \$8.00 for each female dog. If the license fee for any dog is not paid by April 1st, a 50% penalty is added.

Due to the great response last year, we will again be selling dog tags at the March election.

DOG TAGS ARE AVAILABLE NOW! PLEASE COME IN AND AVOID THE RUSH BEFORE APRIL 1ST. THANK YOU!

Respectfully submitted,

Jayne L. Pratt

RUTLAND CENTRAL SUPERVISORY UNION BUDGET 1990/91 16-Jan-91

CODE	DESCRIPTION	ACTUAL 1989/90	: 1990/91 : BUDGET	12/31/90	END OF	: 1991/92 : BUDGET
******				:=======		========
RECEIP	TS:		W			11
	Cash to Open	(2,460.61)	0	2,591	2,592	4,505
	Assessment Projects		1	11		11
	Administration	7,083.00	: 8,850	, 0	9,800	4,400
	Audit	3,509.36	1 5,250	: 0	4,150	1,950
	Fiscal Serv. W. Rut.	4,719.27	5,320	; 0	3,900	4,800
	Assessment Districts	181,674.00	1 196,622	120,000	196,622	:: 206,088
	Assessment Deficit	3,383.00	1 0	: 0		11
	Other Income:		1	:	1	11
	Consultant Fees	399.55	600	: 37	600	600
	Unemployment acct.	1,174.36	. 0	: 0	. 0	13
	Water D. Ins.	4,254.08	. 0	: 0	. 0	13
	PFP Assessment		0	: 0	1,500	1,500
	Total Receipts	203,736.01	1 216,642	122,628	219,164	1 223,843
		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		*********	*********	((********
EXPENS			1	1		11
2321	GENERAL ADMINISTRATIO	N.	8	1		11
701	with whote a street	42 121 12			40.000	11
110		49,000.00	49,000	24,500	49,000	51,695
	Stipend	12 (23) 12	0	1,500		0
111		18,201.02	19,839	9,919	19,839	20,930
112		5,797.26	6,370	6,370	6,370	6,721
113		0.00	50	. 0	: 50	:: 50
114		500.00		500	500	11 550
210			4,207	2,974	3,789	4,390
220		5,525.42	5,796	3,235	5,910	6,116
230	Group Life Ins.	207.60	265	110	276	295
240	Retirement	1,019.24	1,120	256		1,548
250		176.63	258	: 0		357
260	Unemployment	69.05	55	: 0		11 130
270	Tuition Reimb	100.00	750	. 0		750
291	Disability Ins	0	0	: 0	*	378
300	Audit	7,345.00	6,500	6,100	6,100	6,500
330	Professional Svc.	0.00	900	. 0	900	1,000
331	Custodian	0.00	700	. 0	700	:: 800
431	Repair & Maint.	0.00	200	; 0	200	:: 300
440	Svc. Contract-Off.	1,694.50	1,400	122	1,900	2,100
441	Copier Overage	843.03	. 0	771	500	:: 500
450	Rent & Utilities	12,000.00	12,300	7,175	12,300	12,600
515	Travel	1,687.41	1,400	625	1,400	1,500
516		293.50	600	144	600	:: 600
521	InsFire/Liabil.	1,110,00	1,500	903	1,500	1,500
530	te evil or make a second to	1,951.91	2,100	1,373	2,100	2,100
531		3,242.51	4,000	1,810	3,600	:: 3,600
610	Copy Paper	135,28	875	395	875	:: 600
611	Printed Stationary	372.00	400	: 0	400	The second secon
612	Office Supplies	3,377.88	3,200	2,338	3,200	3,200
613	Computer Supplies	1,716.53	2,000	653	2,000	2,000
640	Subscriptions	188,00	; 150	194	194	200
731	New Furniture	275.44	: 300	62	300	300

RUTLAND CENTRAL SUPERVISORY UNION BUDGET 1990/91 16-Jan-91

CODE	DESCRIPTION	ACTUAL 1989/90	:: 1990/91	112/31/90	END OF	1991/92 BUDGET
					[========]	
731	Equipment	0.00	:: 6,600	7,915	7,915 1	1 1,200
810	Dues	985.00	1,100	1 1,209	1 1,209 1	1 1,300
850	Contingency	860.00	:: 500	1 169	250 !	500
	Water Damage	3,594.65		659	659	. 0
	TOTAL GENERAL ADMIN.	129,427.76				
	**************		;;======	= =======	========	********
2510	FISCAL SERVICES		11	1	1	1
110	Business Manager	22,669.02	24,482	12.241	: 24,482 :	25,829
111	Bookkeeper	13,121.96	11 15,288	: 5,378	1 12,138 ;	14,264
112	Bookkeeper	13,228.80	11 14,560	: 7,280	1 14,560 ;	1 15,361
210	Group Health	9,070.08	11 10,882	: 4,407	9,527 :	: 10,635
220	F.I.C.A.	3,713.68	11 4,156	1 1,905	3,915 :	4,242
230	Group Life Ins.	311.40	11 348	1 147	: 332 ;	; 354
240	Retirement	1,269.46	1: 1,925	: 505	: 2,01B :	3,104
250	Worker's Comp.	176.47	:: 195	. 0	227 1	1 194
260	Unemployment	57.60	. 58	; 0	1 137 :	61
270	Tuition Reimb.	370.00	1 750	1 0	375 ;	750
290	Dental Insurance	0	, 0	1 0	: 0:	: 788
291	Disability Ins	0.00	1 0	; 0	: 0:	: 359
430	Service-Cont. Comp.	1,801.50 ;	3,000	; 2,519	3,000 :	3.200
515	Travel	905.19	600	; 228	600 ;	700
730	Equipment Upgrade	0 ;	: 0	1 0	0 ;	1,800
810	Dues & Fees	140,00 ;	: 140	1 150	150	160
	Debt Svc-Computer	5,332.80	5,333	2.666	5,333	5,333
	TOTAL FISCAL SERVICE	72,167.96	81,707	37,426	76,794	87,134
******	*************	**********				
	TOTAL R.C.S.U.	201,595.72 :				
*******	*****************				11111111111	
	Total Receipts	203,736.01 :				
	Total Expenses	201,595.72 :	216,642	119,406	214,658 :	223,844
			[(
		2,140.29	: (0)	3,222	4,505	(0)

Rutland Central Supervisory Union Special Education Report 1989 - 1992

CODE	DESCRIPTION	ACTUAL : 1989/90 :	1990/91 BUDGET	12/31/90	END OF YEAR	: 1991/92 : BUDGET
*******	********			.========		
INCOME			St. Conser		1 775	B water
	Cash 7-1-89	345.81 :	1,688		1,688	1,700
STATE !						
	Multi. Collab.	8,900.00 :	5,778		5,778	1 0
	EEEP	3,144.96 ;			402	: 0
	Block Grant	0.00 :	5 Committee of	95,548	4- 4-4	
	Proctor	37,287.11 :	43,970		43,970	: In
	Rutland Town	36,608.36	47,239	Č.		Local
	West Rutland	34,123.53 ;	52,112			: Budgets
	Inservice Grant	0	. 0	. 0	5,000	6,000
a landardaming	L FUNDS:		40.404			
	EHAB-94-142	33,250.00	43,626	11,119	43,704	: 45,000
	EHAB PS Incentive	1,224.46	0	. 0	0 ;	: 0
	89-313 Area	13,500.00 :	11,100	. 0	11,100	: 11,100
	89-313 Transfer	0.00 :	. 0	. 0	0	. 0
	Chapter I	2,000.00	0	. 0	0 :	; 0
LOCAL I		50 Sec. 1 (5)				1
	Speech Assessment	20,346.00 :	21,534	21,534	21,534	: 0
	Special Ed. Admin,	6,000.00 ;	7,500	1	7,500	: 0
	Integration Assess.	4,500.00 :	4,500	4,500	4,500	: 0
1	Local Assessments	1		1		1
	Proctor	1	1	;	: :	: 13,968
	Rutland Town	;	1		t 1	: 23,638
	West Rutland		ξ		:	1 16,117
	TOTAL INCOME	201,230.23	239,449	132,701	244,527	117,523
	*****************	**********	*******	*********		*********
EXPENSE			i i		1	1
	INTEGRATION	100 C C C C C C C C C C C C C C C C C C	Philipping and the second	Maria de la constitución de la c		1
	Salary (Wiggins)	9,847.00	10,721	4,386	10,721	;Program
	Substitutes	0.00 ;	. 0	. 0	0	: Dropped
	Health Insurance	1,221.74 ;	1.710	1,024		1
220 F		746.99	B20	336	820	1
	Worker's Comp.	41.36	41		49	¥
	Unemployment	23.63		: 0		¢
	Inservice	0.00 :		528		T.
	Consultant	1,032.00				4
	Add. Tcher Time	0.00				1
	Norkshops	0.00 :	. 0	. 0		4.
	Mileage	550.69	700			
600 9	Supplies	303.68	300	9	300	1
	Total Integration	13,767.09	16,311	7,089	15,964	. 0
				1		1
	SPEECH/LANGUAGE SERV			Final radio	(22.000)	E
	Salary-Teacher	40,620.00 :	45,679	8,608		:Local
	dealth Insurance	1,418.88 ;	1,710	. 0	815	Budget
220 F		3,084.20 ;	3,484	656		1
	Worker's Comp.	170.60 ;	174	. 0	150	1
	Jnemployment	38.40 ;	38	0	40 1	1
	Dental Insurance	91.38 ;	105	; 0	0 ;	I
330 F	Purch. Prof. Svc.	710.00 :	3,279	2,629	10,000 :	1

Rutland Central Supervisory Union Special Education Report 1989 - 1992

	****************			112/31/90		BUDGET
	Prof. Liability Ins.	0.00	100			
	Travel/Wksp/Conf.	180.20 :				
	Materials/Supplies	562.34	500			
	Professional Dues	0.00 ::	100			
	Total Speech/Lang.	46,876.00	55,669	12,316	47.430	. 0
	Total operan Lungs	1			-	1
2153	Audiological Serv.	- 11				Local
330	Purchased P. Serv.	0.00	1,000	0	1,000	
2190	Vision Services	11				1
330	Purchase P. Serv.	0.00 ::	500	500		:Local : Budget
	DIRECT INSTRUCTION	33		1		1
	Resource Rm. Teacher	53,307.00 1;			58,950	
	Individual Aides-W.R.	2,700.00 !!	1,240			
111	Individual Aides-R.T.			. 0		
111	Aide-P.E.S. Substitutes	1,980.00 ;;	1,480			
120	Substitutes	0.00 ::	2,250		1,500	
	Purchased Sv. DT/PT	0.00 !!	0			
	Alt. Program	0.00 ,,	17,077			1
	Inservice Training	611.73 ;;	2,500			₹
321	Individual Tutor Psychological Test	0.00 ::		0		<u>\$</u>
331	Psychological Couns.	645.00 !!				
331	Behavior Specialist	5 400 00 11	4,000			
	Student Transp.	2,025.00 11	740			1
	Summer Program	1,867.66 ::				i.
	Supplies	600.70 11		800		
	Equipment (Carpet)	702.91		1,588		
	Total Director Ins.	73,695.25	107,624	18,139	117,243	0
ALTERN	ATIVE PROGRAM					1
	Salary-Director	11				29,000
	Salary-Aide	3.1				: 8,200
	Health Insurance	3.1				1,800
	FICA	- 11				2,846
	Life Insurance	7.1				: 118
	Worker's Comp.	- 11				160
	Unemployment	14				94
	Dental Ins. (2 per)	14				385
	Long Term Dis.	13				200
	Purchased Serv.	1.1				1,700
570	Prof. Liability Ins. Communications	10				100
	Travel	1.0	9			300
	Student Travel	7.6	- 17	19		500
	Materials/Supolies	17			3	3,000
	Books/Periodicals	0.0	8		3	1,000
	Equipment	***			3	1,000
	E G V A P III C II C	11.0				1.000

Rutland Central Supervisory Union Special Education Report 1989 - 1992

CODE	DESCRIPTION	1989/90 ::	1990/91 BUDGET	12/31/90		BUDGET
		*********		*******	*********	
		1	0	0	0	51,023
2300	SPECIAL ED. ADMINISTR	ATION !!				
	Salary-Coordinator	36,274.98	37,000	18,624	37.000 :	39,035
	Salary-Secretary	5,842.20 1	6,370	. 0	6.370	: 6,689
	Health Insurance	5.733.54 !	6,016	1,793	5,378 1	6,240
	FICA	3.194.61 !	3,318	1,425	3,318 ;	3,497
	Life Insurance	103.80 :	110	: 46	93 ;	1 177
	Retirement (1/2 N.C.)	0.00 :	0	. 0	330 :	335
	Workers' Comp.	199.35	172	: 0	196 :	: 206
	Unemployment	38.40	50	: 0	80 ;	: 86
	Dental Insurance	628.08	722	226	450 :	385
	Long Term Disability	0.00		: 0	0 :	: 0
0,100	Inservice	0.00 :	0	810	810	6,000
5550	Prof. Liability Ins.	124.00		. 0	0 :	: 0
	Communications	214.24		25	300 :	400
200	Advertising	350.19 :	0 5000	1.406	2.000	: 300
	Travel/Conferences	1.407.24	2,000	496	2,000	2,000
	Materials/Supplies		300	. 0	300	: 400
	Books/Periodicals	0.00 :	5	. 0	100	200
	Equipment	1,448.90 ;	5.0.0		, , , , , , , , , , , , , , , , , , , ,	400
	Dues/Fees	117.00 :	120	223	173	150
	Total Sp.Ed. Admin.	55,981.21	57,597	25,591	59,742	66,500
2525	FISCAL SERVICES	:			3	1
	Administrative Serv.	3,533.00 ;	. 0	. 0	0	; 0
	Audit	589.36 ;	0	. 0	0 ;	. 0
	Total Fiscal Service	4,122.36	0	0	0	. 0
Trans	fer Blk. G. EEEP	5,100.00 :				:
	fer Blk. G. RCSU	4	2,248	:	2,248	0
		*********			(*********)	
	TOTAL EXPENDITURES	199,541.91	239,449	63,135	242,827	117.523
	***************	*********		*********	**********	
	AND TO LUCIOS		070 440	1 120 201	244 507	1 117 507
	TOTAL RECEIPTS	201,230.23			244,527	
	TOTAL EXPENDITURES	199,541.91	239,449	63,135	242,827	117,523
				(

TEACHING PERSONNEL

The list of teachers for the school year 1990-1991 with years of experience, subjects taught and salary is as follows:

Name	Grade or Subject	Salary 1990-1991	Years of Experience
Linda W. Barker	Math/Middle School	\$33,549	21.5
Ruth A. Barker	Guidance, 6-12	27,500	1
Michael J. Caliguiri	Science	29,877	22
Anita L. Carleton	Grade 3	33,549	21
Thomas A. Chamberlain	Guidance, K-5 (.50)	17,355	20
Dawn T. Charron	Business (.86)	17,225	6.5
Marie P. Coombs	Grade K-1	27,540	11
Elizabeth Cronin	Physical Education	22,032	4
Dawn R. Daley	Grade K-1	25,871	11
Lorraine S. Davis	School Nurse	25,537	50
Daniel H. Deuel	Math	29,877	55
Carol A. Dziubek	Chapter I (.15)	4,532	15
Pamela L. Fallon	English (.50)	9.347	4
Emily F. Feronti	Resource Room	24,870	7
Daniel L. Graves	Vocal Music, K-6 (.50)		4
Rosemarie R. Herbert	Grade 2	32,047	20
David A. Hunt	Associate Principal	37,000	26
Regina A. Jakubowski	Reading (28.6)	7,017	9
Jane M. Jensen	English	33,549	20
Kathleen A. Johnson	Grade K-1	22,366	7
Linda T. Johnson	Math/Science/Civics	33,549	25
Robert W. Kennedy	Physical Education	17,359	2
Kathleen P. Kulig	Grade K-1 (78.3)	21,050	10
Melvin C. Loomis	Science	25,704	12
Carolyn B. Magwire	Home Economics	28,542	15
Janet M. Marchinkoski	Grade 3	33,549	23
Charles P. Memoe	Principal	40,920	28
Mary P. Djala	Grade K-1	26,873	10
Christine M. Pawlusiak	Grade 5/Reading (.50)	9,097	2
David L. Philipsen	Librarian	31,546	17
Frederic A. Remington	Social Studies	32,881	19

TEACHING PERSONNEL (Continued)

		Salary	Years of
Name	Grade or Subject	1990-1991	Experience
Olga J. Robinson	Resource Room	\$33,549	20
Joseph J. Salengo	English	33,549	27
Cecelia M. Scott	Grade 2	33,549	27
James G. Simon	Art	32,047	20
Michael R. Slattery	Grade 5	33,549	26
Richard H. Smyrski	Middle School/ Social Studies	33,549	29
Wm. B. Stapleton III	Foreign Languages	32,047	19
Gretchen E. Steere	Art (.50)	11,434	9
Antonette A. Stickney	Middle School Math/English (.50)	13,103	9
Joseph C. Tilden	Drivers Education(.40)	13,420	22
Dawn E. Tyrrell	Instrumental Music	19,362	5
Grace A. Valente	Grade 4	33,549	23
Carl T. Wener	Middle School	32,047	19
EXTRACURRICULAR			
Ada Bania	Girls 7th and 8th Grad	e 400	
Michael Caliguiri	National Honor Society	100	
Elizabeth Cronin	Girls Varsity Soccer	1,200	
Daniel Deuel	Student Council Adviso	r 100	
Daniel Graves	Special Events/Choral	150	
Richard Hart	Girls 5th & 6th Grade Basketball	300	
Richard Hart	Grades 5-6 Soccer Co-E	d 300	
Jane Jensen	Senior Class Advisor	500	
Kathleen Johnson	Varsity Cheerleading	1,150	
Thomas Johnson	Boys Varsity Basketbal		
Robert Kennedy	Boys Varsity Soccer	1,200	
Matthew Kramarz	Boys 5th & 6th Grade Basketball	300	

TEACHING PERSONNEL (Continued)

Name	Grade or Subject	Salary 1990-1991
Helen Lambert	Drama Coach	350
Steve Lampher	Girls Varsity B'ball	1,200
Pat Loughan	Boys 7th & 8th Grade	
	Basketball	500
Charles Memoe	Athletic Director	2,600
Scott Moore	Boys J.V. Basketball	800
Christine Pawlusiak	Student Council Advisor	100
Michelle Pawlusiak	Middle Sch.Cheerleading	500
Diane Peters	J.V. Cheerleading	400
David Philipsen	Audio Visual	750
James Simon	Senior Class Advisor	200
James Simon	Yearbook	800
Dawn Tyrrell	Band Special Events	350
Patrick Whalen	Boys Jr. High Soccer	400
No Program	Girls J.V. Basketball	
No Program	Cross Country	
Not Yet Hired	Girls 7th & 8th Grade So	ftball
Not Yet Hired	Girls J.V. Softball	
Not Yet Hired	Girls Varsity Softball	
Not Yet Hired	Boys 7th & 8th Grade Base	eball
Not Yet Hired	Boys J.V. Baseball	
Not Yet Hired	Boys Varsity Baseball	
Not Yet Hired	Weight Coach	

RUTLAND CENTRAL SUPERVISORY UNION Annual Report for 1989/90 School Year

Improving student academic performance continues to be the highest priority for the Rutland Central Supervisory Union. Proctor, Rutland Town and West Rutland School Boards, administrators, and teachers have worked cooperatively during the 1989/90 school year to implement and refine the K-12 curriculum in reading, writing, math, science, health, art, music, computer education and physical education.

In the Spring of 1990, students in grades 3, 5, and 7 were given a math test based upon the local math curriculum. The results established a base for the evaluation of the math curriculum on a year to year basis. The writing curriculum was also assessed in the Spring of 1990. Students in grades 4, 6, and 9 were asked to write on a topic within a given time frame. The papers were scored using the same system that is used to score SAT writing samples. Plans are presently being made to share the results of these assessments with each community during a School Report Day in early 1991.

In support of the curriculum development efforts, each school as well as the supervisory union has been involved in a number of professional development activities. Learning how to be a better teacher and administrator is an ongoing process. Current educational research has challenged many of the traditional beliefs about how children learn. The best way to learn is by doing. Hands on activities, supported by readings and continued practice, are proving to be the most effective way for students to learn. All of our teacher and administrator training activities are designed to promote student learning through active involvement rather than passive listening.

To assure that our curriculum development efforts will meet the needs of students in the year 2000. the Rutland Central Supervisory Union has established a partnership with the New England Telephone Company. During the summer of 1990, a team of teachers, administrators, and New England Telephone personnel met for two days to identify the essential skills that graduating students will need to be successful in the business world of the 90's. Presently, this list is being refined by the team and will be shared with each community as part of the School Report Day mentioned earlier.

Business Report

During the past year a major project of the business office has been the consolidation of the property/liability insurance. By putting the property,

liability, and auto insurance coverage out to bid as a single package for the entire supervisory union, we realized an approximate savings of \$14,000 and increase coverage. This will also allow better management of insurance coverages in the future.

The refinement of the accounting system for the entire supervisory union is an ongoing project. This year we have added the capability of the schools to produce purchase orders on the central computer by use of a modem. This reduces paperwork and allows for immediate accounting of all purchases.

Carroll Brooks, bookkeeper for the West Rutland district, left to operate his own asbestos abatement company. He has been replaced by Sylvia Curtis.

The Boards, superintendent, business office, and school administrators have worked hard over the past year to provide each community meaningful information about their local budgets. The support for the 1990/91 school budgets in each community was greatly appreciated.

Student Educational Services Report

This promises to be an exciting and challenging year in special education. With the enactment of ACT 230, significant changes will be made in the way services are provided to students with diverse learning needs. ACT 230, an act relating to reforms in special education, will emphasize the development of a "comprehensive system of educational services that will result in all students succeeding in the regular classroom, to the maximum extent possible".

The major issues addressed in ACT 230 include, revised eligibility standards for special education, new evaluation requirements, the formation of instructional support teams, inservice training grants and early education. State grant money may now be used to provide support to students who require compensatory and remedial services in addition to those need of special education. The Division of Special Education has been renamed the Division of Instructional Support Systems. All of this has resulted in the first major revisions of the State Board rules since 1982.

In an effort to come into compliance with ACT 230, the Rutland Central Supervisory Union has been actively engaged in a number of projects to meet the July 1, 1991 deadline. Each of the district schools have developed and implemented instructional support teams, the purpose of which is to assist teachers in serving all children through team planning collaboration,

instructional resources, behavioral intervention and accommodations. Part of this process includes the development of policy and procedures by each district school board that describes the functions of the teams.

In order for the instructional support teams to be effective, there must be an ongoing in-service training plan for the training of teachers and administrators in collaboration strategies, interventions and team procedures. There will be training grant monies available from the State through fiscal year 1995. A grant proposal was submitted by RCSU in December of 1990, however, the districts have already been very active in providing training experiences to the individual school teams and to the teachers. The ongoing training for this year will include 1 credit courses available through UVM and through the supervisory union, as well as a portion of the March in-service day being devoted to ACT 230 with an emphasis on inclusion.

One of the positive outcomes from ACT 230 has been the development of our new alternative school for at-risk students, grades 6 through 9. The school, located in West Rutland, will be open to all eligible students in the Rutland Central Supervisory Union. At this time program is limited to 10 students. The purpose of this program, which began on January 21, 1991, is to create an educational and social environment which will provide stability and increase self-esteem and personal growth in a stimulating learning atmosphere. The emphasis will be on developing a positive attitude, interpersonal relationships and responsibility to self and community and will reach the students through academic, social and physical experiences.

The Superintendent's office encourages you to call if you have questions about budgets, curriculum, special education, or any other educational issue (775-4342). We can best service the needs of all the students by the sharing of ideas, talents, and resources which are found in each school district.

Principal's Report

The 1990-91 school year has been exciting and challenging. We welcomed six new staff members when we opened our doors this year and each has made a major contribution to our staff. I would like to express special thanks to Ruth Anne Barker, Guidance 6-12, Emily Feronti, Elementary Special Education, Pamela Letourneau, High School English, David Hunt, Associate Principal, Richard Hart, Special Education Aide & Alternative Middle School Educator, and Robert Kennedy, Elementary Physical Education Instructor. These educators have joined our staff and complemented the skills and abilities of

our returning professionals. This combination has resulted in a satisfying school year up to this point in time.

We have received approval from the New England Association of Schools upon review of our two year report. This is meaningful as it indicated that we are making progress in curriculum areas and starting to address our facility needs. The key to this progress has been having a plan of action and the work of many staff members including our Vision Committee.

Our Primary Unit, multi-grade program, has made progress and we will be assessing its production over the next few weeks. The educators involved in this program have been invaluable in their contributions.

The activities schedule continues to be a busy one, particularly in terms of athletics, music concerts and special assemblies. A special day was the powerful White Out Day in our education against abuse of alcohol. A special thanks to Carolyn Maguire, Lorraine Davis and the SADD Club for their successful efforts in this matter.

The budget being presented to you has undergone several major reductions prior to being printed. You have been supportive during the past two years and this positive response has been responsible for an improved climate at our school. We ask your continued support with the 1991-92 budget. Please ask questions of your school board members, or school administration if you need clarification.

In conclusion, I would like to express my thanks to the community, service clubs, individuals, the superintendent of schools, Paul Tracy, the positive thinking school board members and the entire school staff. The student body has been excellent to work with and special thanks to the Class of 1991 for their acceptance of responsibility. West Rutland School is a very special place due in large part to your interest, commitment and enthusiasm. I view the remainder of this year with excitement and anticipation.

Respectfully submitted,

Paul E. Tracy, Superintendent Katherine M. Bryant, Business Manager Jean C. Cotroneo, Director of Student Educational Services Charles P. Memoe, Principal

Rutland Central Supervisory Union Notice Handicapped Children Ages 0-21 Years

The Rutland Central Supervisory Union, Proctor, Rutland Town and West Rutland, in meeting the requirements of its Local Education Agency Plan, is attempting to identify any and all area resident children between the ages of 0-21 years who may be considered handicapped. These children are entitled to receive an education, regardless of handicap, at public expense. It is possible that the Rutland Central Supervisory Union may not be aware of the residence of all handicapped children. If you know of a child who might be eligible for educational services and is not in school, please notify the Director of Student Educational Services, P.O. Box 440, 22 Evelyn Street, Rutland, Vt. 05701, or phone 775-4342

TOWN OF WEST RUTLAND SCHOOL DISTRICT FISCAL YEAR ENDED JUNE 30, 1990 AUDITORS' REPORT

We have verified the existence of stated cash balances, accounts and records of the school district and to our knowledge, the statements and reports of receipt and disbursement for the year ended June 30, 1990 are correct.

James B. Reynolds Mary Oczechowski Beverly Kupferer

Auditors

EXHIBIT A

TOWN OF WEST RUTLAND SCHOOL DISTRICT BALANCE SHEET @ 6/30/90

ASSETS			
101 Cash-Operating Account	62.823		
102 Cash-Payroll Account	660		
104 Cash-Savings	58.283		
105 Petty Cash	235		
106 Cash-Athletic Account	5		
107 Cash-Home Economics	162		
108 Cash-Student Activities	4		
200 0000 000000 11002720200			
Total Cash on Hand		122.172	
TOTAL COOK OF TAKIN		155.115	
120 Accounts Receivable-F/S	1,453		
121 Accounts Receivable-RCSU	(490)		
122 Accounts Receivable-Special Ed	768		
The modeling model and objected by			
Total Accounts Receivable		1.731	
1000110010101010101010101010101010101010		1.101	
TOTAL ASSETS			123,903
100010			120.500
LIABILITIES			
402 Accounts Payable		12.097	
Open Purchase Orders		0	
850 Due to Other Funds		300	
407 Notes Payable-Construction Bond	Ď.	300	
408 Notes Payable-Bus	38,000		
409 Notes Payable-Asbestos	21.088		
100 Hotes Tayable Assesses	21.000		
		59,088	
426 Retirement w/h Pavable	270	55,000	
486 Misc. P/R Deductions	(33)		
400 hist. F/k Deductions	(33)		
		237	
Accrued Payroll and FICA		147.719	
accided rayroll and rica		147.719	
TOTAL LIABILITIES			219,441
TOTAL BIADIBITIES			219,441
Fund Balance			
Fund Balance (108.634.75)			
From Income Statement 13.096.39			
FUND BALANCE	(95.538)		(95,538)
TOTAL LIABILITIES AND FUND BALANCE			123,903

EXHIBIT B

TOWN OF WEST RUTLAND SCHOOL DISTRICT INCOME STATEMENT 7-1-89 THRU 6-30-90

EXPENSES:	
1100 Regular Instruction	1,041,248
1120 Athletics	33,166
1210 Special Education	151.132
1300 Tuition - Vocational	31,066
2120 Guidance	71,130
2130 Health Service	29,357
2220 Library & Media Services	54.410
2300 General Administration	77.283
2400 School Administration	123.428
2520 Fiscal Service	23,802
2540 Building Maintenance	222,556
2546 Crossing Guard	3,933
2550 Pupil Transportation	27,483
5000 Debt Service	58.839
Asbestos Removal	40.442
Fire Damage Repairs	6.724
TOTAL EXPENDITURES	1.995.999
NET SURPLUS/LOSS	13.096

EXHIBIT B

TOWN OF WEST RUTLAND SCHOOL DISTRICT INCOME STATEMENT 7-1-89 THRU 6-30-90

INCOME: LOCAL:			
1110 Property Taxes - Current Expense 1120 Property Taxes - Capital Imp. 1140 Property Taxes - Debt Service	868.536 8.622 60.244		
Total Property Taxes 1312 Tuition-Elementary 1322 Tuition-Secondary	62.120 171.711	937.402	
Total Tuition 1500 Interest Income 1701 Athletic Receipts 1910 Rental Income 1990 Misc. Local Income		233.831 8,875 2,611 1.140 625	
TOTAL LOCAL INCOME		Cracteria.	1.184.483
STATE INCOME 3110 General State Aid 3130 State Funds For School Construction 3202 Special Ed-Intensive Reimb. 3203 Special Ed-Extraordinary Reimb. 3205 Special Ed-Care & Custody Reimb. 3268 Mainstream Block Grant	33.900 243 850 18.266	690,316 12,133	
Total Special Ed 3243 VocEd Transportation Reimb. 3305 Voc Ed Tuition Reimb.	3,066 26,426	53.259	
Total Voc Ed 3301 Driver Ed Reimb. 3302 Home Ec Grant		29.492 2,375 2,500	
TOTAL STATE INCOME			790.075
FEDERAL INCOME 4242 Title II Math Science (subgrant) 4247 Drug Free Schools Grant Grant to Support Math/Science (Subgrant) 4229 ECIA Chapt I-Area Prog.(subgrant)	rant)	500 5,900 325 4,050	
TOTAL FEDERAL FUNDS	,		10.775
OTHER SOURCES OF FUNDS 5400 Refund of Prior Year Expense Health Insurance Refund		3.291 20.470	
TOTAL OTHER SOURCES OF FUNDS		*****	23.761
TOTAL GENERAL FUND INCOME		-	2.009.095
			and a second

NOCIDICIDICIDICIDICIDI INTERNATIVA	BUDGET 89/90	N C LL 100 N	VARIANCE
xololololololololololololololololololol		kalakalakalakalakakak	aciolololololololok
1100 110 SALARY-TEACHERS & AIDES	847.477	797.710	10 848
1100 120 SALARY-SUBSTITUTES	9.000		204101
1100 210 HEALTH INSURANCE	88.792	12,565 85,705	(3,565)
1100 220 SOCIAL SECURITY	64,321		3,087
1100 230 GROUP LIFE INSURANCE	3,712	61.908	2.415
1100 250 WORKMEN'S COMPENSATION	2.398	3.094	618
1100 260 UNEMPLOYMENT	1.784	2.973	(575)
1100 270 TUITION REIMBURSEMENT	8,000	1.756	28
1100 280 DENTAL INSURANCE	4 000	7.984	16
1100 430 REPAIRS/CLASSROOM FOULD	7,185	4.644	344
1100 561 TUITION - STATE WARDS	0	5,340	1.845
1100 590 ASSEMBLIES/FOSTER GRANDS	2 000	80	(80)
1100 610 SUPPLIES USED IN CLASSROO	M 22.100	1.337	663
HOME EC GRANT	0	22,398	(298)
1100 640 BOOKS & WORKBOOKS	18,975	2.350	(2,350)
1100 641 DRUG/ALCOHOL EDUCATION	500	19.771	(796)
DRUG/ALCOHOL GRANT	0	500	0
	0	3.446	(3.446)
1100 690 OTHER SUPPLIES / DRAMA	500	(414)	414
	8,000	7, 181	485
1100 731 NEW CAPITAL ROLLDMENT	0.000		819
1100 810 DUES	855	906	(51)
TOTAL REGULAR INSTRUCTION	1,090,587	1.041,248	49,339
**************************************	atalatatura (Carana)		
1120 ATHLETICS:	CHORCHCHICHCHICHCHICHCHICHCHICHCHICHCHIC	lolokalofofofofolok	statetatetatetatek
1120 110 SALARY-COACHES/A.D.	20,000	10 000	2 219
1120 220 SOCIAL SECURITY	1,502	16,300	3.700
1120 250 WORKMEN'S COMP	56	1.236	266
1120 260 UNEMPLOYMENT	114	68	(12)
1120 430 REPAIRS & MAINTENANCE	800	126	(12)
1120 510 TRANSPORTATION	0	635	165
1120 522 INSURANCE	1,200	0	0
1120 580 TRAVEL EXPENSE	200	1.145	55
1120 590 PURCHASED SVCS/OFFICIALS	7.050	0	300
1120 610 SUPPLIES FOR ATHLETICS	4.200	4.962	2.088
1120 640 BOOKS	4.200	5.521	(1.321)
1120 730 EQUIPMENT REPLACEMENT	2,400	and the second second	0
1120 731 NEW EQUIPMENT	1.150	1.564	836
1120 810 DUES	900	667 942	483 (42)
TOTAL ATHLETICS	39,672	33,166	6.506

			BUDGET	ACMINAT	WADT ANOT
			89/90	ACTUAL	
	CACACAC		****	Intrinsication of the Control of the	-
210		SPECIAL EDUCATION:			
1210	110	SALARY TEACHERS & AIDES	56,775	72.814	(16,039
		SALARY-SUBSTITUTES	800	878	(78
		HEALTH INSURANCE	4.073	4.067	6
		SOCIAL SECURITY	4,323	5,557	(1,234
		GROUP LIFE INSURANCE	232	208	24
		WORKMEN'S COMP.	162	199	(37
		UNEMPLOYMENT	135	123	12
		TUITION REIMBURSEMENT	650	732	(82
		DENTAL INSURANCE	172	162	10
		PURCHASED SERVICE/EEEP	2,000	2.000	0
		PURCHASED SERVICES/SPEECH	6.740	6.782	(42
		PURCHASED SERVICES/PSYCH.	2,000	0	2,000
		PURCHASED SVC-ADMIN.	2.000	2,000	0
		INTEGRATION	0	1.500	(1.500
		PURCH. SVC-TUTOR	0	150	(150
		EDUC. /DIAGNOSTIC SERVICE	2,000	3.200	(1.200
1210	331	PURCH. SVC-OT/PT CONSULT.	500	97	403
		REPAIRS/MAINT.	600	300	300
		PUPIL TRANSPORTATION	7.000	5.510	1,490
		COMMUNICATIONS	200	200	C
		TUITION	63.080	43.749	19,331
		SUPPLIES	950	819	131
		BOOKS/WORKBOOKS	650	62	588
		EQUIPMENT REPLACEMENT	50	25	25
		NEW EQUIPMENT	0	(0)	(
		TOTAL SPECIAL ED.	155.092	151.132	3.960
njajajajaja	lololok	telelelelelelelelelelelelelelelelelelel		olatolalalalalalalalala	
1300					
1300	561	TUITION PD. TO VOTEC	48,720	31.066	17.654

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Schedule 1

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		BUDGET		
telejejejejek		89/90	ACTUAL	VARIANCE
2120	GUIDANCE SERVICE:	sciololololololololololololololo		
	110 SALARIES	51.177	56.952	(5.775
2120	210 GROUP HEALTH INS.	3,345	4.752	(1,407
2120	220 SOCIAL SECURITY	3.843	4.317	(474
2120	230 GROUP LIFE INSURANCE	232	208	24
2120	250 WORKMEN'S COMP.	145	178	(33
2120	260 UNEMPLOYMENT	134	133	
2120	270 TUITION REIMBURSEMENT	900	708	192
2120	290 DENTAL INSURANCE	258	162	96
2120	320 ACADEMIC TESTING	1.600	1.887	(287
2120	322 PSYCHOLOGICAL TESTING	1.000	584	416
2120	330 PURCHASED SERVICE	0	0	410
2120	430 REPAIRS & MAINT.	Ö	0	0
2120	530 TELEPHONE & POSTAGE	500	500	0
2120	580 TRAVEL	475	29	446
2120	S10 SUPPLIES	2,300	277	
2120	340 BOOKS/PERIODICALS	170	158	2.023
2120	S50 AUDIO/VISUAL	0	40	12
2120	730 EQUIPMENT REPLACEMENT	0		(40
2120 8	310 DUES & MEMBERSHIPS	525	0	0
7076.0	The state of the s	525	246	280
	TOTAL GUIDANCE SERVICE	66,604	71.130	(4,526)
deleteletek		ofotototototototorominiminiminiminiminiminiminiminiminimin	indicated and advantage of	nininininininini
2130	HEALTH SERVICE:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-
2130 1	10 SALARY-NURSE	23,645	23.645	
2130 1	20 SALARY-SUBSTITUTES	400	220	0
2130 2	10 HEALTH INSURANCE	2.740	2.741	180
2130 2	20 SOCIAL SECURITY	1.806	1.797	(1)
2130 2	30 GROUP LIFE INSURANCE	116	104	9
2130 2	50 WORKMEN'S COMP. INS.	67	82	12
2130 2	60 UNEMPLOYMENT	48	43	(15)
	70 TUITION REIMBURSEMENT	320		5
2130 4	30 REPAIRS & MAINT.	50	0	320
2130 6	10 SUPPLIES	535	0	50
	30 EQUIPMENT REPLACEMENT		724	(189)
2130 7	31 NEW EQUIPMENT	0	0	0
2120 0	10 DUES/MEMBERSHIPS	0	0	0
	** PAROLIBRIDINGHIFO	50	0	50
2130 B				

			BUDGET		
			89/90	ACTUAL	VARIANCE
HOROROROR	(c)(c)(c)(c)			actororororororor	alciciolololololololo
2220		LIBRARY & MEDIA SERVICES:			
2220	110	SALARY-LIBRARY SERVICE	36,081	36,362	(281)
2220	120	SUBSTITUTE	400	0	400
2220	210	GROUP HEALTH INS.	500	500	0
2220	220	SOCIAL SECURITY	2,740	2,803	(63)
2220	230	GROUP LIFE INSURANCE	116	104	12
2220	250	WORKMEN'S COMP.	102	125	(23)
2220	260	UNEMPLOYMENT	83	76	7
2220	270	TUITION REIMBURSEMENT	325	325	0
2220	280	DENTAL INSURANCE	172	162	10
2220	430	REPAIRS & MAINTENANCE	1,350	1,288	62
2220	530	CABLE TV	480	219	261
2220	580	TRAVEL	50	0	50
2220	610	SUPPLIES	805	815	(10)
2220	640	BOOKS & PERIODICALS	9.500	9.510	(10)
2220	650	AUDIO VISUAL MATERIALS	1,520	1,020	500
2220	730	EQUIPMENT REPLACEMENT	1.637	1,102	535
2220	731	NEW EQUIPMENT	0	0	0
2220	810	DUES/MEMBERSHIPS	25	0	25
		TOTAL LIBRARY & MEDIA	55.886	54.410	1.476

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		BUDGET 89/90	ACTUAL	VARIANCE
cholosolololok				
2300	GENERAL ADMINISTRATION:			
	BOARD OF EDUCATION:			
	O BOARD SALARY	4.000	4.000	0
2310 11	1 BOARD SECRETARY	0	260	(260)
2310 22	O SOCIAL SECURITY	300	324	(24)
2310 25	O WORKMEN'S COMP.	12	14	(2)
2310 52	2 LIABILITY INSURANCE	1,800	1.751	49
2310 52	3 BOND PREMIUM	100	100	0
2310 54	O ADVERTISING	1,000	1.606	(606)
2310 58	O TRAVEL	100	425	(325)
2310 61	O BOARD OPERATING SUPPLIES	450	218	232
	O ANNUAL REPORT	0	916	(916)
2310 81	O BOARD DUES	800	1,145	
2310 84	O CONTINGENCY	0	125	(125)
	TOTAL BOARD OF EDUCATION	8,562	10.884	(2,322)
	ELECTION SERVICES:			
2314 11	O SALARIES/ELECTION SVCS.	1,500	0	1,500
		114	0	114
2314 33	O SOCIAL SECURITY O PURCHASED SERVICES O ADVERTISING	0	244	
2314 54	O ADVERTISING	950	106	844
2314 61	O SUPPLIES	750	0	750
	TOTAL ELECTION SVC.	3.314	350	2,964
2315 36	O LEGAL SERVICES	2.000	1,263	737
2317 37	O AUDIT	6.500	3,100	3.400
2321 33	1 SUPERVISORY UNION ASSESSMENT	61,909	61,686	223
	TOTAL GENERAL ADMIN.	82,285	77,283	5.002

			BUDGET		
			89/90		VARIANCE
2400		ADMINISTRATION:			
		SALARIES-ADMINISTRATION	92.468	93.170	
		GROUP HEALTH INSURANCE	7.648	7.645	
2400	220	SOCIAL SECURITY	6.945	7.061	
2400	230	GROUP LIFE INSURANCE	348	311	37
2400	250	WORKMEN'S COMP.	259 137	318	(59
2400	260	UNEMPLOYMENT	137	137	
2400	270	TUITION REIMBURSEMENT	1.300	1.128	
		DENTAL INSURANCE	343	323	
2400	430	REPAIRS & MAINTENANCE		1.811	1.889
2400	530	TELEPHONE & POSTAGE	7.500		2.148
2400	580	TRAVEL	1.500	1,527	
2400	590	GRADUATION EXPENSE	600	1,072	
2400	591	PROJECT GRADUATION-GRANT	0	0	
		SUPPLIES	2.300		
2400	730	EQUIPMENT REPLACEMENT	150	0	
		NEW EQUIPMENT	1.100	1,629	
2400	810	DUES & FEES	1.000	555	445
		TOTAL ADMINISTRATION	127.298	123,428	3.870
alcalotototot	iotototo		icicicicicicicicicicicici		okokokokokokok
2510		FISCAL SERVICES:			
2510	111	BOOKKEEPER	4.896	3.235	
2510	210	GROUP HEALTH INSURANCE	1.262	956	306
			300		
2510	230	GROUP LIFE INSURANCE	38		12
-	250	WORKMEN'S COMP	13		(16
2510	260	UNEMPLOYMENT	28		
2510		PURCHASED SVC-TREASURER		9.400	
2510 2510				1.053	447
2510 2510 2510	610	SUPPLIES/FISCAL SVCS.	1.500		
2510 2510 2510 2510	610 611	SUPPLIES/FISCAL SVCS. BANK CHARGES/FEES	550	563	
2510 2510 2510 2510 2510	610 611 830	BANK CHARGES/FEES INTEREST		563	
2510 2510 2510 2510 2510	610 611 830	BANK CHARGES/FEES	550	563	(3.283

	BUDGET 89/90	ACTUAL.	VARIANCE
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2540 PLANT MAINTENANCE:			. Transperse
2540 110 SALARIES/CUSTODIANS	56.894	63,318	(6,424)
2540 210 GROUP HEALTH INSURANCE	9.080	10.495	(1.415)
2540 220 SOCIAL SECURITY	4,273	4.803	(530)
2540 230 GROUP LIFE INSURANCE	464	233	231
2540 240 RETIREMENT	1,800	1.086	
2540 250 WORKMEN'S COMP.	1.383	1.711	
2540 260 UNEMPLOYMENT	200	1.711	(328)
2540 411 WATER	1.155		1
2540 412 SEWAGE	4.100	1.155	0
2540 420 REFUSE REMOVAL	4.000	3,550	
2540 421 SNOW REMOVAL	3.000	4,603	(603)
2540 422 UNIFORMS	01.00 C C	3.000	0
2540 430 REPAIRS & MAINTENANCE	0	0	0
2540 431 FIRE ALARM & BURGLAR ALARM	22.700	27.042	(4.342)
2540 432 FIRE DAMAGE REPAIR	1.500	1.326	174
2540 433 ASBESTOS PROJECTS	0	0	0
2540 521 PROPERTY & LIABILITY INS.	0	1.864	(1.864)
2540 580 TRAVEL	4.500	7.543	(3.043)
2540 610 SUPPLIES	50	0	50
2540 622 ELECTRICITY	14.000	13,489	511
2540 624 OIL	53.000	35,940	17.060
	25.000	32.877	(7.877)
2540 730 EQUIPMENT REPLACEMENT	0	3,469	(3,469)
2540 731 NEW EQUIPMENT	1,100	1.050	50
2540 922 GROUNDS MAINTENANCE	2.500	3.800	(1.300)
TOTAL REPAIR & MAINTENANCE	210,699	222.556	(11.857)
		ototototototototo	-telestatatatatatata
2546 CROSSING GUARD			a-introduction.
2546 110 SALARY 2546 220 SOCIAL SECURITY 2546 250 WORKMEN'S COMP	3,503	3,522	7480
2546 220 SOCIAL SECURITY	263	267	(19)
2546 250 WORKMEN'S COMP.	96	123	(4)
2546 260 UNEMPLOYMENT	20	20	(27)
	20	20	0
TOTAL CROSSING GUARD	3.882	3.933	(51)

Schedule 1

		BUDGET 89/90		VARIANCE
NO JOSO DO JOS				
2550	PUPIL TRANSPORTATION			
	SALARIES	12,000	12.904	(904)
2550 210	HEALTH INSURANCE	0	0	0
2550 220	SOCIAL SECURITY	901	979	(78)
2550 250	WORKMEN'S COMP.	618	765	(147)
2550 260	UNEMPLOYMENT	118	118	0
2550 430	REPAIRS & MAINTENANCE	6.000	4.941	1.059
2550 442	RENTAL OF BUSES	650	0	650
2550 443	MILEAGE REIMB, TO PARENTS	0	0	0
	INSURANCE/BUSES	3,902	4.023	(121)
	OPERATING SUPPLIES	6.000		
	EQUIPEMENT REPLACEMENT	0	0	0
	TOTAL PUPIL TRANSPORTATION	30.189	27.483	2.707
		* A CONTRACTOR CONTRAC		ololololololololololololololololololol
2560 890	FOOD SERVICE CONTRIBUTION	0	0	0
kokokokokokoko		tolalalalalalalalalalalalalalalalalalala		
	TOTAL BUDGETED EXPENSE	1.963.346	1.889.993	73,353
********	TOTAL BUDGETED EXPENSE			
*********	*******************			*********
**********	######################################	**********	0	*********
********	######################################	######################################	0	8-622 0
***************************************	######################################	8.622 47.875 12.369	0 47.875	8-622 0 1.405
	HARRESHERSHERSHERSHERSHERSHERSHERSHERSHERS	8.622 47.875 12.369 68.866	0 47.875 10.964 58.839	8.622 0 1.405
	HERRENGERS SERVICE ASBESTOS BUILDING BOND BUS LOAN TOTAL DEBT SERVICE	8.622 47.875 12.369 68.866	0 47.875 10.964 58.839	8.622 0 1.405 10.027
***********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 10.027 83.380
***********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 10.027 83.380
**********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 2000 10.027 83.380
**********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 2000 10.027 83.380
**********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 2000 10.027 83.380
***********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 2000 10.027 83.380
***********	######################################	8.622 47.875 12.369 68.866 ################################	0 47.875 10.964 58.839 ************************************	8.622 0 1.405 10.027 2000 10.027 83.380

A. J. A. J. S.		@ 6/30/90		ACTUAL 01/21/91	PROJECTED 90/91	Winthing 1		the second second	3
******	*******************	*******			********	VARIANCE :	91/92	CHANGE	CHANGE
INCOME:		*********		*******	******	**********	* 生主文章文章文章文章	*******	********
1110	PROPERTY TAX-CURRENT EXPENSE	868,536		700	Lac o'clas				
1120	PROPERTY TAX-IMPROVEMENTS	8,622				0 ;	971,121	60,065	
1140	PROPERTY TAX-DEBT SERVICE				9.500	0 ;	. 0	(9,500)	
	THE PERI SERVICE	60,244	66,315	0	66,315	0 :	66,315		
	TOTAL LOCAL TAXES	937,402		785,000	986,871	0	1,037,436	50,565	5.127
1300	TUITION INCOME	277 071		44 442					
1500	INTEREST INCOME	233,831				(244):	268,000	15,500	
1701	ATHLETIC RECEIPTS	8,875			5,500	0 :	5.500		
1910	RENTAL INCOME	2,611		731	2,500	0 1			
1990	MISC. LOCAL INCOME	1,140		0	1,150	(1,350);			
47.50		690		14	28	28 !			
	RESERVED FUNDS TO OPEN	27,588	22,168	0	73,483	51,315 ;			
	TOTAL LOCAL FUNDS	1,212,137	1,272,039	871,672	1,321,788	49,749	1,351,379	79,340	6.24
3110	GENERAL STATE AID	100 744		200		33	3 300 000		-
3200	SPECIAL ED	690,316	2 2 3 5 5 6 5 6 5	512,690	747,873	(11,774):	779,227	19,580	
3243	VOC ED TRANSPORTATION	53,259		1,997	55,484	10.686 !!	105.321	60,321	
3305	VOC ED TUITION REIMB.	3,066		0	2,400	0 ::		(2,400)	
3301		26.426		0	16,212	0 ::			
3301	DRIVER ED REIMBURSEMENT	2,375	- 1000	1,467	1,467	(83):		50	
	TOTAL STATE FUNDS	777,942	B24,809	516,154	823,638	(1,171);	700,521	75,712	9.183
OTHER SOURCE	ES OF FUNDS:		5			11		12000	,,,,,,,
man days	HEALTH INSURANCE REBATE	20 075				11			
	GRANTS AND SUBGRANTS	20,470 :		0	8,819	8,819 ;;	0	0	
	REFUND OF PRIOR YEAR EXPENSE	13,275 :		820	820	820 ;;	. 0	.0	
	INSURANCE SETTLEMENT-WATER			3,962	3,962	3,962 !!	. 0	0	
	ANSORANCE SETTLEMENT-WATER	0 :	. 0	23,912	23,912	23,912 :	0	0	
	TOTAL OTHER SOURCES	33,745	. 0	28,694	37,513	37,513 ::	0	0	
TOTAL INCOME		2.023.824	2,096,848	1,916,520	2,182,939		2,251,900	552 (71.	7.39%

The proposed 1991/92 budget is increasing by \$155,052 (7.39%). The tax impact of this budget has been reduced to \$50,565 (5.12%) due to an expected increase in state aid funds and a transfer of State special education funds from the superintendent's office to the town.

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

RESTANTANT OF THE PROPERTY OF	33,215 ; 141,886 ;			1,157,262	10,374	********	********	*******
REGULAR INSTRUCTION NTHLETICS PECIAL EDUCATION POCATIONAL EDUCATION	33,215 ; 141,886 ;	37,700			10,374	1 274 490	// DEA	
NTHLETICS PECIAL EDUCATION VOCATIONAL EDUCATION	33,215 ; 141,886 ;	37,700			10,374 11	1 274 400	// 854	
NTHLETICS PECIAL EDUCATION VOCATIONAL EDUCATION	33,215 ; 141,886 ;	37,700			10,374 11	1 274 400	// DEA	B 79.79
PECIAL EDUCATION OCATIONAL EDUCATION	141,886 ;		14.197			1,234,470	66,854	5.73
OCATIONAL EDUCATION		1 174 047		36,487	1,213 11	38,726	1,026	2.72
		134,947	94,520	152,950	(18,003);;	183,053	48,106	35.65
HITDANCE	31,066 :	32,000	19,095	38,190	(6,190)::	38,190	6,190	19.34
	72,946 :	73,294	34,299	73,774	(480)::	77,815	4,521	6.17
EALTH SERVICE	29,368 :	32,315	18,285	32,126	189 ::	34,092	1,777	5.50
IBRARY & MEDIA SERVICES	54,441 :	59,516	37,387	59,729	(213)!!	64,572	5,056	8.49
SENERAL ADMINISTRATION	77,013 :	79,211	59,230	81,184	(1,973);;	84,024	4,813	6.08
CHOOL ADMINISTRATION	122,330 ;	138,129	69,617	127,581	10,548 ::	135,897	(2,232)	-1.62
ISCAL SERVICE	23,824 ;	22,333	16,375	22,821	(488)::	22,825	492	2.20
BUILDING MAINTENANCE	216,307 ;	222,103	145,707	256,528	(34,425)!!	237,916	15,813	7.12
CROSSING GUARD	3,933 ;	4,060	1,914	4.060	0 11	4,268	208	5.12
PUPIL TRANSPORTATION	27.199 1	27.289					2.428	8.90
DEBT SERVICE								0.00
TOTAL BUDGETED EXPENSES	1,945,670	2,096,848	1,293,952	2,146,146	(49,29B);	2,251,900	155,052	7.39
SPECIAL PROJECTS							0	ERR
TOTAL EXPENSES					(49,298)::	2,251,900	155,052	7.39
	JBRARY & MEDIA SERVICES ENERAL ADMINISTRATION CHOOL ADMINISTRATION ISCAL SERVICE UILDING MAINTENANCE ROSSINS GUARD UPIL TRANSPORTATION EBT SERVICE OTAL BUDGETED EXPENSES PECIAL PROJECTS	IBRARY & MEDIA SERVICES	18RARY & MEDIA SERVICES 54,441 59,516 ENERAL ADMINISTRATION 77,013 79,211 190,000 122,330 138,129 190,000 190,000 122,330 138,129 190,000 190,000 122,333 13,000 190,000 190,000 190,300 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000 190,000	IBRARY & MEDIA SERVICES 54,441	IBRARY & MEDIA SERVICES 54,441	18RARY & MEDIA SERVICES 54,441 59,516 37,387 59,729 (213) ENERAL ADMINISTRATION 77,013 79,211 59,230 81,184 (1,973) ISCAL SERVICE 23,824 22,333 16,375 22,821 (488) ISCAL SERVICE 23,824 22,333 16,375 22,821 (488) IUILDING MAINTENANCE 216,307 222,103 145,707 256,528 (34,425) ROSSING GUARD 3,933 4,060 1,914 4,060 0 UPIL TRANSPORTATION 27,197 27,289 20,874 37,139 (9,850) EBST SERVICE 67,461 66,315 72,916 66,315 0 OTAL BUDGETED EXPENSES 1,945,670 2,096,848 1,293,952 2,146,146 (49,298) PECIAL PROJECTS 47,166 0 0 0 0 OTAL EXPENSES 1,992,835 2,096,848 1,293,952 2,146,146 (49,298)	IBRARY & MEDIA SERVICES 54,441 59,516 37,387 59,729 (213) 64,572	18RARY & MEDIA SERVICES 54,441 59,516 37,387 59,729 (213) 64,572 5,056

This is a summary page of all budget areas. An explanation for the increase or decrease in each area is found on the following pages (i.e. Regular Instruction - Page 3)

		@ 6/30/90		BUDGET 90/91	01/21/91	PROJECTED 90/91	VARIANCE ::	PROPOSED 91/92	\$ CHANGE	CHANGE
********	*******************	*********	1111	********	*******	********	**********	*********	********	******
100	REGULAR INSTRUCTION:		11				- !!			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1100 110	SALARY-TEACHERS & AIDES	797,710	11	896,284	505,742	884,414	11,870 11	948,281	51,997	
1100 120	SALARY-SUBSTITUTES	12,565	11	9,000	2,500	11,400	(2,400)::	9,500	500	
1100 210	HEALTH INSURANCE	B5,705	11	107,699	64,986	97,299	10,400 ::	110,839	3,140	
1100 220	SOCIAL SECURITY	61,906	11:	69.254	39,182		724 !!	73,270	4,016	
1100 230	GROUP LIFE INSURANCE	3,094			1,958		368 ;;	3,762	(139)	
1100 250	WORKMEN'S COMPENSATION	2,973		3,595	20	3,762	(167);;	4,023	428	
1100 260	UNEMPLOYMENT	1,756			795	1,275		1,575	300	
1100 270	CONTINUING EDUCATION	8,970	11	8,000	4,124				400	
1100 280		9,644		5,944	2,912		701 ::		(232)	
1100 430	REPAIRS/CLASSROOM EQUIP.	5,411		7,540	6,179	7,540	0 ::	7,540	0	
1100 561	TUITION BILL BACK-STATE	80	::	0	0	0	0 ::	0	0	
1100 590	ASSEMBLIES/FOSTER GRANDS.	1,337	11	2,000	1,104				0	
1100 610	SUPPLIES USED IN CLASSROOM	23,386	11	28,171	29,676	31,000	(2,829)::	32,000	3,829	
1100 611	HOME EC GRANT	2,414		0	0		0 ;;		0	
1100 640	BOOKS & WORKBOOKS	19,420			15,888	17,013			0	
1100 641	DRUG/ALCOHOL EDUCATION	4,216	11	500	3,315	3,315	(2.815)::	525	25	
1100 642	MATH SCIENCE GRANT	490		0	0	0	0 ;;		0	
1100 660	MATH SCIENCE GRANT MANIPULATIVES	0	11	0	0	. 0	0 ::	1,000	1.000	
1100 690		15	11	500	0	500	0 11	500	0	
1100 730	EQUIPMENT REPLACEMENT	7,681	11	8,400	7,037	9,020	(620);;	5,800	(2,400)	
1100 730	BAND UNIFORMS		::	0	0	0	0 ::	4,000	4,000	
1100 731	NEW CAPITAL EQUIPMENT		11	0	3,079	3.079	(3.079)!!		0	
1100 810	DUES	706	11	960	1,039	1,039	(79)!!	1,150		
	TOTAL REGULAR INSTRUCTION			1,167,636			10,374			5.7

Salary and benefits are the major reasons for the \$66,854 (5.73%) increase in this area. The salary category includes the following position increase and decreases (FTE = Full Time Equivalent):

a) Grade 4 + .50 FTE

b) Business + .15 FTE

c) Inst. Aide - 1.00 FTE

d) Foreign Lang. - .20 FTE

Net Change - .55 FTE

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

		ACTUAL	11	BUDGET	ACTUAL	PROJECTED	- 13	PROPOSED	- 5	7,
		@ 6/30/90	!!	90/91	01/21/91	90/91	VARIANCE ::	91/92	CHANGE	CHANGE
********	*****************	*********	11:32	********	********	********	**********	******	*********	******
120	ATHLETICS:		11				- 11			
1120 110	SALARY-COACHES/A.D.	16,300		20,000	4,500	18,000	2,000 ::	20,000	0	
1120 220	SOCIAL SECURITY	1,236		1,530	367	1,530	0 ::	1,530	0	
1120 250	WORKMEN'S COMP.	6B		56	0	76	(20)::	84	28	
1120 260	UNEMPLOYMENT	126		0	61	61	(61)::	112	112	
1120 430	REPAIRS & MAINTENANCE	635		400	0	400	0 ::	400	0	
1120 522	INSURANCE	1,145		1,300	962	962	338 ::	1,200	(100)	
1120 580	TRAVEL EXPENSE		11	300	0	300	0 ::	300	0	
1120 590	PURCHASED SVCS/OFFICIALS	4,762		8,000	3,413	B,000	0 ::	8.500	500	
1120 610	SUPPLIES FOR ATHLETICS	5,637		3,330	3.976	4,374	(1,044);;	4,000	670	
1120 730	EQUIPMENT REPLACEMENT	1,564		1,784	174	1,784	0 ::	1,500	(284)	
1120 731	NEW EQUIPMENT	600		0	0	0	0 ::	0	0	
1120 B10	DUES	942		1,000	744	1,000	0 ::	1,100	100	2000 6 CH
	TOTAL ATHLETICS	33,215	-11	37,700	14,197	36,487	1,213 !	38,726	1,026	2.7

The cost of officials for games and athletic supplies are the major reasons for the \$1,026 (2.72%) increase in this area.

WEST RUTLAND	SPECIAL EDUCATION COSTS	ACTUAL 89/90	11	90/91	01/21/01	PROJECTED 6/30/90	HADTANDE II	PROPOSED	•	2
*******	*************************	*******	****	*******	01/51/11	6/30/90	VARIANCE !!	91/92	CHANGE	CHANGE
1200	DIRECT SERVICES:		* 1 1 **	********	*******	******		*****	在在古北北北市市市1	*******
1200 110	DIRECT SERVICES: SALARY - TEACHERS SALARY - AIDES SALARY-SUBSTITUTES HEALTH INSURANCE SOCIAL SECURITY	72,814		55.915	32,936	58,419	!!		4.552	
1200 111	SALARY - AIDES	0		21,146				62,042	6,127	
1200 120	SALARY-SUBSTITUTES	878	**	900		24,025		15,578	(5,568)	
1200 210	HEALTH INSURANCE	4,067		4,920				945	45	
1200 220	SOCIAL SECURITY	5,557		5,964				5,325	405	
1200 230	GROUP LIFE INSURANCE	208		217				6,010	46 11	
1200 250	WORKMEN'S COMP.	199		292		221	(4)::	228		
1200 260	UNEMPLOYMENT	123		167	74		(58);;	367		
1200 270	CONTINUING EDUCATION	732		650			0 11	530		
1200 280	DENTAL INSURANCE	162		186				680		
1200 320	PURCHASED SERVICE/EEEP	2,000		3,000			6 11	205	19	
1200 324	PURCH. SVC-TUTOR	150		3,000		3,000		29,534	26,536	
1200 430	REPAIRS/MAINT.	0		300			0 ::		0	
1200 530	COMMUNICATIONS		11	27.7				300	0	
1200 561	TUITION - OTHER LEA'S	35,078		200		W	0 ::	210	10	
1200 565	TUITION - BILLBACK 88/89 EEE	0	11	15,495			1,447 ::		(5,895)	
1200 565	TUITION - BILLBACK B9/90 EEE	0	**	2,800	8,671	8,671	(8,671)::	.0	0	
1200 566	TUITION - PRIVATE SCHOOLS	0	**	5,100	9,080	9,080			(2,B00)	
1200 610	SUPPLIES	744	**	620			3,100 1:		(1,500)	
1200 640	BOOKS/WORKBOOKS	62	11	505	3/0	620 505	0 ::	331	(287)	
1200 730				303	104	392		B05	300	
1200 731	NEW EQUIPMENT	0	11	0	0	0	0 11	250	(142)	
	TOTAL DIRECT SERVICES	122,797	::	118,769	77,350		(16,639);;			
100	STUDENT SUPPORT SERVICES:		11				- !!			
2100 320	INTEGRATION SERVICES	1,500		1.500	1,500	1.500	0 ::		** ****	
2135 320	PURCH. SVC-OT/PT CONSULT.	97		0	0	1,300	0 11	0	(1,500)	
2142 320	PURCHASED SERVICES/PSYCH.	0		500		2,000	(1,500)::	0	0	
2142 320	EDUC./DIAGNOSTIC SERVICE	3,200		1,500	605	1,500	0 11		(500)	
2150 320	PURCHASED SERVICES/SPEECH	6,782		7.178	7,476	7,178	0 ::	3,000	1,500 (7,178)	

WEST RUTLAND PROPOSED 1991/1992 BUDGET - SPECIAL ED AND BUDGET STATUS AS OF 01/21/91

		ACTUAL	11	BUDGET	TOTAL @	PROJECTED		PROPOSED		%
EST RUTLAND	SPECIAL EDUCATION COSTS	89/90	11	90/91	01/21/91	6/30/90	VARIANCE ::	91/92	CHANGE	CHANGE
*******	**************	*******	::**	******	*******	*******	*********	*******	*******	*****
2150 110	SALARY - TEACHERS, SPEECH	0	::	0	0	0	0 ::	13,500	13,500	
2150 111	SALARY - AIDES, SPEECH	0	::	0	0	0	0 ::	6,219	6,219	
2150 210	HEALTH INSURANCE	0	::	0	0	0	0 ::	1,850	1,850	
2150 220	SOCIAL SECURITY	0	::	0	0	0	0 ::	1.509	1,509	
2150 230	GROUP LIFE INSURANCE	0	11	0	0	0	0 ::	59	59	
2150 250	WORKMEN'S COMP.	0	11	0	0	0	0 11	82	83	
2150 260	UNEMPLOYMENT	0	::	0	. 0	0	0 ::	84	84	
2150 270	CONTINUING EDUCATION	0	11	0	0	0	0 ::	0	0	
2150 280	DENTAL INSURANCE	0	11	0	0	a	0 ::	90	90	
2150 522	PROF, LIABILITY INS.	0	11	0	0	0	0 11		50	
2150 580	TRAVEL/WORKSHOPS/CONF	0	11	0	0	0	0 ::	150	150	
2150 610	MATERIALS	0	11	0	. 0	0	0 11	150	150	
2150 B10	DUES	0	11	0	0	0	0 ;;	50	50	
2153 320	AUDIOLOGICAL SERVICES	0	11	0	64	64	(64):	500	500	
			-::							
	TOTAL STUDENT SUPPORT SERVICE	11,579		10,678	13,305	12,242	(1,564);		16,616	
2420 320	PURCH.SVC-ADMIN/ALTERNATIVE	2,000	11	2,500	2,500	2,500	0 :		13,617	
2420 321	ADVERTISING	0	::	0	0	0	0 11	400	400	
2420 321	INSERVICE TRAINING	0	11	0	0	0	0 ::	2,000	2,000	
2550 510	PUPIL TRANSPORTATION	5,510	11	3,000	1,365	2,800	200 11	1,000	(2,000)	
	TOTAL SPECIAL ED.	141,686	11	134,947	94,520	152,950	(18,003)	183,053	48,106	35.6

The increase in special education costs (\$48,106) are offset by an increase in the State reimbursement for special education. This increase in reimbursement is \$60,631. The Early Essential Education program, Speech/Language program and coordination services have been funded through the superintendent's office in the past. A new state law requires all Special Education funds to be passed through the towns, thus the increase in special education expenditures.

		ACTUAL		BUDGET	ACTUAL	PROJECTED		PROPOSED	\$	2
		6 9/30/40	**	90/91	01/21/91	90/91	VARIANCE ::	91/92	CHANGE	CHANGE
*********	*************	*********	*::*	*******	*******	********	**********	*******	******	******
1300			::				11			
1300 561	TUITION PD. TO VOTEC	31,066	11	32,000	19,095	38,190	(6,190);;	38,190	6,190	17.34
1111	148.148.141.14		11		12.19.25.0	40.00	11		- 10.0	21330
**********	**************	*********	1::	*******	*********	********	***********	*******	*******	*******
It is evner	ted that more students will	be attending	the	Stafford	Technical (enter thus	the increase	nt 44 190	(19.342)	
2 (40) 50650			2277			40,141, 1002	100 10010000	-, ,-,-,-	********	
2120	GUIDANCE SERVICE:		11:				1.1			
			100				11			
2120 110	SALARIES	56,952	57	55,713	24,449	53,930	1,783 ::	56,630	917	
2120 210	GROUP HEALTH INS.	4.752		5,703	3,566	7,389	(1,686)::	7,788	2,285	
	T 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	50.40.27			F					
2120 220	SOCIAL SECURITY	4,317	11	4,262	1,870	4,126	136 ;;	4,332	70	
2120 230	GROUP LIFE INSURANCE	208	11	163	83	166	(3)!!	171	8	
	Manufaction ages					222	12000			

2120	DOIDHMLE BERVICES		**				- 11			
2120 110	SALARIES	56,952	11	55,713	24,449	53,930	1,783 ::	56,630	917	
2120 210	GROUP HEALTH INS.	4,752		5,703	3,566	7,389	(1,686);;	7,988	2,285	
2120 220	SOCIAL SECURITY	4.317		4.262	1,870	4,126	136 ::	4,332	70	
2120 230	GROUP LIFE INSURANCE	208		163	83	166	(3)!!	171	8	
2120 250	WORKMEN'S COMP.	17B	11	224	0	227	(3)!!	238	14	
2120 260	UNEMPLOYMENT	133		92	60	92	0 11	78	6	
2120 270	CONTINUING EDUCATION	708	::	700	0	700	0 ::	735	35	
2120 290	DENTAL INSURANCE	162		279	75	153	126 !!	205	(74)	
2120 320	ACADEMIC TESTING	2,653	11	1,600	1,458	1,600	0 11	1,600	0	
2120 322	PSYCHOLOGICAL TESTING	484	::	500	0	500	0 ::	1.000	500	
2120 330	PURCHASED SERVICE-COMPUTER	0	11	0	612	612	(612) ! !	643	643	
2120 430	REPAIRS & MAINT.	. 0	31	0	0	0	0 ::	100	100	
2120 530	TELEPHONE & POSTAGE	500	11	1,000	0	1.000	0 ;;	1,000	0	
2120 580	TRAVEL	29	11	525	36	525	0 11	300	(225)	
2120 610	SUPPLIES	1,277		1,413	811	1,413	0 11	1,100	(313)	
2120 640	BOOKS/PERIODICALS	178		447	669	669	(222)!!	700	253	
2120 650	AUDIO/VISUAL	150		323	322	322	1 ::	400	77	
2120 730	EQUIPMENT REPLACEMENT		11	0	0	0	0 ::	0	0	
2120 810	DUES & MEMBERSHIPS	266	11	350	289	350	0 ::	575	225	
	TOTAL GUIDANCE SERVICE	72,946		73,294	34,299	73,774	(480):	77,815	4,521	6.17%

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

		ACTUAL	::	BUDGET	ACTUAL	PROJECTED		PROPOSED		%
		6 9/30/80		90/91	01/21/91	90/91	VARIANCE ::	91/92	CHANGE	CHANGE
********	*****************	**********	:::#:	********	*********	*********	***********	********	********	******
130	MEALTH SERVICE:		11				11			
			11				- 11			
2130 110	SALARY-NURSE	23,645	11.	25,537	14,487	25,537	0 ::	26,815	1,278	
2130 120	SALARY-SUBSTITUTES	220	11	450	0	450	0 ::	450	0	
2130 210	HEALTH INSURANCE	2,741		3,309	2,085	3,118	191 ::	3,668	359	
2130 220	SOCIAL SECURITY	1,797	11	1,788	1,108	1,988	0 ::	2,086	98	
2130 230	GROUP LIFE INSURANCE	104	11	108	69	110	(2)::	114	6	
2130 250	WORKMEN'S COMP. INS.	82	11	97	0	97	0.11	115	18	
2130 260	UNEMPLOYMENT	43	11	36	14	36	0 11	45	9	
2130 270	CONTINUING EDUCATION	0	11	120	0	120	0 1:	125	5	
2130 430	REPAIRS & MAINTENANCE		11	50	45	50	0 11	50	0	
2130 610	SUPPLIES	735	11	595	481	595	0 11	600	5	
2130 730	EQUIPMENT REPLACEMENT	0	11	0	0	0	0 11	0	0	
2130 731	NEW EQUIPMENT	0	11	0	0	0	0 11	0	0	
2130 810	DUES/MEMBERSHIPS	0	::	25	0	25	0 ::	25	0	
Carlo Property	-11111111111111111111111111111111111111	*******	-::-				!!			
	TOTAL HEALTH SERVICE	29,368	11	32,315	18,285	32,126	189 ::	34,092	1,777	5,50
	Carlos on Carlo In Banks	- 1.0 - 2.0	11	12.00	7.5			100		

		@ 6/30/90		BUDGET 90/91	ACTUAL	PROJECTED	HADTALET II	PROPOSED	\$ DUMBER	2
********	******************	6 0/30/70		70/71	01/21/91	90/91		91/92	CHANGE	CHANGE
220	LIBRARY & MEDIA SERVICES:	******	*****	******	********	*****	**********	**********	ennannan.	******
220	LIBRARI & HEDIN SERVICES!		**				- 33			
2220 110	SALARY-LIBRARY SERVICE	36,362	::	70 514	21 012	70 /05	417111	40 777	0.010	
2220 120	SUBSTITUTE	0		37,514	21,012	39,685	(171);;	42,333	2,819	
2220 210	GROUP HEALTH INS.	500		500	500	2.75	0 11		0	
2220 220	SOCIAL SECURITY	2,803						500	0	
2220 230	GROUP LIFE INSURANCE	104		3,023	1,646		(13);;		215	
2220 250	WORKMEN'S COMP.	125			74	110	(2)::	114		
2220 260	UNEMPLOYMENT			147		167	(20);;		31	
2220 270	CONTINUING EDUCATION	76		36	33		0 ::		34	
2220 280	DENTAL INSURANCE	325		325	0			340	15	
2220 430		162		186	105		6 ::		18	
	REPAIRS & MAINTENANCE	1,338		1,350	512	1,350	0 11		0	
2220 530	CABLE TV	219		0	0		0 11		0	
2220 580	TRAVEL		11	50	50	50	0 11	50	0	
2220 610	SUPPLIES	815		925	938	938	(13);;	925	0	
2220 640	BOOKS & PERIODICALS	9,351	13	9,500	9,412	9,500	0 ::	10,000	500	
2220 650	AUDIO VISUAL MATERIALS	1,160	11	2,165	2,003	2,165	0 ::	3,000	835	
2220 730	EQUIPMENT REPLACEMENT	1,102	11	1,637	1,102	1,637			563	
2220 731	NEW EQUIPMENT	0	11	0	0	0	0 11		0	
2220 810	DUES/MEMBERSHIPS		11	50	0	50	0 ::		0	
			-11-							
	TOTAL LIBRARY & MEDIA	59,441		59.516	37,387	59,729	(213);;	64,572	5,056	8.49
			11		-, , , , ,		1220111	011072	0,030	0.4

Salary and benefits, coupled with increases in books, audiovisual and equipment are the major reasons for the \$5,056 (8.492) increase in this area. Student enrollment for West Rutland residents has grown from 347 (1986-87) to 398 (1990-91), thus the need to expand our book collection.

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

		ACTUAL @ 6/30/90		BUDGET 90/91	ACTUAL 01/21/91	PROJECTED 90/91	VARIANCE ::	PROPOSED 91/92	CHANGE	% CHANGE
********	*******************	******	11188	RESESSES	*******	********	***********	******	*******	
2300	GENERAL ADMINISTRATION:		11		*******		- 1			
2310 110	BOARD SALARY	4,000	11	4,000	2,099	4,000	0 11	4,200	200	
2314 110	SALARIES/ELECTION SVCS.	0	11	500	0	500	0 ::	525	25	
2310 111	BOARD SECRETARY	260	11	450	118	450	0 11	475	25	
2310 220	SOCIAL SECURITY	324	11	454	170	959	0 ::	398	(56)	
2310 250	WORKMEN'S COMP.		::	16	0	19	(3)::	20	A	
2310 260	UNEMPLOYMENT		11	0	5	20	(20)11	0	0	
2314 330	PURCHASED SERVICES	244	11	. 0	. 0	0	0 ::	0	0	
2321 331	SUPERVISORY UNION ASSESSMENT	61,686		65.541	52,771	65,541	0 ::	68,696	3,155	
2315 340	LEGAL SERVICES	1,263		2,000	0		0 11	1,500	(500)	
2317 370	AUD1T	3,100		0	0	0	0 ::	1,500	1,500	
2310 522	LIABILITY INSURANCE	1,751	11	1,800	0	1,800	0 11	1,700	100	
2310 523	BOND PREMIUM	100		100	0	100	0 ::	100	0	
2310 540	ADVERTISING-GENERAL	1,335		1,000	1,353	1,500	(500)::	1,200	200	
2314 540	ADVERTISING-ELECTIONS	106		500	0	500	0 ::	525	25	
2310 580	TRAVEL	425	::	100	0	100	0 ::	105	5	
2310 610	BOARD OPERATING SUPPLIES	218		450	147	450	0 11	475	25	
2314 610	SUPPLIES-ELECTIONS		11	750	0	750	0 ::	780	30	
2319 610	ANNUAL REPORT	916	11	450	0	450	0 ::	475	25	
2310 810	BOARD DUES	1,145	11	1,100	1,050	1,050	50 ::	1,150	50	
2310 840	CONTINGENCY	125	11	0	1,518	1,500	(1,500)::	0	0	
	TOTAL GENERAL ADMIN.	77,013		79,211	59,230	81,184	(1,973);	84,024	4,813	6.08

		ACTUAL @ 6/30/90		BUDGET 90/91	ACTUAL 01/21/91	PROJECTED 90/91	VARIANCE ::	PROPOSED 91/92	CHANGE	2 CHANGE
********	*************	*********	:::	********	********	*******	*******	*******	******	*****
400	ADMINISTRATION:		11				- 11			
2400 110	SALARIES-ADMINISTRATION	93,170	31	103,019	53,881	97,475	5,543 11	105,558	2,540	
2400 210	GROUP HEALTH INSURANCE	7,645	1:	9,174	2,880	4,770	4,404 ::	5,375	(3,799)	
2400 220	SOCIAL SECURITY	7,061	11	7,881	4,122	7,457	424 ::	8,075	194	
2400 230	GROUP LIFE INSURANCE	311	11	325	175	331	(6);;	342	17	
2400 250	WORKMEN'S COMP.	318	11	400	0	409	(9)::	443	43	
2400 260	UNEMPLOYMENT	137		124	61	124	0 ::	134	10	
2400 270	CONTINUING EDUCATION	628		1,300	0	1,300	0 ::		65	
2400 280	DENTAL INSURANCE	323		372	105	180	192 !!	205	(167)	
2400 430	REPAIRS & MAINTENANCE	1,213		1,675	1,600	1,675	0 11	1,500	(175)	
2400 530	TELEPHONE & POSTAGE	5,352		6,500	3,307	6,500	0 11	7,000	500	
2400 580	TRAVEL	1,527		1.500	713		0 11	1,500	0	
2400 590	GRADUATION EXPENSE	1,072	::	1,500	142	1,500	0 1:	1,500	0	
2400 591	PROJECT GRADUATION-GRANT	0	11	0	0	0	0 ::	. 0	0	
2400 610	SUPPLIES	1,390		2,000	1,066	2,000	0 11	2,000	0	
2400 730	EQUIPMENT REPLACEMENT	0	::	0	0	0	0 ::	0	0	
2400 731	NEW EQUIPMENT	1,629	::	1,460	875	1,460	0 ::	0	(1,460)	
2400 B10	DUES & FEES	555	.!!.	900	691	900	0 !!	900	. 0	
	TOTAL ADMINISTRATION	122,330	11	138,129	69,617	127,581	10,548	135,897	(2,232)	-1.62

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

		ACTUAL @ 6/30/90		BUDGET 90/91	ACTUAL 01/21/91	PROJECTED 90/91	VARIANCE ::	PROPOSED 91/92	\$ CHANGE	CHANGE
		*********	11181	*********	********	*******	**********	*****	*****	*******
	FISCAL SERVICES:		11				- 11			
2510	LISCHE SERVICESI		**				11			
San Cal	2220000000	7 275		0	0	0	0 11	0	0	
2510 111	BOOKKEEPER	3,235					0 11	0	0	
2510 210	GROUP HEALTH INSURANCE	956		0	0	0	0 11	0	0	
2510 220	SOCIAL SECURITY	245		0	0	0				
2510 230	GROUP LIFE INSURANCE	26	11	0	0	0	0 ;;			
2510 250	WORKMEN'S COMP	29	11	0	0	0	0 ;;	0	0	
2510 260	UNEMPLOYMENT	11	11	0	0	0	0 11	0	0	
2510 330	PURCHASED SVC-TREASURER	9.400		10,400	9,977	9,977	423 11	10,700	300	
the contract of the contract o	PURCHASED SVC-BOOKKEEPER		11	4,883	0	4,883	0 ::	4,800	(83)	
2510 331		1.076		1,500	465	1,500	0 ::	1,500	0	
2510 610	SUPPLIES/FISCAL SVCS.			550	22	550	0 11		25	
2510 611	BANK CHARGES/FEES	563				5,911	(911);;		250	
2510 B30	INTEREST	8,283	- 11	5,000	5,911	34711	(7447)	51250		
			-::-						400	2 20
	TOTAL FISCAL SERVICES	23,824	11	22,333	16,375	22,821	(488)::	22,825	492	2.20
	1 m - 1 m - 1 m - 2 m -		11							

########### 2540 2540 110	**************************************	6 9\20\40		90/91	ACTUAL 01/21/91	PROJECTED	11	PROPOSED		- 6
		******	#: : #			90/91	VARIANCE !!	91/92	PHARAGE.	-
	PLANT MAINTENANCE:			京京本本本本本本本土 安:	T. C.		***********		CHANGE	CHANGE
2540 110			11		Anna Paragraphic Property	*****		*******	********	****
2540 110			11							
	SALARIES/CUSTODIANS GROUP HEALTH INSURANCE SOCIAL SECURITY GROUP LIFE INSURANCE RETIREMENT MORKMEN'S COMP. UNEMPLOYMENT	63,318		59,739	35,307	50 770				
2540 210	GROUP HEALTH INSURANCE	10,495		12,595	7,932	59,739	0 11	62,677	2,938	
2540 220	SOCIAL SECURITY	4,803		4,570		11,878	697 ::	13,564	969	
2540 230	GROUP LIFE INSURANCE	233		217	2,701	4,570	0 ::	4,795	225	
2540 240	RETIREMENT	1,086			230	442	(225);;	456	239	
2540 250	WORKMEN'S COMP.	1,711		1,800	661	1,800	0 !!	2,640	840	
2540 260	UNEMPLOYMENT	100	::	161	555	1,822	(201);;	1,724	103	
2540 330	UNEMPLOYMENT GROUNDS MAINTENANCE MATER SENAGE REFUSE REMOVAL SNOW REMOVAL UNIFORMS	3 900	::	3,000	99	161	0 ::	196	35	
2540 411	WATER	1 155	::	1,300	1,750	3,000	0 ::	3,000	0	
2540 412	SEWAGE	7 550	::	3,550	0	1,300	0 ::	1,365	65	
2540 420	REFUSE REMOVAL	4 403	::		4,392	4,392	(842);;	4,400	850	
2540 421	SNOW REMOVAL	3,000	**	4,000	2,626	4,000	0 1:	4,280	280	
2540 422	UNIFORMS	3,000	17	2,000	2,250	2,250	(250);;	2,500	500	
2540 430	REPAIRS & MAINTENANCE	24 010	::	1,200	B09	1,200	0 ::	1,260	60	
2540 430	ROOF REPAIRS			14,150	12,592	14,150	0 ::	17,500	3,350	
	SECOND FLOOR PROJECT		11	2,500	2,522	2,522	(22)::	0	(2,500)	
	FIRE ALARM & BURGLAR ALARM		11	7,000	6,392	7,000	0 11	0	(7,000)	
	WATER DAMAGE REPAIR			800	952	952	(152)::	950	150	
	ASBESTOS PROJECTS	0		0	10,218		(23,912);;	0	0	
	PROPERTY & LIABILITY INS.	1,864		0	218	318	(318)::	334	334	
	TRAVEL	7,543		6,600	0	4,800	1,800 ::	5,000	(1,600)	
	SUPPLIES		11	100	50	100	0 ::	100	0	
		12,848		14,375	11,741	14,375	0 ::	14,375	0	
	ELECTRICITY OIL	35,940		47,000	17,581	47,000	0 11	47,500	2,500	
		32,877		29,000	20,046	40,000	(11,000);;	40,000	11,000	
100 0 0 0 100 000	EQUIPMENT REPLACEMENT	0		800	339	800	0 ::	4,300	3,500	
2340 /31	NEW EQUIPMENT	1,050		4,025	3,444	4,025	0 11	3,000	(1,025)	
1	TOTAL REPAIR & MAINTENANCE	216,307		222,103	145,707	256,528	(34,425);;	237,916	15,813	7.123

WEST RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

0 6/30/90		90/91		90/91	VARIANCE ::	91/92	CHANGE	CHANGE
	(#::##	*******	01/21/91	********	**********	********	******	******
	111		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
	40				- 33			
3,522	2 11	3.663	1,770	3,663	0 ::	3,846	183	
267	7 ::	280	135	280	0 ::	294	14	
123	3 11	101	0	101	0 ::	106	5	
20	11 0	16	9	16	0 ::	22	6	
GUARD 3,933	3	4,060	1,914	4,060	0 ;	4,268	208	5,12
*******	**::*	********	*******	********	**********	********	*******	*****
major reasons for the s	inall	increase c	of \$208 (5.	12%) in the	crossing quan	d area.		
ATION	11				T ti			
	::				- 11			
12,904		12,535	6,275	12,535	0 ;;	13,719	1,184	
	9 ::	959	480	959	0 11	1,050	91	
	5 ::	721	0	721	0 ::	873	152	
	8 ;;	51	29	51	0 ::	75	24	
ENANCE 4,941		5,000	4,935	6,000	(1,000)::	5,000	0	
and the second second	0 1:	0	0	0	0 11	.0	0	
AT 1 (10) TIME	0 1;	. 0	0	0	0 ::	0	0	
		4,000	4,283			5,000		
CEMENT	0 !!	0	0	6,000	(6,000);;	0	0	
NSPORTATION 27,199	9 ::	27,289	20,874	37,139	(9,850):	29,717	2,428	8,90
1	4,02 ES 3,46 EMENT	4,023 1: ES 3,468 1: EMENT 0 1:	4,023 : 4,023 ES 3,468 : 4,000 EMENT 0 : 0	4,023 : 4,023 4,073 ES 3,468 : 4,000 4,283 EMENT 0 : 0 0	4,023 : 4,023 4,873 4,873 ES 3,468 : 4,000 4,283 6,000 CEMENT 0 : 0 0 6,000	4,023 4,023 4,873 4,873 (850) : SES 3,468 4,000 4,283 6,000 (2,000) : EHENT 0 0 6,000 (6,000) :	4,023	4,023

RUTLAND PROPOSED 1991/1992 BUDGET and BUDGET STATUS AS OF 01/21/91

****	·	@ 6/30/90 ::	BUDGET 90/91	ACTUAL 01/21/91	PROJECTED 90/91	VARIANCE	PROPOSED 91/92	CHANGE	CHANGE
2560 890	FOOD SERVICE CONTRIBUTION	0	0	0	0	0	0	0	ERR
****	多年本本本本本本文文文文文文文文文文文文文文文文文文文文文文文文文文文文文文文	**********	******	· · · · · · · · · · · · · · · · · · ·	李泰家宗宗宗宗李章李章	********	*********	********	*******
5100 910	ASBESTOS	8,622	1 8,671	0	8,671	0	8,671	0	
014 0	BUILDING BOND	47,875	45,775	43,413	45,775	0	45,775	0	
0 710	BUS LUAN	10,964	11,869	29,503	11,869	0	11,869	0	
	TOTAL DEBT SERVICE	67,461	66,315	72,916	66,315	0	66,315	0	0.00%
本本本本本本	· · · · · · · · · · · · · · · · · · ·	**********	*******	******	********	· 本本本章本本本本本本本	*******	********	*******
	TOTAL EXPENSE	1,945,670	1,945,670 :: 2,096,848 1,293,952 2,146,146	1,293,952	2,146,146	(49,298)	(49,298);; 2,251,900 155,052	155,052	7.39%

WEST RUTLAND FIRE DEPARTMENT

The West Rutland Volunteer Fire Department responded to the following alarms:

17 brush or grass fires

13 car fires

14 structure fires

8 false alarms

& rubbish fires

1 mutual aide response

6 miscellaneous

65 Total

In addition to the above alarms, our department had a total of 21 drills, work projects and meetings. The members attended Rutland County Firefighters Regional School in Clarendon, some members attended special training seminars.

Major renovations were done upstairs in the fire house. The members installed carpet and a suspended ceiling. All the carpet and most of the ceiling was donated. The kitchen was also redone by the members.

The body on the pick up was so rusty it had to be replaced. We had an aluminum body constructed so it would accommodate our equipment, also, it can be transferred to another truck if needed.

We had a total of 3 raffles this year to raise funds. The money was used to purchase new fire coats for all the members.

This year No Parking signs were installed across the street from the fire station. These were needed so our trucks could exit the station without having to back up and go forward several times to get onto Marble Street.

The West Rutland Business Association raised enough funds to purchase and donate a 1926 truck to our department. We thank them and all who donated to make this possible. This truck will be used for parades and show only.

Fireman Thomas Sawyer is now publishing fire safety awareness articles in the Westside Edition. Our department also has smoke detectors for sale at \$7.50 each and 2 1/2 pound ABC powder fire extinguishers at \$15.00 each. If you do not have these in your home, please order yours by calling Tom Sawyer at 438-5347.

The Fireman's Annual Banquet was held at the West Rutland American Legion and was followed by a free dance open to the public. Fun was had by all who attended.

This year 1991 marks one hundred years of the West Rutland Vol. Fire Dept.

In June of 1991 the first organized Fire Company was formed after a major fire on Marble St. in March of that year. It was known as the H. H. Browr Hose Company and earned much respect from its town's people

The Fire Company was responsible for many activities in the town for many years and sported up to date equipment of the time, and annually would parade it's equipment for inspection by the town's people.

We are also proud of our Fire Company and honored to be the ones to celebrate it's centennial, and in celebration of one hundred years of service we have set the foundation work for a fun filled day on July 6, 1991. This celebration will start with a parade through town and many activities throughout the day, this will all end with a dance at the American Legion Hall that night.

Anyone who has information or photos we can use in our book would be greatly appreciated and also anyone or organization that may have some ideas on how to make this celebration a successful one are more than welcome to participate, just contact the Chief or one of the officers for the next meeting time at the station.

The West Rutland Voluntary Fire Department would like to express it's sincere thanks to the people who already have sacrificed some of their time to help us in getting the celebration rolling.

Members of the West Rutland Fire Department in order of seniority are as follows:

1952 Francis Cain 1972 Joseph Skaza Jr. Ist Asst. Chief 1978 Steve Czachor Chief 1978 Ted Wenta Clerk/Treas. 1982 Nicola Notte 2nd Asst. Chief 1984 Larry Smith 1985 Faul Carlson 1986 Robert J. Elrick 1986 Adrian Megrath 1987 Thomas Lacz 1987 Chris Jakubiak 1988 Gene Jones 1988 David Jasmin 1989 Dick Pietryka 1989 Thomas Sawyer 1990 David Webster 1990 John Lose

Respectfully submitted,

Steve Czachor, Fire Chief

Article on Centennial prepared by Nick L. Notte

WEST RUTLAND FIRE DISTRICT #1 FINANCIAL REPORT 1990

***************************************	1990 BUDGET	1990 ACTUAL	1991 BUDGET
	*********	*********	*********
BEGINNING CHECKING ACCT BAL BEGINNING MONEY MARKET ACCT BAL	844.70	844.70	826, 65
REGINNING MONEY MARKET ACCT BAL	72358-40	72358.40	73237.66
BEGINNING BAL CD	0	0	10201100
BEGINNING NEW FIRE TRUCK FUND BAL	20000.00	20000 00	41722 DE
DEGINATED HEE PIRE TROCK POND BAL		20000.00	
SUB-TOTAL		93203.10	
RECEIPTS	12000000		
CURRENT WATER RENTS	133321.19	125204.86	125532.00
RECEIPTS CURRENT WATER RENTS DELINQUENT WATER RENTS TOWN FIRE TAX	18000.00	23326.94	23000.00
TOWN FIRE TAX	64555.00	64555.00	64550.00
FIRE DEPT ADMINISTRATION CHARGE	0	985.00	1500.00
TURN ON/OFF CHARGES	96.00	96.00	96.00
NEW CONNECTION CHARGES	4000.00	4596.18	4000.00
INTEREST EARNED	9160.00	6339.58	7500.00
TOWN FIRE TAX FIRE DEPT ADMINISTRATION CHARGE TURN ON/OFF CHARGES NEW CONNECTION CHARGES INTEREST EARNED MISC RECEIPTS	100.00	1890.95	500.00
TOTAL DECELORS	229172.19	000004 F.	000070 00
TOTAL RECEIPTS AND BEGINNING CASH	322375.29	320197.61	342465.26
DISBURSEMENTS 4500 ADMINISTRATION 4510 FIRE DEPARTMENT 4511 WATER WORKS, WELL 4512 WATER WORKS, DISTRIBUTION			
4500 ADMINISTRATION	96992.19	96548.20	95867.00
4510 FIRE DEPARTMENT	44555.00	34647.98	44550.00
4511 WATER WORKS, WELL	30725.00	23500.04	27275.00
4512 WATER WORKS, DISTRIBUTION	33700.00	49272.43	43500.00
4510 FIRE DEPARTMENT 4511 WATER WORKS, WELL 4512 WATER WORKS, DISTRIBUTION 4515 WATER WORKS, PINE HILL BOOSTE	R 1600.00	441.71	1200.00
		201110 20	
TOTAL DISBURSEMENTS	207572.19		
TOTAL DISBURSEMENTS	207572.19		
TOTAL DISBURSEMENTS	207572.19	826.65 73237.66	1000.00
TOTAL DISBURSEMENTS	207572.19 844.70 72358.40 41600.00	826.65 73237.66 41722.95	1000.00 65673.26 63400.00
TOTAL DISBURSEMENTS ENDING CHECKING ACCT BAL ENDING MONEY MARKET ACCT BAL ENDING NEW FIRE TRUCK FUND BAL	207572.19 844.70 72358.40 41600.00	826.65 73237.66 41722.95	1000.00 65673.26 63400.00
TOTAL DISBURSEMENTS ENDING CHECKING ACCT BAL ENDING MONEY MARKET ACCT BAL ENDING NEW FIRE TRUCK FUND BAL SUB-TOTAL TOTAL DISBURSEMENTS AND ENDING CASH	207572.19 844.70 72358.40 41600.00	826.65 73237.66 41722.95	1000.00 65673.26 63400.00

WEST RUTLAND FIRE DISTRICT #1 1990 DISBURSEMENTS TO DATE: 12-31-90

		1990 BUDGET	1990 SPENT	1991 BUDGET
********	***************************************			
4500	ADMINISTRATION	***********	***********	
	*************************			INCLUSED
4500-10	SALARIES	5.500.00		
4500-15	PAYROLL TAXES	1,200.00	5,008.50	6,000.00
4500-20	OFFICE SUPPLIES	300.00	1,311.68	1,500.00
4500-30	ADVERTISING		132.16	150.00
4500-44	CONTRIBUTIONS & SUBSIDIES	300.00	263.16	300.00
4500-48	INSURANCE, BUILDINGS	200.00	250.00	250.00
4500-49	INSURANCE, VEHICLES & EQUIPMENT	650.00 900.00	625.00	650.00
4500-50	INSURANCE, WORKMEN'S COMPENSATION		981.00	1,200.00
4500-51	INSURANCE, LIABILITY	650.00	591.00	650.00
4500-60	PROFESSIONAL	1,500.00	1,860.00	2,000.00
4500-62	PRINTING	3,500.00	3,094.37	2,500.00
4500-64	REFUNDS	150.00	708.01	700.00
4500-72	TAXES	0.00	0.00	0.00
4500-78	POSTAL	1,200.00	1,026.80	1,100.00
4500-79	INTEREST, SHORT TERM	500.00	754.33	750.00
4500-83	CAPITAL MACHINERY & EQUIPMENT	0.00	0.00	0.00
4500-90		500.00	0,00	0.00
4500-90	BOND PRINCIPAL & INTEREST	79,942.19	79,942.19	78,117.00
	TOTALS	96,992,19	96,548.20	95,867.00
********	***************************************	************		
4511	WELL			
********	************************************			
4511-10	SALARIES	4,000.00	3,483.00	4.000.00
4511-22	SUPPLIES	0.00	0.00	0.00
4511-23	EXPENDABLE TOOLS	650.00	551.03	650.00
4511-34	PHONE	650.00	561.00	600.00
4511-57	PURCHASED LABOR	1,400.00	643.50	1,000.00
4511-68	REPAIRS & MAINTENANCE	2,000.00	77.59	
4511-76	ELECTRICITY	22,000.00	18,174.94	1,000.00
4511-78	POSTAL	25.00	8.98	25.00
	TOTALS	30,725.00	23,500.04	27,275.00
	***************************************	000000000000000000000000000000000000000		
4512	DISTRIBUTION	***********	************	
********	****************************			
4512-10	SALARIES			
4512-22	SUPPLIES	8,000.00	8,197,50	11,000.00
4512-23	EXPENDABLE TOOLS	1,000.00	2,691.51	1,000.00
4512-24	EXPENDABLE LIQUIDS FOR VEHICLES	500.00	764.99	750.00
4512-56		500.00	659.03	650.00
4512-60	PURCHASED SERVICES, EQUIPMENT PROFESSIONAL	9,000.00	14,156.00	8,700.00
4512-66	RENTALS	300.00	1,963.75	300.00
	20,000	650.00	463.36	500.00
4512-68	REPAIRS & MAINTENANCE	250.00	111.90	250.00
4512-82	CAPITAL IMPROVEMENTS	5,500.00	10,451.80	19,350.00
4512-83	CAPITAL MACHINERY & EQUIPMENT	8,000.00	9,812.59	1,000.00
	TOTALS	33,700.00	49,272.43	43,500.00

*********	******************************	************		
4515	PINE HILL BOOSTER			
	*********************************	***********	***********	
4515-10	SALARIES	100.00	0.00	100.00
4515-22	SUPPLIES	0.00	0.00	200.00
4515-57	PURCHASED LABOR	0.00	0.00	300.00
4515-76	ELECTRICITY	1,500.00	441.71	600.00
	TOTALS	1,600.00	441.71	1,200.00
********		**********	****	*******
DATED DEPT	TOTALS W/BOND	163,017.19	169,762.38	167,842.00
	TOTALS WO/BOND (OPERATING BUDGET)	83,075.00	89,820.19	89,725.00
********	*****************	**********		****

		1990 BUDGET	1990 SPENT	1991 BUDGET
		**************	**********	*********
4510	FIRE DEPARTMENT			
********		************	************	**********
4510-10	SALARIES	5,000.00	5,000.00	5,000.00
4510-20	OFFICE SUPPLIES	200.00	22.40	200.00
4510-23	EXPENDABLE TOOLS	7,000.00	8,217.58	7,000.00
4510-24	EXPENDABLE LIQUIDS FOR VEHICLES	1,000.00	716.93	1,000.00
4510-30	ADVERTISING	100.00	0.00	100.00
4510-34	PHONE	3,000.00	2,816.91	3,000.00
4510-40	DUES	400.00	599,00	600.00
4510-49	INSURANCE, VEHICLES & EQUIPMENT	4,000.00	4,964.00	5,000.00
4510-50	INSURANCE, WORKMEN'S COMP.	475.00	590.00	600.00
4510-51	INSURANCE, LIABILITY	700.00	236.00	300.00
4510-52	INSURANCE, ACCIDENT & SICKNESS	850.00	1,438.00	1,500.00
4510-56	PURCHASED SERVICES, EQUIPMENT	100.00	81.00	100.00
4510-57	PURCHASED LABOR	500.00	1,052.00	1,100.00
4510-60	PROFESSIONAL	500.00	60.00	100.00
4510-66	RENTALS	300.00	300.00	300.00
4510-68	REPAIRS & MAINTENANCE	8,000.00	1,584.21	8,000.00
4510-72	TAXES	200.00	0.00	400.00
4510-76	ELECTRICITY	500.00	672.29	700.00
4510-77	FUEL, HEATING OIL	1,500.00	1,200.90	1,500.00
4510-78	POSTAL	30.00	49.70	50.00
4510-81	CAPITAL BUILDING IMPROVEMENTS	2,200.00	157.36	2,000.00
4510-83	CAPITAL MACHINERY & EQUIPMENT	8,000.00	4,889.70	6,000.00
	TOTALS	44,555.00	34,647.98	44,550.00

WEST RUTLAND FIRE DISTRICT #1

PRUDENTIAL COMMITTEE MEMBERS FOR 1990

Jayne Pratt - Clerk Richard S.Prenevost - Chairman Dorsey Worley - Treasurer Joseph F. Skaza - Water Commissioner

WEST RUTLAND FIRE DISTRICT #1 - 1990 Salaries

Edward Gilman	\$1,642.50
Adrian Megrath	442.00
Jayne Pratt	445.00
Richard Prenevost	2,021.50
John Skaza	283.50
Joseph A. Skaza Jr.	967.50
Joseph F. Skaza	6,481.00
Warren Smith	2,406.00
Dorsey Worley	2,000.00
Hot sel mottel	VX.3

DELINQUENT WATER RENTS FOR 1990

Raymond & Elizabeth Boyce	\$165.00
Michael & Catherine Boynton	36.45
Kurt & Sharon Healy	58.09
Thomas Montagno	146.20
Charles & Mary Prevendoski	86.45
Barbara Vahle	165.00
Walter & Mary Werbinski	172.90
Total	\$862.82
10 426	

Richard S. Prenevost Collector of Delinquent Water Rents

WEST RUTLAND CENTENNIAL Financial Report as of December 31, 1990

F	ST RUTLAND TOWN HA	LL, INC.
Balance December 31, 1770		-
Balance December 31, 1990		\$353.62
Advertising		45.08
Expenses		
Interest (Bank)	<u>17.85</u>	55.35
Tree Project	\$37.50	
Receipts		
Balance December 31, 1989		\$343.35

December 31, 1990

\$10,315.11 Balance, December 31, 1989

Receipts

Donations	\$1,471.00*	
Friendship Tree	836.00	
T Shirts/License Plates	343.00	2,650.00

Expenses

Stained Glass Restoration	\$1,860.00	
Structural Analysis	6,577.50	
T Shirts	191.60	
License Plates	150.00	
Basement Windows	1,760.00	
Friendship Tree	351.36	
Miscellaneous	112.55	11,003.01
114444		

Balance, December 31, 1990 *Includes \$1,451.00 from members of the West Mutland Alumni Association

RUTLAND WEST NEIGHBORHOOD HOUSING SERVICES

In 1990 the staff of Rutland West responded to 29 requests for service from residents of West Rutland. The total of NHS dollars committed to West Rutland since 1986 is almost \$367,000.

The requests came from families looking for housing, investors interested in Marble Street projects, homeowners interested in home repairs and those who wanted to take advantage of a loan program to purchase energy efficient refrigerators.

With the assistance of the Vermont State Housing Authority and the Office on Aging we were able to secure a section 9 voucher for an elderly resident who was facing eviction. We helped her move into a newly renovated ground floor apartment on Marble Street.

The West Rutland Commercial Task Force, a committee of Rutland West sponsored a very successful Business Celebration Day on June 2. This celebration also marked the dedication of the Marble Street Historic District at the Marble Street Bridge. The festivities included a parade of the West Rutland High School marching band, church bells ringing, a ribbon cutting ceremony with Mary Miller from Senator Patrick Leahy's office, floating miniature boats, bubbles, antique cars, refreshments and Polka music provided by Joseph Chrusciel. Residents wore specially designed T-shirts which stated, "The Pride is Back". The day's events were video taped by Rutland West to be aired on the access cable network.

West Rutland continues to provide leadership in the five town consortium. Task Force member Bill Finger again served as Treasurer of the Board and a member of the Operations Committee. Board director and Task Force member, Kathy Budd, became Board Secretary in April at our Annual Meeting. She also attended a Leadership Conference sponsored Neighborhood Reinvestment in January, 1990. Resident Board members, Tony Martin and Nancy Beane served on the Loan/Construction Committee. Nancy Beane and Board member Gary Kupferer also served on the Commercial Task Force which was once again chaired by Jayne Pratt, Town Clerk. Additional Commercial Task Force members include Vic and Ethel Sevigny, Pat McGann, Pat Rodgers, Jim and Paula Mumford, Donna Perry, John Littler, Pam Ellison, Chet Brown Jr.

The Commercial Task Force was instrumental in getting a Vermont Information Plaza in West Rutland.

SOUTHWESTERN VERMONT AREA AGENCY ON AGING

The following information describes services that we provided to elders in your community during the fiscal year ending September 30, 1990:

Senior Meals

Site: West Rutland School Schedule: Monday through Friday

* 426 congregate meals were served to 74 elders residing in your community.

* 2,341 meals were delivered to the home of 18 elders who were homebound and unable to come to the mealsite. This service is sometimes called "Meals on Wheels".

Senior Advocate Assistance

48 older persons received assistance through this important program. Advocate staff helped elders fill out application forms and worked to resolve any problems related to receipt of benefit programs or other assistance. Suidance was also provided to persons having questions or problems related to health insurance claims or medical service payments. Advocates also helped elders file Vermont tax rebate claims and provided assistance with fuel program application.

Other Services

The following list outlines some of the other services we made available to elders in your area either directly or through contract:

- Long Term Care Ombudsman: This individual was available to provide assistance to residents of nursing and residential care homes in our region. She helped elders or, if appropriate, family members to sort out information concerning financial assistance and other concerns related to long term care.
- Information and Referral: Our agency maintained an up-to-date listing of programs and services available to elders. Older persons were able to get this information by either calling our I&R line or by visiting our agency.
- * Legal Service Attorney for the Elderly: Funding was provided by our agency to help pay for the services of an attorney whose role was to focus on legal issues of concern to older persons. This attorney worked out of the Vermont Legal Aid Office in Rutland.
- Essential Transportation: Through agency arrangement, a limited number of elders were provided with to get to medical appointments or to do essential shopping. Volunteer drivers received reimbursement from our agency for mileage costs incurred in providing this transportation assistance.

As we move from the eighties into the nineties we are pleased to report to the Citizens of the Town of West Rutland that your community ambulance service has continued to provide dependable, quality care. Regional Ambulance Service, Inc. has continually provided emergency and non-emergency ambulance service since 1983. During our seventh fiscal year, ending June 30, 1990, the service responded to a total of 3,946 calls. With the continued support of the citizens, our employees and community governing bodies, we were again able to provide our sixth consecutive year of service using the same assessment rate without change. We extend our appreciation to everyone for their support.

The service commitment to providing dependable equipment was accomplished by continuing to replace one vehicle each year. This year we replaced a transport ambulance that had provided over 100,000 miles of service in three years. This purchase, along with the replacement of some small equipment each year, assures you our professional staff is well equipped to provide quality care. Public education and awareness programs were increased during the past year. C.P.R. classes, tours, demonstrations and a variety of public education classes were implemented to help educate the public of our service. Our professional staff continued to strengthen its commitment to our communities by performing these and other projects in addition to their normal caring duties. Our professional staff is also extremely capable and dedicated. The public is encouraged to visit and talk to the employees and administrator at our Stratton Road facility. Please feel free to contact James Finger, Administrator, or your representative, Paul Kulig, if you have any question concerning the service.

This report and the training area of our facility has been dedicated in grateful memory to David R. Melen, President of the Board of Directors from 1984 to 1989. His leadership and dedication were recognized by all.

We are proud of our accomplishments and look forward to serving you in the future. The Board of Directors and Administration of Regional Ambulance Service, Inc. will continue striving to provide the highest quality of emergency ambulance care at the lowest possible cost to all of the citizens we serve.

Sincerely;
Paul Kulig Amelia Taylor, President
West Rutland Representative Board of Directors

REGIONAL AMBULANCE SERVICE, INC. -Continued-

This Budget includes the usual additional expenses and reflects the increase expenditures needed for the Paramedic program.

		INITIAL	PLUS ADD'L	TOTAL	
DESCRIPTION	1990/1991	1991/1992	PARAMEDIC	1991/1992	
	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	
PAYROLL EMT	\$306,018	\$327,619	\$ 98,919	\$426,538	
PAYROLL TAX	29,000	31,123	4,763	35,886	
UNIFORMS	3,500	3,500	600	4,100	
MED SUPPLIES	5,500	5,600		5,600	
IMMUNIZATION	400	1,000		1,000	
VEHICLE MAINT	14,500	15,000	1,000	16,000	
RADIO MAINT	2,300	2,500		2,500	
GAS & DIL	16,000	17,000	2,000	19,000	
HEALTH INS	46,000	55,200	14,000	69,200	
LIABILITY INS.	21,000	22,500	3,800	26,300	
WORKMANS COMP	21,000	22,530	6,500	29,030	
PAYROLL OFFICE	76,000	79,880		79,880	
OFFICE SUPPLIES	6,300	6,500		6,500	
EQUIPMENT MAINT	2,300	2,400	1,200	3,600	
FUNDED DEPR	60,000	60,000	7,500	67,500	
BLDG. MAINT	5,800	6,000		6,000	
UTILITIES	7,400	7,800		7,800	
TELEPHONE	7,400	7,600		7,600	
PROF. SERVICES	5,400	5,600		5,600	
POSTAGE	3,840	4,600		4,600	
INT. BANK CHG.	550	600		600	
ADVERTISING	850	900		900	
TRAINING/TRAVEL	4,300	4,200	7,500	11,700	
DUES SUBSCRIPT	750	850		850	
MISCELLANEOUS	3,000	3,000		3,000	
MEMBERSHIP EXP.	4,000	4,300		4,300	
TOTAL	\$653,308	\$597,802	\$147,782	\$845,584	

RUTLAND COUNTY SOLID WASTE DISTRICT

During the past year, the Rutland County Solid Waste District spent much of its time attempting to complete a landfill search. There was an exhaustive public process that developed 21 criteria to be used to site a landfill. Ultimately almost all of those criteria were adopted by the Board of Supervisors as siting criteria. The only significant change was that the location of a landfill on prime agricultural lands was not considered a fatal flaw, though it did reduce the desirability of the site in the ranking system. This single change was made because it was perceived early on that there would be no potential sites on non-prime agricultural lands.

After identifying the criteria, a very public mapping process was used that looked at all parcels of fifty acres or larger that were on slopes of less than 25%. During this public mapping exercise the 21 citizen based criteria were applied to see if the sites met the minimum criteria. Starting with over 150 potential sites in the county, the field was narrowed to 48 by virtue of the public mapping process. The next step in the process was an initial walk-over or drive-by to determine if there were any obvious defects in the sites that did not appear on the maps.

The use of drive-bys and walk-overs was designed to give us a first hand look at the site to see if there were any features that would obviously be in violation of state or district minimum standards. Many sites were eliminated because of problems such as surface or ground waters, bedrock, or recent residential development. Thirty-eight of the sites were eliminated by the walk-over's and drive-by's. That left only 10 sites in six towns that appeared to meet minimum state and District requirements. These sites needed more in-depth analysis by experts. A very difficult condemnation process was started to allow access to properties where landowners refused access.

At this next level, the District employed experts in geology, hydrology (water), protected species and critical habitats, archeology, transportation, soils, wildlife habitats and aesthetics. These independent authorities were instructed to examine sites to determine if there were problems that would prevent permitting of a landfill or that would prevent the sites from meeting the District's siting criteria. The District was in this phase of study when two District towns that had potential landfill sites were organized to hold special town meetings for the purpose of withdrawing from the District.

The issue of withdrawing communities is a crucial issue and one which most

Districts now face. Due to the unpopularity of hosting any solid waste facility, many towns have decided to not cooperate regionally rather than be the winner of the search process. This ability to opt out of the process with little repercussion is providing an easy out to towns which have sites that meet the stringent criteria. All six towns which had the minimally qualified sites have now voted to withdraw. The District could potentially find a willing seller of land for a landfill in one of these withdrawing towns, but it could not build the facility and operate it without the agreement of the host community's Board of Selectmen. On the other hand, a town that withdraws may locate a landfill on an identified site without regard to the needs of any of its neighbors.

The difficult situation clearly indicated that to continue the siting effort would result in more towns leaving the District rather than allow a landfill to be located within their town. In light of this problem, the Board of Supervisors felt that the siting effort should be suspended to allow the Legislature a chance to address the issue. The search process was suspended on September 12, 1990.

While the search for a landfill has played a major part in the District's work during 1990, we have been working on several other major programs.

- Curbside Recycling During the first 9 months of 1990, a pilot curbside recycling program was implemented and run in Proctor and Rutland City. Over 2,500 households have been served. Proctor has now taken on the program as a franchised system for both waste and recyclables. During the last three months of 1990, the District has worked closely with the City of Rutland to convert the previously mandated and subsidized program to a voluntary, user supported program. In 1991, the District will be implementing curbside recycling throughout the balance of Rutland City and will be looking for other villages that would be interested in starting a curbside program.
- *** Metal Collection We have organized several very successful metal collection programs that have been District-wide as well as community based. We have processed thousands of yards of metal scrap this year at no cost to the various communities. We will be looking to make this program even more effective in the coming year.
- *** Household Hazardous Waste After a three year absence, the District again hosted a District-wide household hazardous waste collection

day. This one-time event resulted in more than 200 households dropping off their hazardous waste. This is more than twice as many as participated in 1987. We are now making plans for setting up collection programs at all District transfer stations on a monthly basis. We hope that this improved program will result in much higher usage as we try to clean up our waste stream. About a third of one percent of the solid waste stream is household hazardous waste.

- *** Special Wastes We have expanded our tire collection program of last year so that we are now organizing auto battery and waste oil collections as well. Many transfer stations will soon have waste oil collection tanks in place.
- *** Operation of a Regional Transfer Station During the past year, we provided a regional transfer station for commercial haulers and operated a transfer station for the public at the site of the former Rutland City landfill. Between 25% to 33% of the District's waste goes through this transfer station. This operation has also provided the District a base of operations for many of our regional collection programs. While we are phasing out the commercial hauler operations, the transfer station will remain open to the public in the future.

What is planned for the future? 1991 will see further expansion of existing programs to manage wastes through recycling. In addition, we will be making plans to implement composting as part of our waste management strategy. Planning will become a more important part of our efforts in 1991 as we complete an analysis of long-term waste management options and draft a solid waste management plan that should carry us into the 21st century. As a plan will be only as good as the capacity to implement it, we will be looking for concrete ways to provide long term solid waste processing and disposal services to the District. During the coming year, we will undoubtedly be looking once again at incineration services from the private sector, as well as a District landfill, recycling and composting facilities. While looking for long-term management options, we will still be providing a day-to-day disposal option for our towns, as we have during the past ten years. By maintaining our large volumes (two thirds of the entire county's trash), we hope to provide these services at the most economical rate. The cost to District users will be in the form of a tax on trash actually disposed of by commercial haulers and will be about \$3.00 a year for the average family.

RUTLAND SENIOR VOLUNTEER PROGRAM

Dear Residents of the Town of West Rutland:

The Retired Senior Volunteer Program is a nationwide program for people 60 and older who want to help meet community needs through meaningful use of their skills and knowledge in volunteer service to non-profit organizations.

In 1989, 404 RSVP volunteers throughout Rutland County contributed over 60,000 hours of service to more than 90 not for profit organizations

Currently there are 6 active RSVP volunteers from West Rutland who donate their time to the following organizations: One-2-One Program, Headstart Program, Rutland Regional Medical Center, Vermont Department of Mental Health. Their combined hours of service totalled 968 in 1989.

We encourage and invite any senior citizen to call RSVP at 775-8220 to learn more about volunteering with the RSVP program. The benefits are many: service to your community, recognition, acceptance and a sense of purpose.

We thank the voters of the Town of West Rutland for the support that has been shown RSVP over the years and we pledge our continued efforts to be of service to all of you.

Sincerely,

Anne P. Rowe, Director November 12, 1990

RUTLAND AREA VISITING NURSE ASSOCIATION, INC.

Annual Report - 1989-1990

The Regional Planning Commission has worked closely with regional communities to create a cooperative and positive planning process. With this focus the Commission believes that local plans will be prepared that provide strong local control while recognizing regional responsibilities

During the past year the Regional Planning Commission:

has emphasized helping communities prepare local plans that meet the needs of the community working particularly with Brandon, Wallingford, Castleton, West Haven and Poultney; also worked with Rutland City, Rutland Town, Shrewsbury, and Mt. Holly. Benson and Poultney were helped with zoning and subdivision regulations.

Organized a grass-roots program to update the GENERAL PLAN; RUTLAND

REGION.

* continued collecting information on natural areas in Benson, Castleton, Fair Haven, Hubbardton, Ira, Middletown Springs, Pawlet, Poultney, Tinmouth, Wallingford, Wells and West Haven.

prepared and/or distributed copies of the State's Planning Newsletter, the Regional Commission's Newsletter and Bulletins on

Citizen Participation:

sent current copies of the state's Planning and Development Act (Chapter 117) to all Boards of Selectmen and Planning Commissions;

* continued our very successful cooperative purchasing program for fuels that has saved Hubbardton, Ira, Clarendon, Middletown Springs, Pawlet, Sherburne, Shrewsbury, Tinmouth, Wallingford, and "the Bus" and other nonprofits and school districts substantial amounts on their fuel oil, diesel and gasoline purchases:

* worked to devise strategies for dealing with solid waste; expanded work on a solid waste plan to include the 11 towns who voted out of

the Solid Waste District;

* expanded our information resources and computer assistance to give you the data needed to make informed decisions on local planning and management issues;

* begun a circuit siding transportation planning

begun a circuit riding transportation planning program providing assistance to West Haven, Brandon, Wallingford, Mt. Holly,

Shrewsbury, Poultney and West Rutland;

become actively involved in regional efforts related to the

Killington /Pico merger; and,

* received a grant to work with Benson, West Haven, Ira, Pawlet, Hubbardton, Tinmouth, and Wallingford to prepare a regional land evaluation and site assessment program for agricultural lands.

Please join us as we continue these and other efforts to generate regional cooperation and make planning in Rutland County a truly grassroots process.

TO: Citizens of West Rutland

I would like to express our appreciation for the support that your community gave to the RAVNA. We continue to care for people that are ill, frail, elderly or handicapped that wish to remain at home. The town funds are used for people that don't qualify for Medicare, Medicaid, Insurance, or other payment programs, and must be put on a sliding fee policy. The hospitals are discharging much earlier so people need more extensive care. We now have a high tech nursing team which provides very highly skilled treatments at home.

The following services were provided to your town: UNDUPLICATED PATIENTS - 54

Skilled Nursing Care - 905 visits Speech Therapy - 8 visits
Home Health Aide - 862 visits Homemaker - 284 visits
Physical Therapy - 143 visits Clinic Services - 0 clinics
Occupational Therapy - 2 visits Prenatal Couples - 8 couples

Most of our referrals come from hospitals, physicians or other agencies, but if you know of anyone in need of help, don't hesitate to call our office. Rutland 775-0568, 24 hours a day, 7 days a week. In Castleton 468-5668 or Brandon 247-3111, Monday thru Friday, 8:00 a.m. to 4:00 p.m. We have staff, on call, for all areas 24 hours a day, 7 days a week.

Our Agency is in the process to become a <u>Certified Hospice</u> Agency under Medicare working jointly with the Hospice Volunteer Organization. This will provide a needed service to all our communities helping terminally ill people who remain at home. This will require financial support from all of our towns, but will provide better quality of life for all terminally ill patients that wish to stay home. It is also less expensive than having to remain in a hospital.

Thank you for your continued support of the RAVNA. Our Agency could not provide all the needed services without your help.

Sincerely,

Evelyn Doyle Executive Director

BROC SERVICES AND PROGRAMS

Total Services Provided

I.OUTREACH SERVICES

	A. Education	
	Includes Adult Basic Ed., Day Care, etc.	1
	B. Employment	
	Includes Job search Counseling, Employment	
	Opportunities, etc.	1
	C. Use of Available Income	3
	D. Use of Other Programs	
	Includes Medicaid, Family Support,Goods, Health, etc.	7
	E. Housing	
	Includes temporary & permanent shelter, Subsidized housing, etc.	16
	F. Food and Nutrition	
	Includes Food Shelves, Food Stamps, etc.	33
3	3. Emergency assistance	
	Includes actual financial aid	
	and/or goods	27
II.	ORGANIZING CONTACTS	
	Includes agency and community projects, etc.	17
III.	COMMODITIES	
	(eligible households)	152
IV.	WEATHERIZATION	7
٧.	PETROLEUM VIOLATION	4

BENNINGTON -RUTLAND OPPORTUNITY COUNCIL (B-ROC)

EXPENDITURES SUMMARY SHEET October 1, 1989 to September 30, 1990 Town of West Rutland

I.OUTREACH SERVICES	\$ 4,942.13	
II.COMMUNITY ORGANIZING	102.00	
III.COMMODITIES DISTRIBUTION	16,707.84	
IV.WEATHERIZATION	11,200.00	
V. PETROLEUM VIOLATION ESCROW	\$ 1,396.30	
TOTAL	\$34,348.27	

I.OUTREACH

A - G Average salary and fringe \$6.00/half hour services

6 - also includes actual dollar value of assistance given.

II.COMMUNITY ORGANIZING

A & B average salary and fringe \$6.00/half hour times contact.

III. COMMODITY FOODS

Average distribution cost at \$9.16 per household per distribution,

IV. WEATHERIZATION

Labor and materials at \$1,600 per completion.

V. PETROLEUM VIOLATION ESCROW

Labor and materials at actual cost.

FUNDING REQUEST AMOUNT \$735.00

To the Residents of West Rutland:

Rutland Mental Health Services, Inc. has been very active in your community this past fiscal year providing psychoeducational assessments and family interviews in order to help develop the most appropriate educational plan for students with learning/behavioral difficulties, who are referred by your school. Rutland Mental Health has also offered various support groups and educational programs for individuals and health providers in Rutland County.

Our substance abuse program has enabled us to better address the growing need for drugand alcohol treatment. Our ($\underline{\text{The }}$ Evergreen Center) Quitting Time Program in an intensive, evening outpatient alcohol treatment program for adults which runs Monday thru Friday from 5 - 9 pm.

The Associates in Child and Family Services, our affiliate, 65 Grove Street in Rutland, has provided services to West Rutland residents for child, adolescent, parent, couples and individual counseling.

The following reflects specifics as to services to your community:

Service Number	of Visits/Units
Crisis Intervention	48
Adult Brief Therapy	108
Substance Abuse Treatment	241
In-Patient Psychiatric Care	0
Pre-Care/After-Care Clinic	192
Mental Retardation Case Management	1
Child and Family Treatment	109
Total Number of Residents Served (101)	699

Your town funds are used to support these essential programs which provide preventive, educational, and therapeutic services directly to the people of West Rutland. The fees we collect for these services generate only a portion of the actual cost. The remainder must come from State, Federal, and local funds, such as United Way and Town Giving. Your support in the past has been greatly appreciated. We invite you to contact our main office (775-2381) with any questions you may have.

Sincerely, Bilbert D. Aliber, Executive Director

RUTLAND INDUSTRIAL DEVELOPMENT CORPORATION (RIDC)

The Rutland Industrial Development Corporation (RIDC) has championed the cause of manufacturing in the Rutland Region since the late 1930's. In the post war era, the decline of the rail and stoneworking made new industry a matter of critical concern. We continue to believe that a healthy industrial sector is a key to the prosperity of our work force and a vital part of a balanced economy.

As a non-profit organization, RIDC is staffed by an Executive Director, Administrative Assistant and part-time secretary, which relies substantially on the volunteer efforts of our our member municipalities and corporations to carry out its programs.

The corporation seeks to provide "one stop shopping" for the diverse needs of local industry. Among the areas in which we provide assistance are:

- Job training
- Plant siting
- Financial Assistance
- Land use permit assistance
- Demographic data
- Grant applications
- Start-up assistance

A Board of Directors, chosen from the membership, governs the activities of RIDC. Board members represent a cross section of the business and professional community from areas within Rutland County.

The three committees which divide up the work of the organization are:

- Marketing: Looks to assist industry in their expansion efforts.
- Finance: Handles the financial matters of the corporation as well as developing financial packages for new and expanding industry.
- Planning & Development: Addresses the infrastructure and support service issues necessary to provide a quality business environment.

The Rutland Industrial Development Corporation draws upon a number of Federal, State, municipal and private sector sources to fund RIDC's annual activities. The office is located at 5 Court Street, near the Rutland Library. If you should need further information about RIDC, please call 773-9147. It has been a pleasure to work with your town over the past year. We are looking forward to your continued support of our organization in the coming year.

Sincerely, William C. Shouldice, IV Executive Director

TELEPHONE NUMBERS

Town Manager	438-2263
Town Treasurer	438-2263
Town Clerk	438-2204
Listers	438-2204
Zoning	438-2204
Town Garage	438-2854
Library	438-2964
Wastewater Treatment Plant	438-5633
School	438-2288
Recreation Area/Skating Rink	438-2406
FIRE	775-0001
POLICE	438-6114
STATE POLICE	773-9101
AMBULANCE	773-1700
Rutland West Neighborhood	
Housing Service, Inc.	438-2303

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